

EUROPEAN NEWS

Spain angry with EEC over farm products

By John Wyles in Brussels

SPAIN'S Foreign Minister, Sr Fernando Moran, yesterday accused the EEC of "trying to discriminate" against Spanish farm products in the terms for eventual Community membership outlined by the Ten.

He was reacting to the 60-page declaration on agriculture presented at ministerial level negotiation with the Community yesterday.

The deep Spanish reservations about membership terms outlined in the document suggest the accession negotiations with the Ten are about to move into an extremely difficult phase.

The principal Spanish objections centre on a proposed seven- to 10-year transition period before their agriculture becomes fully integrated with the EEC system, and a much more restrictive approach to be applied to Spanish fruit and vegetables.

Reflecting essentially French concerns, the Ten have proposed a two-stage transition period for these products. In the first four-year phase, Spanish production would remain subject to current tariffs and limited access to the EEC.

In contrast to the transition period for other products, there would be no gradual tariff dismantlement nor any Common Agricultural Policy (CAP) spending on Spanish fruit and vegetables.

This would begin in the second six-year phase of the transition period when border restrictions would be steadily dismantled and Spanish prices aligned with those of the Community.

This process will begin immediately after Spanish accession for other products covered by the CAP.

An important feature of the Community's proposal on fruit and vegetables is that it buys time for the Ten to deal with the implications of Spanish membership for the Mediterranean countries of North Africa and the Middle East.

Their fruit and vegetables enjoy preferential access to the EEC, and Governments of the Maghreb as well as Israel, are extremely fearful of losing this advantage.

France shares this preoccupation and has promised to try to safeguard their interests.

Mitterrand, Kohl to visit UK

By Peter Riddell, Political Editor

CHANCELLOR Helmut Kohl of West Germany and President Francois Mitterrand of France will both visit Britain for talks with Prime Minister Margaret Thatcher in the next fortnight.

The visits are in the hope of breaking the current deadlock in the EEC budgetary crisis and of producing a compromise solution before the heads of government summit in Brussels in a month's time.

Both visits are at the invitation of Mrs Thatcher and form

part of an intensive pattern of top-level meetings throughout the EEC at present. France currently holds the presidency of the Council of Ministers and President Mitterrand is in process of seeing most of the other EEC heads of government.

Chancellor Kohl will come to Britain on Tuesday February 28, while President Mitterrand will fly over for talks and lunch at Chequers on Monday, March 5. The President last met Mrs Thatcher during her brief visit

to Paris a month ago.

Paul Betts in Paris adds: President Mitterrand's "EEC shuttle diplomacy" is designed to build up the political impetus the French government believes is necessary to break the current EEC impasse.

Although French officials feel this approach has so far proved positive, they generally acknowledge it is too early to be optimistic about achieving a breakthrough.

Senior French officials feel

progress has been made on the proposals to hold down the EEC budget made by M Jacques Delors, the French Economy and Finance Minister, last winter.

M. Delors' proposals call for the same budgetary discipline for the EEC as that already in place in many member countries. This must be matched by stricter control on agricultural spending, which must not increase more rapidly than the EEC's own financial resources.

Terrorists 'bugged' home of politician

By Brendan Keenan in Dublin

A TERRORIST organisation was probably responsible for placing bugging equipment at a Dublin house used by a leading Ulster politician, according to the Irish Premier, Dr Garret FitzGerald.

Dr FitzGerald was answering questions in the Dail (Parliament) from the Opposition leader, Mr Charles Haughey, about the affair.

Dr FitzGerald rejected opposition calls for a full inquiry into the circumstances of the case. A microphone and transmitter were placed by men posing as post office workers in the house which belongs to friends of the deputy leader of the Northern Ireland-based Social Democratic and Labour Party (SDLP), Mr Seamus Mallon.

Dr FitzGerald said the police believed a subversive organisation was responsible, although the action may not have been approved by the organisation's leadership.

Authoritative sources have indicated that the Provisional IRA was the organisation responsible. Dr FitzGerald said the equipment was meant to be discovered to generate confusion and cause Mr Mallon concern.

Mr Haughey questioned the Premier closely about the three-month delay in producing police reports on the matter. Dr FitzGerald said the report had been delayed because of the police hunt for the kidnappers of supermarket executive Mr Don Tiedey last December.

Police are also investigating a newspaper allegation that Mr Haughey's own home was bugged by security forces but no evidence has yet emerged to support this claim.

The bugging involving Mr Mallon may have political implications, whoever was responsible. Mr Mallon is upset that Dr FitzGerald revealed that a nephew of the family which owns the house was facing explosives charges. Dr FitzGerald said he believed there were good and sufficient reasons for revealing this.

Some observers are relating these attentions to the delicate negotiations in the New Ireland Forum, where the SDLP and the three main parties in the Republic are trying to reach a consensus policy on the Northern Ireland question.

Craxi faces hard fight in parliament over pay policy

By James Buxton in Rome

THE ITALIAN Government's controversial measure to reduce wage indexation and hold down prices faces tonight the start of what promises to be a tough battle for parliamentary approval.

Sig Enrico Berlinguer, leader of the opposition Communist Party, promised earlier this week to use "all regular methods" to prevent the Government's decree imposing the measure from being approved within the 60 days required by the constitution.

He told the Government of Sig Bettino Craxi, the Socialist leader, that if it did not immediately change course and abandon the policy, "the continuation in office of the present Government will become increasingly risky for the country and therefore its continued existence must be in doubt."

The veteran Communist Party leader went on to make vague suggestions of alternatives to the present five-party centrist coalition Government led by Sig Craxi.

He talked of a possible government of respected figures of all parties who would commit themselves to a common programme of measures necessary

for the economic and political health of the country.

Sig Berlinguer's threat yesterday provoked a tough response from the Socialist Party but was cautiously received by the Christian Democrats.

Though the Government has a large theoretical majority in both chambers of Parliament, there is always a risk that opportunist Christian Democrat "snipers" will make use of the secret ballot voting procedure to defeat their own government.

For the Communist Party, Sig Craxi's decision last week to go ahead and impose a rudimentary incomes policy by decree after failing to get support for it from the Communists of the large CGIL union, is a threat to an underlying cause of Communist influence in Italy—the belief that without Communist consent in some form governments can achieve little of fundamental importance.

In recognition of that threat Sig Craxi appeared last week to have decided on a smaller cut in wage indexation under the scala mobile system than both the employers wanted and those unions in favour were prepared to accept.

Dutch unions set for renewed battle over pay

By Walter Ellis in Amsterdam

RELATIONS between the Government and public sector unions in the Netherlands are once again dangerously strained. A national strike in the autumn or winter is now considered possible.

Seven weeks of strikes and other protests by public sector workers ended last December when the unions reluctantly accepted a 3 per cent cut in wages for their 700,000 members.

Now the two sides are at loggerheads again over further proposed pay cuts for next year and 1986.

Only three of the four unions involved have agreed to open negotiations. The biggest union, Abva Kabo, is operating an "empty chair" policy.

Preliminary talks involving the Government and the three unions broke down over the weekend, and no resumption of talks is planned at this stage.

A union adviser said yesterday that fresh strikes could well become inevitable if the Government did not give ground. In that event, he said, the unions would be better prepared the second time round.

When the union protests ended in dismal failure last year, there was much talk about the "unfair" involvement of the courts in bringing strikes to an end.

Mr Koos Rietkerk, the Home

Affairs and Civil Service Minister, had originally told the unions that the Cabinet was seeking savings totalling Fl 4.6bn (£1.1bn) in the public sector wage bill in 1985 and 1986.

He has since brought this figure down to Fl 3.7bn, but the three "negotiating" unions have insisted that they cannot accept any more than Fl 2.3bn. Either way, workers would have to accept another round of wage reductions.

Snia Fibre to spend \$7.2m on revolutionary nylon plant

By Anthony Moreton, Textiles Correspondent

SNIA FIBRE, the textile arm of Snia-BPD, the Italian chemicals manufacturer for the defence industry, is spending L12bn (\$7.2m) on a revolutionary nylon plant at Cesano, 15 miles north of Milan.

When the plant is completed in the middle of May, three months ahead of schedule, Snia Fibre will be able to produce for the first time nylon 6 and nylon 66, the two principal branches of the polyamide family, on the same machinery.

Until now companies producing nylon, which was invented by Du Pont in the middle 1930s, have had to use different machinery for nylon 6 and nylon 66.

Snia Fibre's breakthrough will enable it to meet customer demand much more quickly. A shortage of nylon has emerged in Europe in the last few months.

Snia Fibre is the leading producer of nylon 6 in Europe, followed by the Dutch group, Enka. Nylon 66 is produced by ICI Fibres in Britain

and West Germany and Rhone-Poulenc in France. ICI also has an affiliate which turns out nylon 6 in Spain.

Sig Antonio Belloni, chairman of Snia Fibre, said: "We have developed the technology at our own research centre in Cesano. We just have to flick a switch to move from the one sort to the other on the same machinery. It is an important step forward and we believe this to be the first time such production has become possible in the world."

"We are also increasing the speed at which the winders can handle the yarn by a quarter to 5,000 metres a minute."

The new plant, which should be running by the end of the year, will concentrate on fine denier nylon. Its output will be about 3,000 tonnes a year as part of Snia Fibre's present production of 28,000 tonnes.

Nylon 6 is particularly important for the hosiery industry, of which

Italy is probably the leading producer. It is also being strongly developed as a yarn for the rapidly growing leisurewear market, particularly for anoraks and outerwear.

Sig Demetrio Corradi, managing director of Snia Fibre, said: "If we are to stay in the forefront of European technology we must continue to invest. The new Cesano plant, which is part of a £17m (\$24.6m) investment plan, will employ just one production worker a shift. This is the way to get productivity up and enable us to compete with other producers."

"Our customers are increasingly looking for speciality fibres rather than the general commodity fibres. We are now in an even better position to supply them," he said.

Sig Corradi also forecast that Snia Fibre would show a profit for 1983 when the figures are released in April, the first time it has been in the black for nine years.

Citroën to lay off Rennes staff

By Paul Betts in Paris

CITROËN, the French car company owned by the private Peugeot group, said last night it was laying off all the 14,500 workers of its large car plant at Rennes in Brittany because of the French lorry driver protest.

Barricades by angry lorry drivers had halted the supply of gearboxes to the plant, which produces Citroën's commercially successful new medium-sized BX car at a rate of 970 cars a day.

Citroën issued a statement announcing the temporary layoffs as representatives of the lorry drivers were meeting M Charles Fiterman, the Transport Minister, in an attempt to resolve the dispute that has caused the worst traffic jams in French history.

Citroën said it will lay off the plant's 14,500 workers indefinitely from today. Stocks of gearboxes at the plant have dropped to only 150 units.

Polish strikers sacked

By Christopher Bobinski in Warsaw

MANAGEMENT at Hutmen, a plant manufacturing copper goods in Wroclaw in south-west Poland, has sacked five workers and fined 67 others for stopping work in protest at food price increases at the beginning of February. The plant employs about 2,100.

The food price rises, which averaged 20 per cent on a wide range of items, came into effect on January 30. So far, the authorities have only admitted to stoppages at three plants other than Hutmen.

The sharp reaction at Hutmen to a relatively minor incident shows the authorities are anxious to take a tough line on strikes as the pressure mounts for wage rises to compensate for increase in the cost of living.

Yesterday Mr Jerzy Urban, the Government Press spokes-

man, said he did not know how many people had been sacked as a result of similar protests elsewhere.

At Hutmen an official of the new trade union, which did not back the strike called by the outlawed Solidarity union, has confirmed that the men stopped work for about 15 to 50 minutes.

Magazyta Humniczy, a steel industry trade paper, has reported that Mr Edzislaw Sitwinski, the Hutmen manager, went around an idle department telling the men to return to work and warning them of the consequences if they refused.

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EUROPEAN NEWS

Hungarian economic reforms attacked

By Leslie Collett in Berlin

HUNGARY'S market-oriented economic reforms have been sharply criticised by the West German Communist Party which is ideologically closely allied with East Germany.

The unusually open criticism came in an article by the party's weekly newspaper about recent price rises in Poland and Hungary.

It said both countries in the 1970s had sought to "integrate" their economies more closely into the "capitalist world market" in order to accelerate their development. In the case of Poland, the newspaper noted the consequences were "turbulent shocks" unleashed by attempted price increases.

In Hungary, the article said, the "restructuring" of the economy is not yet complete. It noted that in 1978 Hungarian production stagnated and that since 1980 living standards have fallen.

The latest price increases since January, it said, were designed to relieve the state budget of enormous food price subsidies, thus releasing funds for needed investments.

The newspaper noted that East Germany had chosen an "entirely different way" which, it said, had proven "more successful" as it had achieved positive economic development and price stability.

It said the East German leadership had emphasised tight planning and forced factory management to mobilise internal reserves so that labour productivity rose while costs were lowered.

Hungarian economic policy, it said, has substituted the market for central planning and leaves price formation to market forces. It also regulates consumption through prices and has achieved the "phenomenon" of full shelves but considerably lower consumption than in East Germany.

The West German Communist newspaper concluded that a majority of Hungarians "still appear to accept" this way but that there is an increasingly heated discussion about inflationary prices.

France pins space station hopes on the spirit of Columbus

BY DAVID MARSH IN PARIS AND PETER MARSH IN LONDON

"IT IS UP to the President to take initiatives," a key adviser to President Francois Mitterrand says with beguiling simplicity. He is talking about Mitterrand's grandly futuristic suggestion, made in a speech in The Hague earlier this month, that Western Europe should launch a manned space station geared to the defence of the continent. The station, said the President, should be "capable of observing, of transmitting and of countering all eventual dangers."

The proposal came just a fortnight after President Ronald Reagan announced plans to build a U.S. space station, possibly with the help of Western Europe.

The \$8bn (£5.7bn) station would house workshops and prototype factories for crystal growth, biological studies and materials processing. The station could turn out exotic substances impossible to make in the gravitational pull on the earth's surface.

The station would have a central core to which other modules could be attached. These could be built either by

companies or by governments. Other countries—not just Western Europe but Canada and Japan—could contribute up to 20 per cent of the station's cost.

M. Mitterrand's suggestion took many observers by surprise, not least because it suggested a military involvement in an orbiting base. Most space planners in both the U.S. and Europe say a station would have purely civilian applications.

Rival axis

But the Mitterrand vision is perfectly in line with France's ambition to carve out an independent policy in space. It also fits in with a determination by Western European governments to produce a third axis in space technology to rival the superpowers of the U.S. and the Soviet Union.

West European governments say they are interested in helping to build the space station—but not at any price.

"We don't want to be naive," says M. Frederic d'Allest, the director general of France's national space agency (CNES).

"If we do take part in international collaboration then we want to find solutions that preserve our national independence."

West European efforts outside the atmosphere are concentrated under the umbrella of the European Space Agency, based in Paris. France is the leading member, with an annual spending on space technologies of some \$500m.

The 11 nations in ESA contribute different proportions of the agency's annual budget of about \$750m. Work on projects is shared out among each country's industries, in direct relation to the cash that their governments have put up.

ESA's efforts since it was formed in 1975 have emphasised three areas—communications satellites, in which Britain has played a leading role, and the development of the Ariane rocket and the Spacelab orbiting laboratory.

In the last two projects, which have cost the European countries more than a year on a design study to turn the Spacelab unit into an independent module that can exist in orbit for months at a time.

Ariane is a proven rival to U.S. vehicles such as the space shuttle in putting communications satellites into orbit.

Meanwhile, Spacelab—an aluminium canister with room for several people—made its maiden flight last November inside the cargo bay of the space shuttle Columbia.

Developed as part of the U.S. programme to find applications for the shuttle fleet, Spacelab will make further flights at the rate of one or two a year.

Western Europe is keen to find ways of expanding on the technology it developed as part of the Spacelab programme—for instance life-support systems, power supplies and computerised techniques for helping scientists to participate in experiments in space.

The most fully worked out plan, which fits in obliquely with Mitterrand's statement on a space station, comes under the name Columbus.

The current version of Spacelab cannot stay in space for more than a fortnight, during which it must remain linked to the space shuttle.

Officials in West Germany's ministry of research and technology envisage that, initially, the Columbus module would be docked to the core of the U.S. space station.

West Germany and Italy want ESA to take on Columbus as a joint project. According to initial estimates, the development cost would be about \$2bn.

Decision soon

The project was discussed informally by ESA representatives at the end of January. A decision on whether to proceed should come later this year.

The spirit of Columbus is likely to figure in the discussions on possible European involvement in the U.S. space station. Mr James Beggs, the administrator of the U.S.'s National Aeronautics and Space Administration, is to visit Paris, Bonn, London and Rome next month to hammer out a possible role for Europe.

M. d'Allest has produced a set of guidelines for participation that are likely to be broadly accepted in other European capitals. These are:

● The U.S. station should be open "to use by everybody," says M. d'Allest. France insists that if it participates in the project it should be able to use the base for scientific experiments of its own choice.

● Docking ports on the station should accommodate not just the space shuttle but other manned or automatic space platforms, for example a "mini shuttle" called Hermes that is under development in France.

● The different elements of the space station should be standardised so they can be lifted into orbit either by the shuttle or by Ariane-V, a high-power version of the current rocket that should be ready in the 1990s.

European officials vow that agreements with the U.S. over the space station will be more balanced than the collaboration over Spacelab. Under the terms of a 1973 agreement, the hardware became the property of

Nasa after the initial flight. Future European efforts in space technology may also take up the theme of President Mitterrand's speech—the military use of the heavens.

CNES has already complained publicly that military spending makes up only about 2 per cent of Western Europe's combined space budget compared with 50 per cent in the U.S. and the Soviet Union.

President Mitterrand's proposal on a military space station almost certainly represents some reordering of the French Government's priorities.

But for the moment budgetary cuts have forced the postponement of one French military project planned for the late 1980s, the Samro system of surveillance satellites designed to back up the country's nuclear strike force.

A French decision to press on with the Samro project—which M. d'Allest thinks is possible within a year or two—would provide a pointer as to whether the Mitterrand space base will really fly.

Pertini, outspoken elder of Italian politics

BY JAMES BUXTON IN ROME

PRESIDENT Sandro Pertini, the rather bent, frail-looking old man who today begins a three-day official visit to London, is a phenomenon in Italy.

While most of the country's politicians are held in low public esteem, President Pertini is by far the most popular and respected person in the country.

He has transformed the presidency of the republic from being a ceremonial position, whose previous incumbents were subservient to the party which had them elected, into a position of influence far beyond what the constitution ever envisaged. He has done this, more than anything else, by force of character.

Despite his astonishing 87 years, President Pertini not only carries out a gruelling round of official duties, but also succeeds in being almost everywhere to share the tragedies and the successes of modern Italy.

With a pipe never far from his lips he manages to articulate what the average Italian is thinking. And in contrast to

the baroque circumlocutions of most Italian public speakers, he does so with words of few syllables.

His manifest honesty and straightforwardness also enable him to provide a national leadership of a kind which endlessly quarrelling and short-lived government cannot supply.

Nothing could have been needed more over the past six years of his presidency as Italy suffered its worst period of terrorism and endured lurid scandals. Meanwhile, the political system appeared less and less capable of producing stable governments.

Two things have enabled President Pertini to get away with words and actions which would have landed his predecessors in trouble—his age, and his relative disengagement from his own Socialist Party.

The two factors enable him to appear as a national grandfather figure—"nonno Sandro" as he is sometimes referred to—virtually above party, but with a mild, humanitarian left-wing bias.

As a result he was able to

publicly abuse the whole governmental system for its bungling incompetence in the initial stages of the devastating earthquake in southern Italy in 1980.

He has no qualms about attacking the Mafia in public, something few other politicians do, and he has virtually accused the Soviet Union of encouraging terrorism in Italy.

Not a man of pomp and grandeur, he still lives in a little flat near the Trevi Fountain in Rome rather than in the Quirinal Palace, where every week he receives parties of schoolchildren from all over Italy.

"They interrogate me," he says. "You can't lie to a child."

His apparent impulsiveness, outspokenness and refusal to hide his emotions, even if it means being tearful in public, have endeared him to most Italians.

But in spite of his occasional gaffes, and his frequent nettling of other politicians, President Pertini can also be a shrewd and discreet operator in negotiations to form new govern-



Pertini... transformed presidency

who will succeed him when his term ends next year is becoming the dominant political issue in Rome.

There is even talk that Sig Pertini, who has been proposed on what some would regard as rather flimsy grounds, a Nobel Peace Prize this year, will himself stand for a second term.

The visit to London, the first he has ever made, includes lunches with the Queen and Mrs Margaret Thatcher, a trip to the Venice Exhibition at the Royal Academy and a meeting with Mr Neil Kinnock.

But before he goes back to Rome on Friday he will also see an old friend and comrade, Mr Ashford Russell. In the war, Major Russell helped Sig Pertini, who had already spent years in prison under Mussolini, make his way to Milan to fight in the resistance.

He gave Sig Pertini a sack of gold sovereigns with the words: "They're a universal language, they could come in handy."

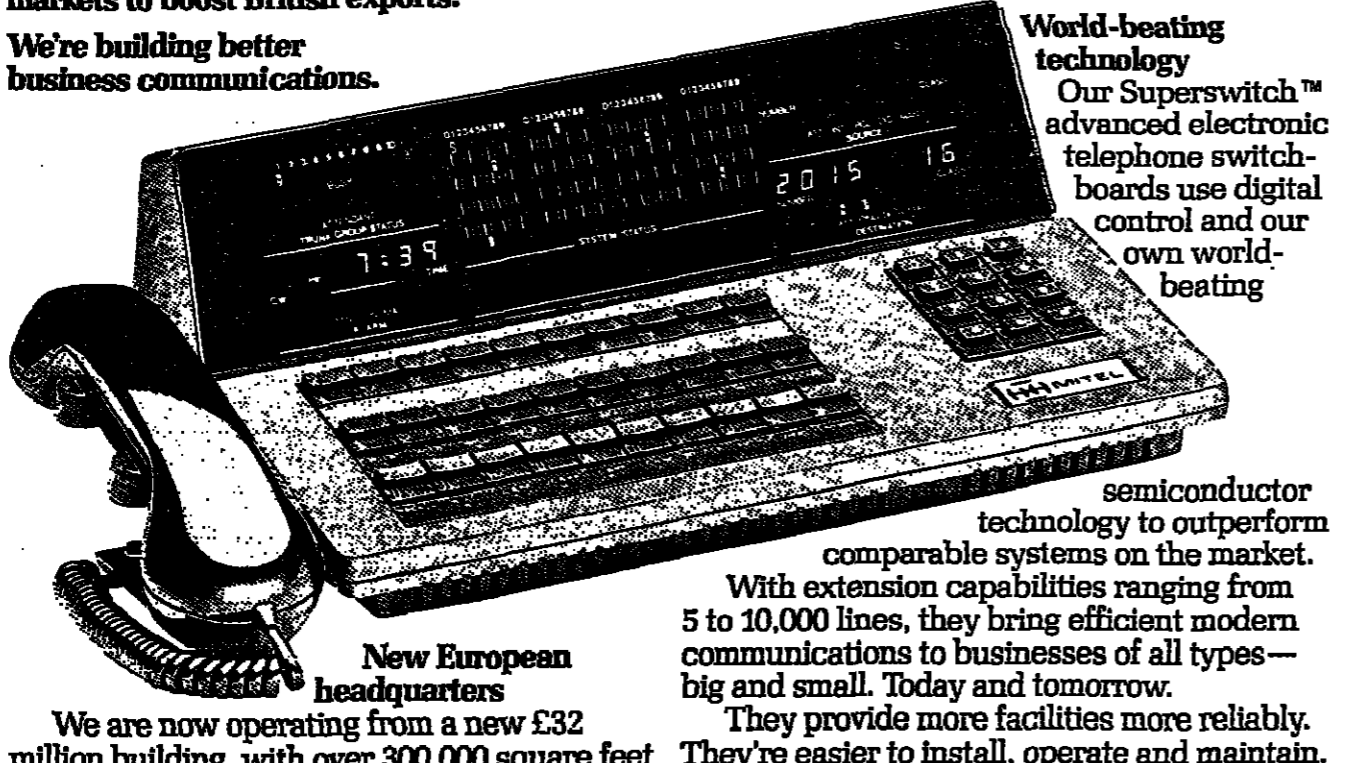
After the war Sig Pertini handed back the money something, it is said, that had never happened before in the history of the British Empire.

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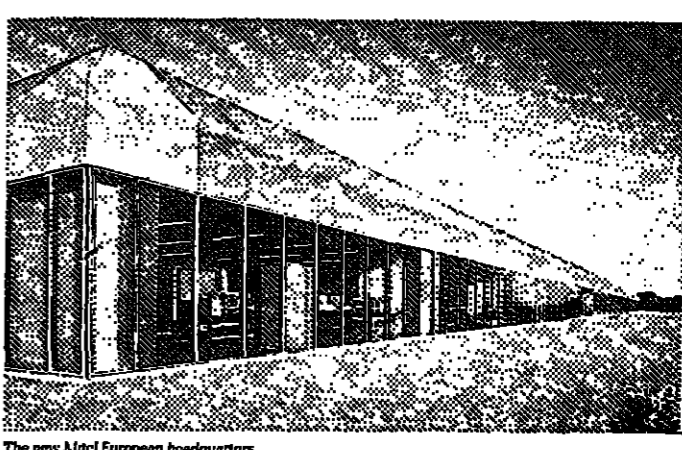


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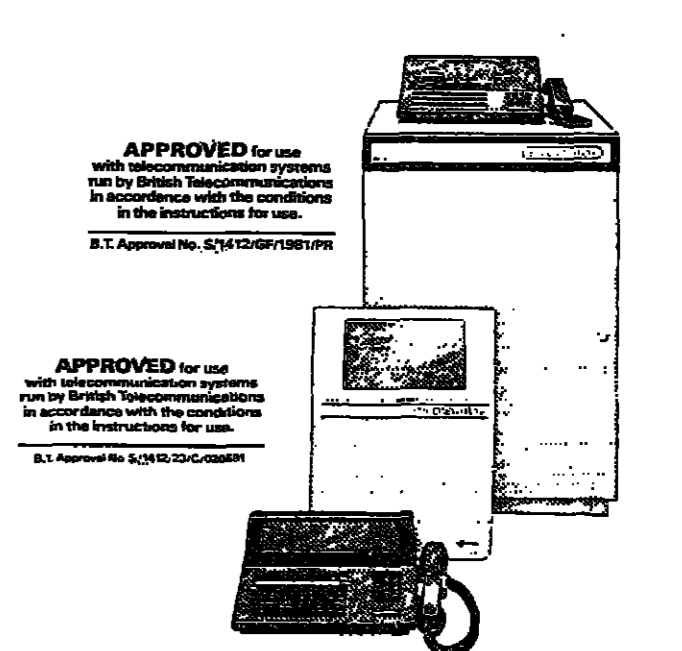
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OVERSEAS NEWS

'Peace for Galilee' brings Israelis a long and costly occupation

BY DAVID LENNON IN TEL AVIV

THE DRAMATIC setbacks suffered by Lebanon's President Amin Gemayel this month have made a complete withdrawal of Israeli forces from the South of the country less likely than ever.

One hope is that Israel will be able to persuade the majority Shia population of southern Lebanon to establish militias which will undertake to keep the Palestine Liberation Organisation (PLO) out of southern Lebanon and prevent the Palestinian guerrillas from attacking Israel across its northern border.

Speaking at a news conference in Brussels, Mr Shamir did not speculate on who might provide such a force but he spoke favourably of the determination of the Druze and Shi'ite militias to keep Palestine Liberation Organisation fighters out of Lebanon.

He confirmed that Israel was in contact with the militias, stressing that "we have contacts with all the communities in Lebanon." He defended current Israeli army and air force activity in Lebanon as designed solely to prevent Palestinian "terrorist" attacks on northern Israel.

Asked if Israel was preparing to reoccupy Beirut, the Premier replied: "Certainly not. That would be out of the question. Our one and only concern is to guarantee the security of our northern border."

So, with the virtual collapse of central Government and doubts about the ability of local forces, Israel now finds itself stuck in southern Lebanon, unwelcome and harassed.

According to Mr Gur, Israel should begin negotiations immediately with the Lebanese Government, the UN, the multinational force nations, and above all Syria (via Beirut).

Lebanon is a continuation of the illusions which led us into the war," he told a recent symposium at Tel Aviv University. "Time is not working in our favour, especially with regard to the Shias. We should get out now."

U.S. ready 'to keep Hormuz Strait open'

BY OUR MIDDLE EAST STAFF

THE U.S. confirmed yesterday that it was prepared to take whatever action was necessary to maintain freedom of navigation through the Strait of Hormuz at the mouth of the Gulf.

This is understood to be an area of operations stretching from Bombay in India to Muscat in Oman. About one-fifth of the non-communist world's oil supplies pass through the Strait of Hormuz.

Iran claimed that in yesterday's fighting it had killed more than 200 Iraqi soldiers and shot down a helicopter in the Abadan area at the head of the Gulf near the Shaht al-Arab waterway.

Tehran radio said that the Iraqi troops had died during an unsuccessful counter-attack in the Mehran section of the battlefield opposite Baghdad, where Iran launched its latest offensive a week ago.

Nearly 5,000 troops are said to have been killed so far in the fighting, and Iran claims to have both recaptured land seized by Iraq during the early weeks of the war and to have advanced into enemy territory.

U.S. to open office in Namibia to monitor Angola border ceasefire

BY J. D. F. JONES IN JOHANNESBURG

U.S. OFFICIALS here confirm that they are about to open an office in Windhoek, capital of South-West Africa-Namibia, as headquarters for a small number of Americans who will help monitor the progress of the ceasefire in the Angolan border war.

It is believed that the completion of what will amount to the first of the regional non-aggression pacts, which have been a long-term aim of South African policy-makers, might appropriately be marked by a summit meeting between Mr P. W. Botha, the Prime Minister, and President Samora Machel of Mozambique.

Details of the agreements between Pretoria and Maputo are not expected to emerge until then. Back on the western side of the continent, a meeting between the South-West African People's Organisation (SWAPO) and a Namibian delegation led by Dr Willie Van Niekerk, the Administrator-General in Windhoek, is thought to be necessary if the ceasefire is to hold.

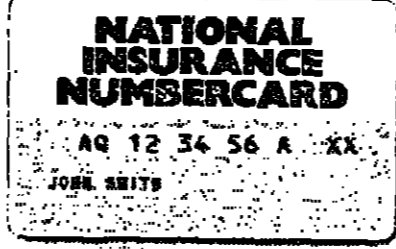


It's time for the new N.I. contributions.

Class I contributions for employers and employees There will be no change in the percentage rates of contribution from 6 April. However, the lower and upper earnings limits are going up to £34 and £250 a week respectively.

Table with 3 columns: Rates from 6 April 1984, Average Weekly earnings, Weekly rate of SSP. Rows include categories like £68 or more (£42.25), £50.50-£67.99 (£35.45), £34-£50.49 (£28.55), and Less than £34 (Nil).

For further information see leaflet NI227: Employers' guide to Statutory Sick Pay, and also the SSP information at the back of the 1984/5 contribution tables.



Issued by the Department of Health and Social Security.

Four miners arrested after clash

FOUR MEN were arrested and 10 were injured in violence involving scores of black miners at a South African gold mine late Monday night, police said.

The four men arrested will be charged with public violence, police said. Anglo American said that between 50 and 60 of the 3,000 men living in a hostel where the violence started were involved.

Detective Sgt Jan Harm Van As, 27, forced the detainee to kneel on the floor, pressed his handgun into the man's forehead and freed, Rand Supreme Court Justice F.C. Kirk-Cohen ruled on Monday night, finding him guilty of culpable homicide.

China looks at July settlement for Hong Kong

A CHINESE negotiator in the Sino-British talks on Hong Kong's future has said that he hopes a settlement will be reached in July.

Zimbabwe announces 8% increase in spending

AN EIGHT per cent increase in Government spending this year was announced yesterday by Dr Bernard Chidzero, Zimbabwe Finance Minister.

The main expenditure increases include the provision of £285m to finance the accumulated losses of the state-controlled Agricultural Marketing Authority, and £284m for education.

Africa seeks \$362m refugee aid

FOURTEEN African countries are seeking \$362m over a period of between three and five years to overcome the economic and social burdens created by the presence of refugees and returnees.

By contrast, current programmes have proved unable to cope with long-term strains imposed on individual countries.

The main recipient of ICARA II finance—reflecting the refugee burdens—are Sudan with \$82.6m, Somalia \$79.9m, Ethiopia \$40.1m and Zaire \$38.8m.



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and what have you got?

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That's right a press ad.

There's one place products really move: television.

IM When you're building up your own business, the last thing you need is a nervous investor.



Even the healthiest business can suffer at the hands of a timid investor.

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And the security of knowing that although all our solutions may be different, one thing always remains constant.

Our commitment.



THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

GERVAIS' COLOURFULLY packed cartons of creamy fruit-flavoured "Petits Suisses" can be found on supermarket shelves from Tokyo to Mexico City.

In pursuit of a 'global taste'

David Housego explains why BSN's markets are increasingly concentrated outside France

Why Antoine Riboud courts competition

BSN's net profits expanded by an average of almost 30 per cent FF franc (\$50m) in 1993. With turnover of FF 21.8bn, BSN is the fourth largest private company in France.

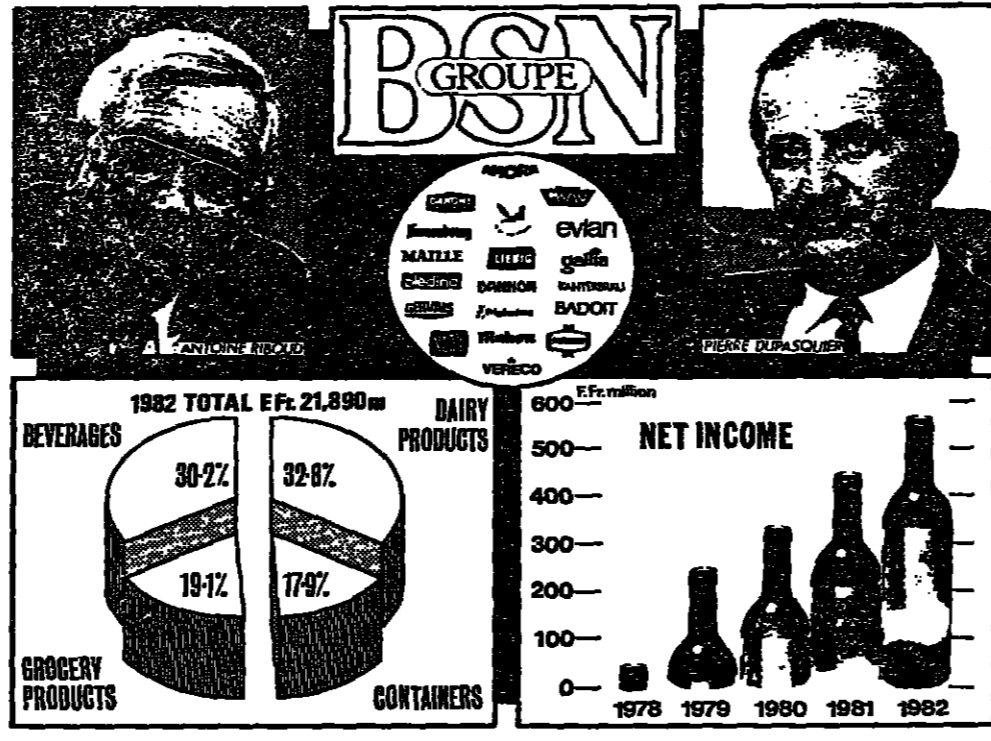
largest restaurant chain in Japan, and Coca-Cola, which has achieved worldwide sales without varying its product.

the qualities needed for "globalisation." They are "nutritious, healthy and taste good," he says.

even use the same film material. The aim, Dupasquier says, is to project them as a sort of "magic potion" that gives children renewed mental and physical vitality.

"steak." Steaks have an image of strength from the U.S. to Japan. For BSN's dairy products division, Japan was the last unconquered frontier.

"because it already has an extensive distribution network and is used to working with foreigners." Ajinomoto has ties with General Foods and the Kellogg cereal group.



increasingly global, he believes that marketing opens up almost unlimited possibilities. "What is the reason for the great success of yoghurt in France?" he asks.

from the four or five items currently available, and to enlarge sales beyond the Tokyo region where they are currently concentrated.

BUSINESS PROBLEMS

Redundancy payment

I have recently been told by the Inspector of Taxes that a payment of £21,600 awarded for loss of office following redundancy is not to be allowed.

huge burden of financing an annual champagne output of 9m bottles a year. The outcome was an agreement for BSN to take over Fournery and Lanson. The deal has brought into the BSN stable France's third largest champagne producer with exports accounting for 55 per cent of sales.

Advertisement for THE LONDON TARA HOTEL. Text: "You take care of business - we'll take care of you." Features: Executive Class Rooms, 800 rooms, central location.

Advertisement for The FT-Plan. Text: "We are what we digest. Medical opinion has never been more didactic about the importance of a balanced diet." Includes a silhouette of a human figure.

BASE LENDING RATES table listing various banks and their interest rates for different terms and currencies.

Advertisement for ELF (Easydata). Text: "Clear your desk with an ELF." Features: instant access to computer data, 80-character wide display.

Handwritten Arabic text at the bottom of the page.



Sheila Ruskin and Shaughan Seymour in Strangers and Brothers; Geraldine James as Sarah and Tim Piggot-Smith as Rosak Merrick in The Jewel in the Crown

Television/Malcolm Rutherford

Scott flattened—Snow rounded

"We may divide characters into flat and round." That was E. M. Forster in Aspects of the Novel in 1927. The point about flat characters is that they never really develop. They can be expressed in a single sentence. Forster took the example of Mrs Micawber: "I will never desert Mr Micawber," she said. And she didn't.

The best novel about the British in India, and India's effect on the British who went there, was Paul Scott's "The Raj Quartet," known on television as "The Jewel in the Crown," owes an obvious debt to "A Passage to India."

version. It is rather like omitting the episode of Aziz and the collar-stud from A Passage to India. A European thinks that he is a typical Indian not to wearing one; in fact, the irony is that he has loaned it to a European in distress. In The Jewel in the Crown Ironies are out.

Moreover, Lewis Elliott is not quite the flat character that he seemed in the books. The problem, well brought out by television, is that he does have emotions, but he doesn't know what to feel about. The performance by Shaughan Seymour seems to me superb. It has the capacity to surprise.

Ousset et al/Festival Hall

Capitol Radio and Lincôme (Paris) collaborated in presenting the London Philharmonic Orchestra's performance of the Saint-Saëns Concerto No. 2, an old-fashioned but magnificent piece of music to justify trotting it out again.

David Murray

The soloist was Cécile Ousset, however, gloriously at home in her native repertoire after a recent encounter with Schumann which misfired. In the first half she gave us the Saint-Saëns Concerto No. 2, an old-fashioned but magnificent piece of music to justify trotting it out again.

Paris exhibitions

Paris always seems awash with exhibitions. While the much publicised Raphael exhibition has, justifiably, had long queues at its doors out in smart suburban Passy, the Musée de Marmottan boasts a permanent exhibition of "Monet and his friends" which goes on until the end of the year.

Arts Guide

Master Class (Old Vic): Timothy West as Stalin confronting Shostakovich and Prokofiev with charges of degeneracy in their music. David Pownall's gripping new play is second in the beautifully refurbished Old Vic after the departure of Blood and the Aldwych. (2247810).

Death of a Salesman (Eisenhower) A new production with Dustin Hoffman as Willy Loman stars a cross-country tour destined to end up on Broadway in the spring. Ends March 18. Kennedy Center (2543670).

home for a fast-paced, stripped-down seven-performer, but wholly engrossing version of Bizet. (6746710).

Chicago Gregory Glen Ross (Goodman Studio): Gregory Mosher directs David Mamet's story of Chicago real estate dealers which premiered at the National Theatre in London. Here the cast includes Mike Tusbaum, Joe Mantegna, James Tolkan and J.T. Walsh. Ends Feb 28 (4433900).

New York Opera/Andrew Porter Fidelio at the Met

It is rare for the Met to engage conductors of distinction, and so interest attached to Klaus Tennstedt's debut there in December. The choice of opera was not propitious: Fidelio is an unsatisfactory 1970 production, originally by Otto Schenk, in spindly picturesqueness by Boris Aronson, somewhat when Piranesi and Heath Robinson in manner. Over the years, I've seen it from some fine performances: from Gwyneth Jones, Hildegard Behrens, Jon Vickers, Kurt Moll. But the opera as a whole has never been as moving, as inspiring, as seriously staged as it should be; and the spoken dialogue has regularly been abridged to a point where its blunt, blurted statements move the audience to mirth.

With this production, Haitink came to grief two seasons ago, at his Met debut, and he has not been back. He had a poor cast: Shirley Verrett or Johanna Meier, Edward Sooter, Leif Roar. Tennstedt had a good cast on paper, featuring Vickers and Marton and Vickers. But the performance was disappointing. After the first night, a young British colleague, down from Boston and he did not think Fidelio a moving opera. I was shocked (and played him Lotte Lehmann's record of the aria). I went to the second night and although I heard Vickers, who had heard Sooter deputising for a Vickers said to be ill—I saw and heard what he meant. It was an unimpressive performance. But the fault was not Tennstedt's.



Jon Vickers and Eva Marton

of dungeon darkness, to face Fernando, light, and life; he all but hides under Leonore's coat. On a literal level it makes sense; in the context of Beethoven's musical affirmation it doesn't. It's a performance at once powerful and overdone.

Two big Finnish basses, Matti Salminen and Don Fernando Haugland as Don Fernando, gave sonorous but somewhat lumbering performances, "a Fasoli-and-Fafore pair, Roberta Peters's Marcelline was admirable. Michael Best's Jaquino callow. In a smaller house, Franz Mazura's Pizarro would have been impressive; it was trenchant, crisp and stylish. But in the dungeon he dwindled to a puny adversary—dwarfed, vocally and physically, by Marton, Vickers and Salminen.

Canaries Sometimes Sing/Croydon

The Cambridge Theatre Company is on tour this week at the Croydon Playhouse with a brittle production by Bill Pryde of Frederick Lonsdale's Canaries Sometimes Sing. Lonsdale's sexual quartet comedies of the late 1920s were entirely, and rightly, eclipsed by the wit of Coward's Private Lives. This rarity was a success for Yvonne Arnaud and Ronald Squire in 1928. Like On Approval, it hints at a sexual experimentalism it never dares follow through and is sunk, finally, by resorting to a rather unpleasant moral strain.

They/Polish Theatre

Stanislaw Witkiewicz is not a name that leaps to mind, let alone trips easily from the tongue, in connection with the theatre of the absurd. Godson of Modjeska, friend of Szymanowska and Balinowska, philosopher, painter and poet, he combined patrician disdain for the masses with contempt for the hypocrisies of capitalist democracy.

Michael Coveney

from Geoffrey on the perils of marriage. The bird never laughs or sings, nor do these married folk, nudge, nudge. The spiralling mock melodrama of the second act and the surprise twists of the third, are all variations of what seems an obvious theme in the first act, where the boring couple—Ernest (Michael Hadley) and Anne (Diana Weston)—pairs off, while what, in 1929, you might have termed the gay couple, cheerfully ostracises them.

Martin Hoyle

The play's powerful resonance is personified by Callisto's incredulous and panicky "They actually exist—they're here in my house and they can do anything." The author might have remembered the line on the day he realised his country had been invaded by those old rival predators, Germany and Russia; and cut his throat.

Nightcaps in demand

A gentleman's nightcap of around 1600, made of linen and embroidered with gold and silver thread, sold for £2,700 at Christie's South Kensington yesterday to a New York dealer. The nightcap was in good condition, better in fact than the nightcap believed to have been worn by Charles I on the scaffold which recently sold for £13,000.

February 17-23

Paris always seems awash with exhibitions. While the much publicised Raphael exhibition has, justifiably, had long queues at its doors out in smart suburban Passy, the Musée de Marmottan boasts a permanent exhibition of "Monet and his friends" which goes on until the end of the year.

Alasdair Steven

One can sit in the circular salon and gaze upon several of the famous "Les Nymphéas" which Monet painted in his Normandy home at Giverny. To experience so many collected together is invigorating; it gives a sense of scenic continuity as if one was sitting inside and looking out on the garden. In the middle of the salon there is a glass case which contains many of the artist's personal effects and some letters. There is a particularly poignant letter to Renoir in 1875 pleading abject poverty.

Paris exhibitions

Paris always seems awash with exhibitions. While the much publicised Raphael exhibition has, justifiably, had long queues at its doors out in smart suburban Passy, the Musée de Marmottan boasts a permanent exhibition of "Monet and his friends" which goes on until the end of the year.

YOUR DESK AT THE MET

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November 1983



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INTL. COMPANIES & FINANCE

Elliott holds Elders in top gear for the takeover of CUB

BY TERRY POVEY



Mr John Elliott

WHEN ELDERS IXL, the Australian pastoral, trading and finance group, made its AS\$900m (U.S.\$550m) plus bid for the whole of Carlton United Breweries (CUB)—its virtual parent, with 49.4 per cent—in early December—many thought Mr John Elliott, Elders' managing director, might have bitten off more than he could chew.

Today, with 69 per cent of the blue blooded CUB in his pocket, Mr Elliott is confident of the outcome: "There's still a way to go but my staff are personally phoning all of CUB's outstanding shareholders (about 20,000) to get acceptances."

The original offer from Elders remains open until late March and is six of the pastoral group's shares plus AS\$12.20 for every 10 CUB shares. In mid-December, Elders supplemented this with an alternate AS\$3.89 cash offer, and it was through this offer, to be withdrawn on Friday that they got control. Under Australian takeover rules, once a company obtains 90 per cent of another it can compulsorily purchase the outstanding shares.

Mr Elliott feels that he needs all of CUB in order to integrate it as a subsidiary within an expanded Elders, take maximum advantage of the brewers good cash flow, and not have to deal with minority shareholders when it comes to asset disposals and restructuring.

The takeover of CUB, Australia's 14th largest company, with a turnover of AS\$61m in the year to June 30, by Elders, the 10th largest with a turnover of AS\$70m, creates a group which on a sales basis challenges both Broken Hill Proprietary (BHP), the diversified industrial concern with AS\$4.8bn a year, and G. J. Coles, the retailer with AS\$1.7bn, for top place.

For Mr Elliott the coup over CUB came after 11 years of work building Elders into one of Australia's major diversified groups. He began his current career after Harvard and six years as a management consultant with McKinsey and Co., with a AS\$30m stake provided by prominent Australian businessmen and bankers.

He used his stake to purchase 75 per cent of the long-established Tasmanian jam maker,

Henry Jones, later Henry Jones (IXL).

Throughout the 1970s, the growing Elders crept closer to CUB in terms of related operations. In 1979 the two companies formed a joint brewing company, with Mr Elliott and Mr Louis J. Mangano, now managing director of CUB; alternating as chairman. The same year, Elders took over the margarine company, Provincial Trading. In 1980 they bought Barrett Burston, the large malt company.

It was from the Barrett Burston stable that Mr Elliott plucked Sir Ian McLennan, as a like-minded aggressive chairman to head the Elders board.

It was also in 1980 that CUB bought a 30 per cent stake in Henry Jones (IXL).

Then, early in 1981, Mr Robert Holmes à Court's Bell Group made a play for Elders-IXL, the Adelaide based pastoral and industrial group. CUB, which had a minority stake in Elders, fought with Bell for control for several months.

Although the battle ended with victory for CUB the brewers shrank from a full takeover of the pastoral group and instead gave their blessing to a merger between it and Henry Jones IXL. Mr Elliott became

Elders. For tax reasons both OCB and a number of other holders of CUB shares may wish to hang on to their shares until later in the year—up to perhaps October.

In order to turn round the enlarged group's gearing, Elders this month has started raising what could end up as AS\$500m from a mixture of rights issues, options and convertible notes. In Europe recently, Mr Elliott told bankers that he would be seeking AS\$150m through a private convertible note, and this month the company has floated 20m shares at AS\$4.20 each plus 10m options to buy fully paid shares at AS\$4.40 each. In April as much as AS\$2 more shares may be floated at AS\$4.40 each.

On top of this comes the sale of assets. Here it is the Elders food division which is the centre of attention. Mr Elliott is aiming for AS\$250m from asset disposals—the first AS\$50m of which has already come from the sale of General Jones. The plan is to sell majority interest in the margarine and general products companies—in which a 15 per cent stake has been taken recently by New Zealand food major Goodmans.

In addition, Elders is probably planning some asset sales from within CUB—once they have got total control—and the brewer's hotel interests look likely to head the disposal list here.

Mr Elliott has said: "The enlarged group's gearing will be back to one-to-one by 1983." This timetable, however, may be upset by delay in the CUB takeover.

So far as CUB is concerned, Mr Elliott clearly thinks that its beer operation is a well run one—the company has almost half the Australian market and is best known for its Fosters brew. His view of the way CUB is run as a company is less sanguine.

A major area of expansion for Elders over the past few years has been its financial operations. Elders Finance is one of the groups most strongly vying for a full banking licence from the Labor government. "We are not sure exactly when we'll hear about a licence, but we should get one in the next two or three months," Mr Elliott says. Pointing out that by a quirk of Australia's banking laws, however, Elders, through Elders Rural Finance, already effectively operates a retail banking system in the farming belt, he sees the granting of a licence as not such a critical issue.

Another area in which the enlarged group will be looking for expansion possibilities is natural resources.

The Elders' managing director has done much to justify his original backers' confidence. He is a tough operator of businesses, who knows how to dispose of the poorly performing asset: "When I took over at Elders, he says, they were only returning 10 per cent on capital employed, today its 17 per cent." CUB, he estimates, the like figure is currently only 8 or 9 per cent.

First half profits soar

ELDERS IXL yesterday announced a 25.5 per cent increase in its after tax operating profit from AS\$29m to AS\$36.4m (U.S.\$24.4m) in the six months ended December 31 1983. Sales, at AS\$2.4bn, were up 32 per cent from AS\$1.8bn the previous year. The results do not include CUB, which will be consolidated for the first time in the second half of the 1983-84 financial year.

Earnings per share in the first half rose to 21 cents from 18 cents, and an interim dividend of 12 cents a share will be paid, up from 8 cents. Net income attributable to Elders IXL shareholders was AS\$32m (up from AS\$29.3m) after pay-

ment of AS\$706,000 to minority interests and extraordinary losses of AS\$2.6m representing unrealised foreign exchange losses from investments in overseas subsidiaries.

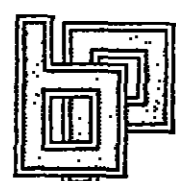
The company said that the ending of the drought in Australia had contributed to the strong recovery from the rural sector during the period, while the company's financial and international divisions had maintained a strong profit performance.

The building materials, construction and extraction divisions continued to suffer the effects of recession, while the performance of the company's food interests was weakened by the frozen food division, since disposed of.

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Mark Controls Corporation

has sold its MCC Powers-Transitube Division to a group of private investors.

We served as financial adviser to Mark Controls Corporation and assisted in the negotiations.



February 1984

NOTICE OF REDEMPTION

To Holders of SUMITOMO METAL INDUSTRIES, LTD. 5% CONVERTIBLE DEBENTURES DUE MARCH 31, 1982 (the "Debentures")

NOTICE IS HEREBY GIVEN that Eighty Five Thousand Dollars (85,000) principal amount of the Debentures and bearing the following serial numbers, have been drawn for redemption for account of the sinking fund on March 31, 1984 at 100% of the principal amount thereof, together with interest accrued to that date.

DEBENTURES IN DENOMINATION OF \$1,000 EACH				
246	2208	2912	2881	2410
1870	2899	2218	2940	2844
1194	2850	2918	2979	2900
2347	2923	2916	2925	2807
2317	2967	2910	2921	2866
1282	2925	2916	2924	2859
2710	2925	2916	2924	2877
1799	2925	2916	2924	2859
1992	2912	2916	2914	2920
2013	2912	2922	2923	2922
2014	2912	2922	2923	2922
2015	2912	2922	2923	2922
2016	2912	2922	2923	2922
2017	2912	2922	2923	2922
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2025	2912	2922	2923	2922
2026	2912	2922	2923	2922
2027	2912	2922	2923	2922
2028	2912	2922	2923	2922
2029	2912	2922	2923	2922
2030	2912	2922	2923	2922

Holders of the above debentures should present and surrender them for redemption on or after March 31, 1984, with all coupons appertaining thereto maturing after that date at the principal office of any of the following Paying Agents:

- The Bank of Tokyo Trust Company in New York
- The Sumitomo Bank, Limited in Brussels
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- Deutsche Bank Aktiengesellschaft in Frankfurt/Main
- The Bank of Tokyo, Ltd. in London
- The Bank of Tokyo, Ltd. in Paris
- The Industrial Bank of Japan, Limited in London
- Swiss Bank Corporation in Zurich
- Bank of Tokyo (Luxembourg) S.A. in Luxembourg
- Swiss Bank Corporation in Basel

From and after March 31, 1984, interest on the debentures so called for redemption will cease to accrue.

HOLDERS OF DEBENTURES SO CALLED FOR REDEMPTION MAY CONTINUE TO CONVERT SUCH DEBENTURES INTO COMMON STOCK OF THE COMPANY BUT SUCH CONVERSION RIGHT WILL EXPIRE AT THE CLOSE OF BUSINESS ON MARCH 31, 1984. THE CURRENT CONVERSION PRICE AT WHICH SUCH DEBENTURES MAY BE CONVERTED INTO COMMON STOCK IS YEN 130.20 PER SHARE OF COMMON STOCK.

SUMITOMO METAL INDUSTRIES, LTD. By: The Bank of Tokyo Trust Company as Trustee Dated: February 15, 1984

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NEW ISSUE 21st February, 1984

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U.S.\$50,000,000 Floating Rate Notes due 1999 (with the right to subordinate)

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UK COMPANY NEWS

Ernest Jones lifts profit as remedies show through

A PROGRAMME of objectives aimed at marketing and operating procedures is beginning to have its desired effect at Ernest Jones (jewellers).

Ladies Pride reverses downward trend

A DOWNWARD trend in taxable profits has been reversed at Ladies Pride which made £154,000 for the final six months to November 30 1983.

Shuck re-enters market for pub entertainment

Associated Telecommunications, the office and communications equipment distributor which has been revamped by former London and Liverpool Trust chairman Mr Ronald Shuck.

Second-half recovery at Metal Bulletin

IN THE second half of 1983, Metal Bulletin, publisher of international trade journals and directories, more than made up the ground lost at halfway to finish the year with pre-tax profits ahead from £88,200 to £106,000.

U.S. start costs hit Aidcom growth

LOSSES in America because of start-up problems and exceptional debits have restricted the profit growth of Aidcom International in the year ended October 31 1983.

Designers, and DVW Microelectronics (Husky Computers). Continuing growth is promised for the current year.

contribute to the bottom line. The brightest spot was the computer division, where profits nearly tripled to £340,000.

Nottingham Brick ahead in current year

WITH BOTH sales and profits ahead in the opening four months of 1983-84, the future of Nottingham Brick is viewed with considerable confidence by its directors.

The meeting was told that with distribution of the group's bricks on a national basis, and with its enhanced range of products, including the new range of bricks from the Thurnston factory, the directors intended to take every commercial opportunity available to them.

Head, Nottingham, had been finalised. Members were told that this was a long-term arrangement with Nottinghamshire County Council and that the group would receive rental income for many years to come.

benefits from the production of methane gas would accrue to the group, although he emphasised that this was a medium-term project.

Euroflame holders to get nothing from 'empty shell'

HOLDINGS, the wood burning stove manufacturer which ran into difficulties shortly after its launch in the Unlisted Securities Market in March 1981, can expect nothing back from their investment.

continued trading over the past two years but has not been making profits. I hope to dispose of the shares for a nominal sum but there will be no money for creditors of Euroflame let alone shareholders, he added.

Further fund raising by New Farm

New Farm Estates, the unquoted agricultural land reclamation company which raised £500,000 via an issue of shares at 200p each last September, is to raise further capital for expansion.

Winding up orders made against 81 companies

Compulsory winding up orders against 81 companies were made in the High Court. They were: Membrane Structures, Zeepa Instruments, MSP Brothers, Art Knit, Vowling, Sea Air Ambulance (UK), and Top Entertainments (Chester).

and L & F Printers. Surface Application Services, Newtown Steelwork Company, Danny's Buresque Club, Tony Webster (Car Sales), Reconville, and Lee Matthew Advertising.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

Dewey Warren Holdings PLC

(Incorporated in England under the Companies Act 1948 to 1981 - No. 1761400) Holding company of Dewey Warren and Company Limited, an approved Lloyd's insurance broker, specialising in reinsurance

Table with columns: Authorised, Issued and fully paid, No. of shares, Ordinary shares of 10p each. Values: £600,000, 6,000,000, 428,489, 4,284,886

Hambros Bank Limited Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Company's Ordinary shares in the Unlisted Securities Market by way of an Introduction.

COMPANY NEWS IN BRIEF

The interest rate for this week's issue of local authority bonds is 9 1/2 per cent, unchanged from last week and compares with 10 1/2 per cent a year ago.

£364,091 (£379,688). The directors point to the 24 per cent growth in earnings per share from 6.5p to 8.12p, an emphasis on the increase in profitability. The second interim dividend is raised from 1.2p net to 1.35p, following an unchanged first interim payment of 0.1p—last year's total payment was 3.81p.

LADBROKE INDEX Based on FT Index 815-819 (+5) Tel: 01-493 5261

DIVIDENDS ANNOUNCED

Table with columns: Company, Current payment, Date, Contra payment, Total for last year. Includes Aidcom, Fleming American, Ernest Jones, Ladies Pride, Metal Bulletin, Utd Real Prop, Wintrust.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

NORBAIN ELECTRONICS P.L.C.

(Incorporated in England under the Companies Act 1948 to 1981) Number 1057322

Advertisement for Norbain Electronics P.L.C. including share capital details and contact information for Simon & Coates.

Who pioneered domestic double glazing?

The manufacturing and marketing of domestic double glazing in the UK was largely pioneered by Weatherseal Windows who remain a foremost manufacturer and innovator in the field.

Steel Stockholders of Mossend, Lanarkshire, the largest steel producer in the UK and possibly Europe, and now, United Medical Enterprises, a major force in world healthcare services.

CORRECTED NOTICE

Notice to all Bondholders and all Warrant-holders of THE NOMURA SECURITIES CO LTD US\$100,000,000 6 1/2 per cent Bonds due 1988 with Warrants

Speak french in three weeks. Speak le français in three weeks. Parlez le français in three weeks. Parlez le français en trois semaines.

Isn't it hard enough competing for business abroad without a language barrier adding to your problems? Let at Berlitz learning French, or any other language, couldn't be easier.

London and Northern Group PLC Construction, Healthcare - and much more besides.

MINING NEWS

Transatlantic thoughts on gold

BY KENNETH MARSTON, MINING EDITOR

WHILE so many other investment sectors are concerned, if not mesmerised, by the course of Wall Street the followers of the fortunes of gold are watching closely for signs that their market may at last be about to embark on a sustained recovery. All, however, remain very cautious, but not unhopeful. Hopes are pinned on two main factors. The first stems from the fact that one major reason for the fall in the bullion price last year was the decline in gold demand from industrial users, notably the jewellers. They were frightened off by prices of over \$500 per ounce early in 1983 which, as far as users in Europe were concerned, were even higher when translated from strong U.S. dollars into weaker domestic currencies.

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Table with columns: Company Name, Meeting Date, Meeting Type (Interim/Final), and Location.

favour of gold, Mr Jeffrey A. Nichols, director of precious metals research at the U.S. Goldman Sachs' J. Aron division comments: "Given the intractable budgeting problems facing this country (the U.S.), however you plan to cast your ballot next November, investors are likely to be voting for gold." From Canada, Mr Donald McEwen, president of the Goldcorp Investments closed-end investment fund, has forecast rising industrial demand for the metal and is reported in an AP-Dow Jones interview to have said that "gold is good value" although he has added that share prices of the producers "are relatively dear."

Higher gold price helps Dickenson back to profit

CANADA'S GOLD-PRODUCING Dickenson Mines returned to profit last year, helped by the higher average gold price and an increase in production from its mine in the Red Lake area of Ontario. Dickenson made a net profit of C\$3.6m (£2m) in 1983, after extraordinary credits of C\$1.1m reflecting primarily a reduction in future tax liabilities. This compares with a net loss in 1982 of C\$2.68m, the loss in that year being struck after a C\$774,000 write-down in the value of some of the company's assets. Total sales revenue rose from C\$19.44m in 1982 to C\$23.24m last year. The Red Lake mine's total gold production in 1983 was 51,900 oz, and Dickenson's 65 per cent share of this was 33,700 oz. In addition, the company sold 2,100 oz of gold contained in concentrates, to make its share of output 35,800 oz. Dickenson's share of the previous year's production was 37,000 oz, the higher figure reflecting the fact that the company owned the whole of the Red Lake operation until June 30 1982, when a 35 per cent stake was sold to Sullivan Resources. Fourth quarter net profits after extraordinary items were C\$1.53m. The company plans to buy the Havelock Lime group, a major supplier of lime products in Canada's Maritime provinces, for C\$8.5m, plus working capital. Dickenson bought 60 per cent of the group on January 11, and will acquire the remaining 40 per cent on January 1 1987. In the intervening three years, Havelock will be operated as a joint venture with the existing owners.

BIDS AND DEALS IN BRIEF

Pritchard Services Group is adding to its interests in the U.S. It has acquired Automatic Catering for \$12.4m (£3.85m at current exchange rates) and proposes to make an initial investment limited to \$4.6m (£1.8m) in Ambicare. Automatic Catering provides cafeteria services at over 70 locations in Connecticut, New Jersey, New York and Pennsylvania, as well as having substantial sales through vending machines. With the acquisition of Food Concepts last October, Pritchard will have food services sales of some \$65m annually (\$88.78m), with a particularly strong presence in the northeast corridor of the U.S. Ambicare specialises in the provision of health care services, particularly through outpatient surgical centres. Pritchard proposes to purchase a 45 per cent shareholding, and an option to acquire the balance. Pritchard is already involved in the U.S. home health care market through Kimberly Services. Attwoods has agreed to acquire 10,000 ordinary \$1 shares in Drinkwater & Murray comprising one half of its share capital for £125,000. Attwoods' subsidiary WW Drinkwater already holds the remaining 10,000 Ordinary Shares in D & M. D & M is the freehold owner of Cripps Farm, Herefield, Middlesex, which includes 49 acres of mineral bearing agricultural land. The farm has recently been independently professionally valued at £200,000, taking into account the potential for mineral extraction and at £75,000 on the basis of the existing use. In addition, on the basis of the draft accounts as at April 30, 1983, D & M held \$51,000 at the date of interest yielding deposits. Cash in hand and on deposit now amounts to £98,000. Save for the receipt of rent and of interest as above D & M has not traded for approximately 3 years. Consideration will be satisfied as to £85,000 in cash and £40,000 by the issue and allotment to the vendors of 36,698 ordinary 25p shares in Attwoods. F. H. Lloyd (Holdings) is to acquire the capital of Rollstud for £950,000 cash. The latter is strongly established in Aberdeen and is a supplier of high quality fastenings to the oil, gas and petrochemical industries. For the year ended January 31, 1983 Rollstud's turnover was £1.54m and its profit £223,000 before tax. Net tangible assets at the account date stood at £309,000. Trafalgar House has finalised its agreement with Jardine Matheson and will pay HK\$200m (£17.5m) for a 50 per cent stake in Gammon (Hong Kong). The Lilleshall Co is planning to concentrate its resources on steel stockholding, land development and the sale of industrial fasteners, and is therefore considering the disposal as going concerns of its manufacturing businesses Lilleshall Engineering, manufacturer of security fencing, galvanisers and machinists, and Shotelean & Painting, specialist in shotblasting and painting of structural steelwork. By the closing date of the offer by Ciro Inc for Ciro PLC, acceptances were received for 500,337 (17.6 per cent) ordinary. The total of ordinary held before the offer period was 2.87m (82.3 per cent) and the total acquired or agreed to be acquired during the offer period was nil. Ciro Inc now holds 3.11m ordinary (89.9 per cent). Ciro Inc intends to acquire the remaining ordinary compulsorily.

SE changes gilt-edged rates

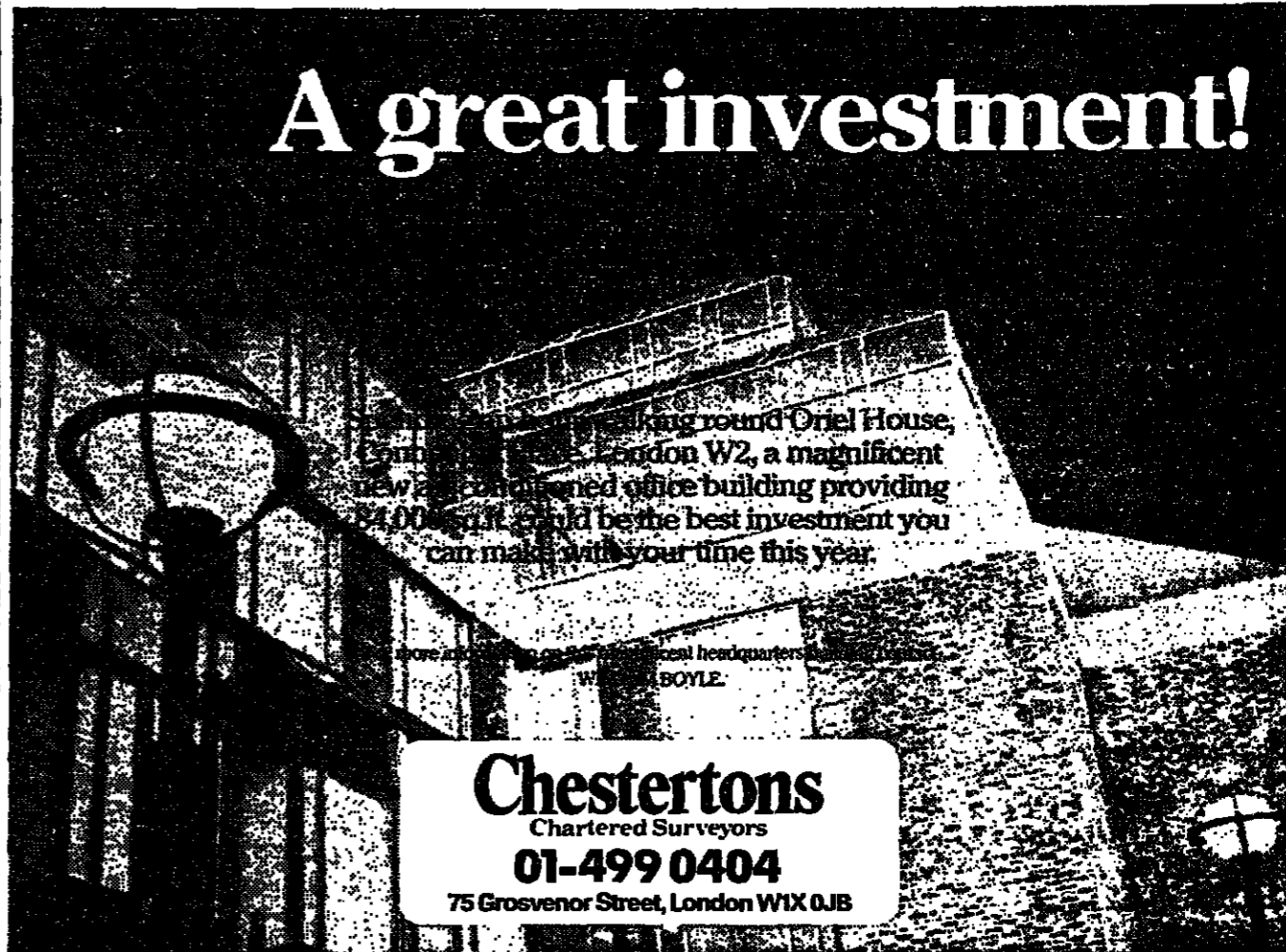
The Stock Exchange yesterday unveiled its plans for a reduction in certain rates of commission charged on gilt-edged securities which will come into force on April 9 1984. The list of changes is detailed below.

Table with columns: Stock Exchange Commission on Gilt-Edged Securities, Existing Scale, Proposed New Scale, and Mediums.

Granville & Co. Limited

Table with columns: Company Name, Price Change, Gross Yield, and Fully Paid.

A great investment!



This advertisement has been placed by N.M. Rothschild & Sons Limited on behalf of Hanson Trust PLC

Final reminder to London Brick Stockholders

CREATE A STRONG BRITISH BRICK INDUSTRY

Hanson Trust is pledged to create a strong British brick industry.

This was also the stated objective of London Brick in their evidence to the Monopolies Commission in August 1983, when seeking to merge their fletton brick business with another non-fletton facing brick company.

You should follow your own board's logic, because this is precisely the objective now achievable through a successful bid for London Brick by Hanson Trust.

We therefore urge you to accept our final offer. It closes on Tuesday February 28 at 3.00 p.m. Ask yourself what would be the price of your London Brick stock units but for our offer.

For the future prosperity of the British brick industry, post your acceptance form today.

LORD HANSON

Hanson Trust Management for prosperity

POST YOUR HANSON ACCEPTANCE NOW

The issue of this advertisement has been approved by a committee of the board of Hanson. Each director of Hanson has taken responsible care to ensure that both the facts stated and opinions expressed in this advertisement are fair and accurate and each of the directors of Hanson accepts responsibility accordingly.

SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Wednesday February 22 1984

NEW YORK STOCK EXCHANGE 22-24
AMERICAN STOCK EXCHANGE 23-24
U.S. OVER-THE-COUNTER 24, 32
WORLD STOCK MARKETS 24
LONDON STOCK EXCHANGE 25-27
UNIT TRUSTS 28-29
COMMODITIES 30 CURRENCIES 31
INTERNATIONAL CAPITAL MARKETS 32

UNIVERSITY OF
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WALL STREET

Unsettled air proves persistent

DOUBTS OVER Federal Reserve policies, which resurfaced at the end of last week, continued to unsettle Wall Street yesterday, writes Terry Byland in New York.

The strong growth of the U.S. economy disclosed by official statistics for January, and culminating in Friday's upgrading of the Commerce Department's growth statistics for GNP in the final quarter of 1983, loomed over the bond market. The stock market struggled to hold on to Friday's closing levels but leading stocks began to slip lower again at mid-session.

endangering a market support line. The mood of the bond market was bearish, with several leading analysts warning that the Fed might tighten credit policies by next month. The warnings over interest rates overshadowed any optimism created in the stock market by the confirmation of rapid growth in the economy. Turnover was subdued and stocks began to give ground as sellers found that the major institutions were keeping out of the market.

player in any renewal of the bidding game for domestic reserves, added 5/8 to 3 7/8. But Superior Oil shaded down by 3/4 to 33 3/4 in the absence of any take-over approach. The active stocks list was topped for much of the day by Baxter Travenol, the pharmaceuticals group, which fell 1 3/8 to 18 1/8, after warning that, despite the decision to increase the dividend, the board sees lower earnings in the first quarter.

EUROPE
Direction fails to develop

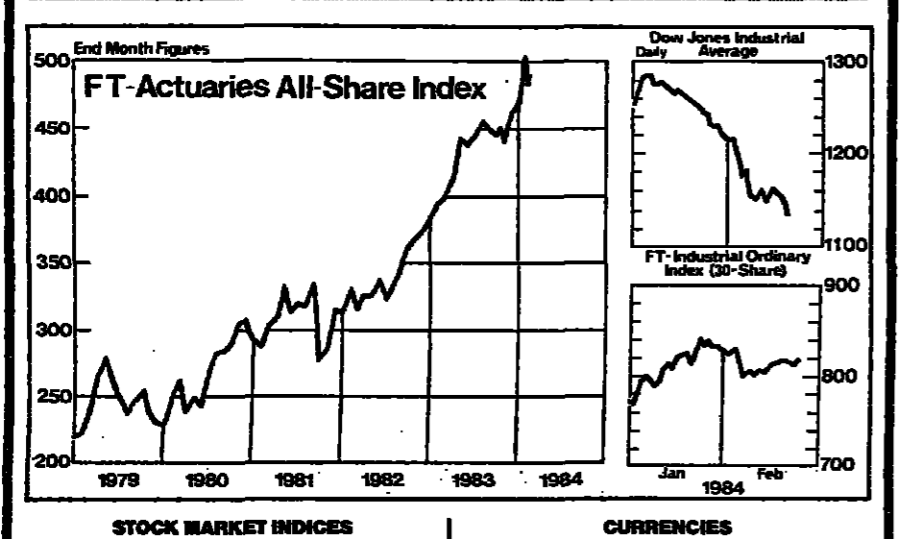
A CLEAR direction failed to emerge from the European bourses yesterday, deprived as they were of indications from Wall Street until well after the official close in most centres. Trading enthusiasm remained generally tepid, and movements in major indices were in many cases disproportionate to the activity provoking them.

higher at BFr 4,850 while other chemicals achieved more muted gains; and Hoboken, leading the metals sector BFr 90 up at BFr 5,200 as Vieille Montagne put on BFr 85 to BFr 4,095 and Arbed BFr 20 to BFr 1,418.

TOKYO
Vigour all but absent

ONLY some speculative and high-priced stocks attracted buyers in slow Tokyo trading yesterday, with investors remaining on the sidelines in the absence of fresh incentives, writes Shigeo Nishiwaki of Jiji Press.

KEY MARKET MONITORS



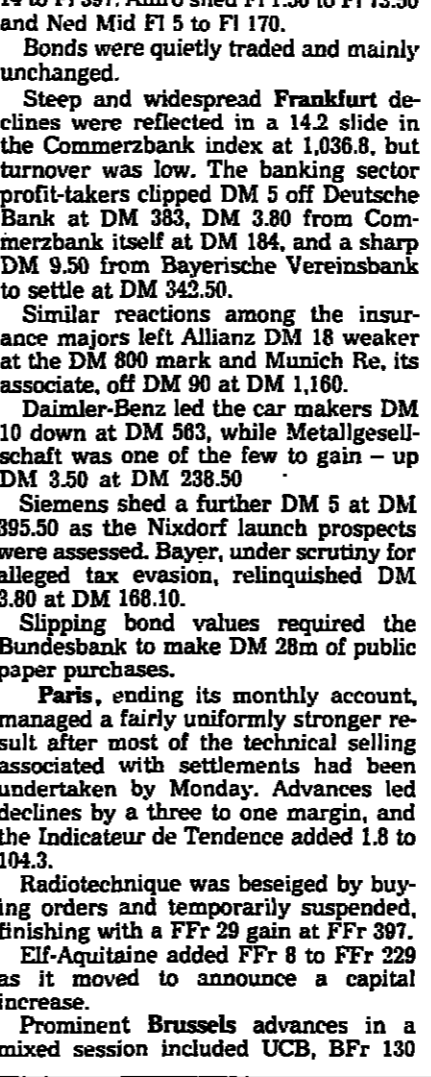
STOCK MARKET INDICES table with columns: Index, Feb 21, Previous, Year ago. Rows include NYSE, DJ Industrials, DJ Transport, etc.

CURRENCIES, INTEREST RATES, and U.S. BONDS tables. Includes exchange rates for Dollar, Sterling, Yen, etc., and bond yields for various maturities.

LONDON
Data tempt many from sidelines

THE EXTENDED weekend break in the U.S. gave London investors the opportunity to concentrate more on encouraging domestic economic pointers and to forget, temporarily, unsettling transatlantic influences.

PARIS
Indicateur de Tendence



AUSTRALIA
BHP battle brings sellers out

TRADING in BHP, the subject of a tender bid by Bell Group, dominated Sydney yesterday with profit-taking evident in the afternoon as the All Ordinaries index closed 6.3 lower at 744.7.

SINGAPORE

INDUSTRIAL and bank shares performed well in moderate Singapore trading which reversed some of the recent declines. The Straits Times index added 4.42 to 1,026.76.

HONG KONG

THE NEXT round of Sino-British talks on the future of the colony induced caution among Hong Kong investors, with the Hang Seng index closing 5.90 off at 1,086.91.

SOUTH AFRICA

COMBINED overseas and local demand pushed Johannesburg gold shares higher on the strength of the improved billion price.

FINANCIAL FUTURES

Table of financial futures prices for Chicago, including Treasury Bonds, U.S. Treasury Bills, and Notional Gold.

COMMODITIES

Table of commodity prices for London, including Silver, Copper, Coffee, and Oil.

Sheraton advertisement: COME TO SHERATON WHEN IT COMES TO BUSINESS. Includes text about hotel services and contact information.

* Latest available figure

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices, organized by sector (Agriculture, Chemicals, etc.) with columns for stock name, price, and change.

Kidder, Peabody International Limited International Investment Bankers An affiliate of Kidder, Peabody & Co. Incorporated Founded 1865 New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

Continued on Page 23

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of American Stock Exchange Composite Closing Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, Dividend Yield, P/E Ratio, and Price.

Continued on Page 24

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of New York Stock Exchange Composite Closing Prices, listing various stocks with columns for 12 Month High/Low, Stock Name, Dividend Yield, P/E Ratio, and Price.

Continued on Page 24

Notes and footnotes regarding sales figures, dividends, and other financial details.

WORLD STOCK MARKETS

CANADA

Table of Canadian stock market closing prices for Feb 21, including companies like AMCO, Alcan, and various banks.

DENMARK

Table of Danish stock market closing prices for Feb 21, including companies like Aarhus Olie, Aalborg, and various banks.

NETHERLANDS

Table of Dutch stock market closing prices for Feb 21, including companies like ADF Holding, Ahold, and various banks.

AUSTRALIA

Table of Australian stock market closing prices for Feb 21, including companies like ANZ Group, Arrow Aust, and various banks.

JAPAN (continued)

Table of Japanese stock market closing prices for Feb 21, including companies like Konshiroku, Kubota, and various banks.

OVER-THE-COUNTER Nasdaq National Market closing prices

Large table of over-the-counter stock prices, including Nasdaq and National Market closing prices for various companies.

GERMANY

Table of German stock market closing prices for Feb 21, including companies like Allianz, BASF, and various banks.

FRANCE

Table of French stock market closing prices for Feb 21, including companies like Air France, Bouygues, and various banks.

SPAIN

Table of Spanish stock market closing prices for Feb 21, including companies like Banco Bilbao, Banco de España, and various banks.

SWEDEN

Table of Swedish stock market closing prices for Feb 21, including companies like Alfa-Laval, Astra, and various banks.

HONG KONG

Table of Hong Kong stock market closing prices for Feb 21, including companies like Bank East Asia, China Light, and various banks.

FINANCIAL TIMES advertisement: operates a subscription hand delivery service in the business centres of the following major cities. Lists cities like Amsterdam, Bombay, Boston, etc.

ITALY

Table of Italian stock market closing prices for Feb 21, including companies like Banca Com, Eni, and various banks.

NETHERLANDS (continued)

Table of Dutch stock market closing prices for Feb 21, including companies like ADF Holding, Ahold, and various banks.

NETHERLANDS (continued)

Table of Dutch stock market closing prices for Feb 21, including companies like ADF Holding, Ahold, and various banks.

NETHERLANDS (continued)

Table of Dutch stock market closing prices for Feb 21, including companies like ADF Holding, Ahold, and various banks.

NETHERLANDS (continued)

Table of Dutch stock market closing prices for Feb 21, including companies like ADF Holding, Ahold, and various banks.

Indices table: NEW YORK DOW JONES, STANDARD AND POORS, and other market indices with their respective values and changes.

AMERICAN STOCK EXCHANGE CLOSING PRICES

Table of American stock exchange closing prices for Feb 21, including various stocks and their prices.

NEW YORK STOCK EXCHANGE CLOSING PRICES

Table of New York stock exchange closing prices for Feb 21, including various stocks and their prices.

World Value of the Pound every Tuesday in the Financial Times. World Value of the Dollar every Friday in the Financial Times.

Companies and Markets

MARKET REPORT

LONDON STOCK EXCHANGE

UK economic pointers tempt equity investors and index rebounds 6.8 to 819.3

Account Dealing Dates

*First Declared Last Account Dealing Date... Feb 13 Feb 23 Feb 24 Mar 5 Feb 27 Mar 8 Mar 9 Mar 19 Mar 22 Mar 23 Apr 2

than recently and closed a maximum of 1/2 higher on the session... Lloyds were the pick of the day, opening higher at 57 1/2

Wall Street's extended week-end break for Washington's birthday gave UK investors the opportunity to concentrate more on encouraging domestic economic pointers and forget unsettling transatlantic influences...

A firm Composite Insurance sector was featured by House's response to revised U.S. takeovers hopes and closed 10 better at 47 1/2

Considerable early interest centred around the Financial sector and the bank pitches in particular... The major London banks, subdued of late through fears that the Chancellor might impose a VAT-type tax on financial services...

A favourable survey of prospects boosted Housebuilders in a generally firm Building sector... Barrat Developments rose 6 to 13 1/2 and Wimpey to 15 1/2

Banks below best... Gilt-edged investors preferred to look ahead to the possibility of lower UK interest rates in the spring...

Leading Stores closed a shade firmer for the relatively unimproved... The subject of a number of bullish forecasts of advanced growth...

FINANCIAL TIMES STOCK INDICES

Table with columns: Index Name, Feb. 21, Feb. 20, Feb. 17, Feb. 15, Feb. 14, Year Ago. Includes Government Secs, Fixed Interest, Industrial Ord., etc.

Table with columns: Index Name, High, Low, Daily Edged, S.E. Activity. Includes Govt. Secs, Fixed Int., Ind. Ord., Gold Min.

Table with columns: Index Name, High, Low, Daily Edged, S.E. Activity. Includes Govt. Secs, Fixed Int., Ind. Ord., Gold Min.

London Pavilion were marked up 4 points to 154 on news that EPR had lifted its stake in the company to just over 20 per cent... Motor Distributors continued to attract a fair measure of attention...

Trade journal publisher Metal Box improved 1 1/2 to 12 1/2 following the annual results... Elsewhere, advertising issues again held the limelight...

Secondary issues provided the only noteworthy movements in Properties... Roseghall gained 5 to 7 1/2 on news that it had let 12 to 15 of the Pimlico Avenue office building in London...

Irish oils lower... Oils remained highly sensitive to rumoured developments in the Middle East... After a firm opening quotations drifted back to a net loss of 2 1/2...

80 to 89 1/2, while Hildong finished 11 up at 96... The bullion price and gold shares went ahead to their best levels this year as mining markets caught the scent of possible repercussions from the current turmoil in the Middle East...

Once again top quality heavyweights attracted the lion's share of the buying, especially Randfontein, which jumped 5 1/2 to 104... Financials and Platinums shared in the general upsurge...

Revived enthusiasm for Traded Options saw total contracts struck amount to 4,951... Lloyds were again the force with 1,000 calls done, 463 in the February 140's which soared 5 to 7 1/2...

FTSE 100 INDEX... Close 819.3 (+6.8) Day's high 824.4 (16.29) Day's low 812.5 (8.30) (Base value = 1000 Jan 3 1984)

RECENT ISSUES EQUITIES

Table of recent equity issues with columns: Issue Name, Price, Date, etc.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns: Issue Name, Price, Date, etc.

"RIGHTS" OFFERS

Table of rights offers with columns: Issue Name, Price, Date, etc.

OPTIONS

Table of options with columns: Issue Name, Price, Date, etc.

NEW HIGHS AND LOWS FOR 1983/84

Table of new highs and lows for 1983/84 with columns: Issue Name, High, Low, etc.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Indices with columns: Index Name, Value, Change, etc.

FIXED INTEREST

Table of fixed interest rates with columns: Index Name, Value, Change, etc.

EUROPEAN OPTIONS EXCHANGE

Table of European Options Exchange with columns: Series, Vol., Last, etc.

MONDAY'S ACTIVE STOCKS

Table of Monday's active stocks with columns: Stock Name, Change, etc.

ACTIVE STOCKS

Table of active stocks with columns: Stock Name, Change, etc.

RISES AND FALLS YESTERDAY

Table of rises and falls yesterday with columns: Stock Name, Change, etc.

MONDAY'S ACTIVE STOCKS

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Table of rises and falls yesterday with columns: Stock Name, Change, etc.

LONDON TRADED OPTIONS

Table of London traded options with columns: Option Name, Price, Date, etc.

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FT LONDON SHARE INFORMATION SERVICE

HOTELS—Continued

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists various hotel companies like Holiday Inns, Hilton, etc.

INDUSTRIALS (Miscel.)

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists various industrial companies like ICI, BHP, etc.

ENGINEERING—Continued

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists engineering companies like BTR, etc.

DRAPERY—Continued

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists drapery companies like J. & S., etc.

BUILDING INDUSTRY, TIMBER AND ROADS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists building and infrastructure companies like Balfour Beatty, etc.

AMERICANS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists American companies like IBM, etc.

BRITISH FUNDS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists various British investment funds.

Shorts (Lives up to Five Years)

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists short-term investment options.

Five to Fifteen Years

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists medium-term investment options.

Over Fifteen Years

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists long-term investment options.

Undated

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists undated investment options.

Index-Linked

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists index-linked investment options.

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists international bank and government issues.

CORPORATION BONDS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists various corporate bonds.

COMMONWEALTH AND AFRICAN LOANS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists commonwealth and African loans.

LOANS Building Societies

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists building society loans.

Public Bond and Ind. Financial

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists public bond and industrial financial products.

FOREIGN BONDS & BONDS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists foreign bonds and other financial products.

CANADIANS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists Canadian companies like Alcan, etc.

BANKS, H.P. AND LEASING

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists banks, hire purchase, and leasing companies.

CHEMICALS, PLASTICS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists chemical and plastic companies.

DRAPERY AND STORES

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists drapery and retail stores.

BEERS, WINES AND SPIRITS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists beer, wine, and spirit companies.

HIRE PURCHASE, LEASING, etc.

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists hire purchase and leasing services.

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Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists engineering companies.

HOTELS AND CATERERS

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FOOD, GROCERIES, ETC.

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ENGINEERING

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists engineering companies.

HOTELS AND CATERERS

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists hotels and catering companies.

ENGINEERING—Continued

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists engineering companies.

ENGINEERING—Continued

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists engineering companies.

ENGINEERING—Continued

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists engineering companies.

ENGINEERING—Continued

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ENGINEERING—Continued

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ENGINEERING—Continued

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ENGINEERING—Continued

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ENGINEERING—Continued

Table with columns: Stock, Price, % Chg, Div, Yield, P/E. Lists engineering companies.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like ICI, BP, and various international firms, with columns for stock name, price, and change.

LEISURE—Continued

Table of leisure and recreation stocks, including companies like Leisure World and various international leisure firms.

PROPERTY—Continued

Table of real estate and property stocks, including companies like British Land and various international property firms.

INVESTMENT TRUSTS—Cont.

Table of investment trusts, including various international and domestic investment vehicles.

OIL AND GAS—Continued

Table of oil and gas stocks, including companies like BP, Shell, and various international energy firms.

MINES—continued

Table of mining stocks, including companies like Anglo-American and various international mining firms.

OVERSEAS TRADERS

Table of overseas trading companies, including various international trade and distribution firms.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks, including companies like Jaguar and various international automotive firms.

Commercial Vehicles

Table of commercial vehicle stocks, including companies like Leyland and various international truck manufacturers.

Components

Table of automotive component stocks, including various international parts manufacturers.

Garages and Distributors

Table of garage and distributor stocks, including various international service and retail firms.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks, including companies like News International and various international media firms.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks, including various international media and service firms.

INSURANCE

Table of insurance stocks, including various international insurance companies.

LEISURE

Table of leisure stocks, including various international recreation and entertainment firms.

PROPERTY

Table of property stocks, including various international real estate firms.

SHIPPING

Table of shipping stocks, including various international maritime and logistics firms.

SHOES AND LEATHER

Table of shoe and leather goods stocks, including various international footwear and leather manufacturers.

TEXILES

Table of textile stocks, including various international fabric and apparel manufacturers.

TOBACCOS

Table of tobacco stocks, including various international tobacco companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks, including various international investment and financial firms.

PLANTATIONS

Table of plantation stocks, including various international agricultural and land management firms.

FINANCE

Table of finance stocks, including various international banking and financial services firms.

OIL AND GAS

Table of oil and gas stocks, including various international energy firms.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks, including various international financial and real estate firms.

PLANTATIONS

Table of plantation stocks, including various international agricultural and land management firms.

FINANCE

Table of finance stocks, including various international banking and financial services firms.

OIL AND GAS

Table of oil and gas stocks, including various international energy firms.

MINES

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OIL AND GAS

Table of oil and gas stocks, including various international energy firms.

MINES

Table of mining stocks, including various international mining firms.

REGIONAL AND IRISH STOCKS

Table of regional and Irish stocks, including various international and local firms.

OPTIONS

Table of options, including various international and local financial instruments.

FINANCE

Table of finance stocks, including various international banking and financial services firms.

OIL AND GAS

Table of oil and gas stocks, including various international energy firms.

MINES

Table of mining stocks, including various international mining firms.

OVERSEAS TRADERS

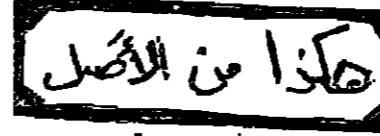
Table of overseas trading companies, including various international trade and distribution firms.

PLANTATIONS

Table of plantation stocks, including various international agricultural and land management firms.

FINANCE

Table of finance stocks, including various international banking and financial services firms.



AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst, Abbey Unit Trst, Abbey Unit Trst, etc., with columns for name, manager, and performance data.

Table listing various unit trusts such as British Gas of Unit Trsts, British Gas of Unit Trsts, British Gas of Unit Trsts, etc., with columns for name, manager, and performance data.

FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts such as Crown Unit Trst, Crown Unit Trst, Crown Unit Trst, etc., with columns for name, manager, and performance data.

Table listing various unit trusts such as Legal & General Unit Trst, Legal & General Unit Trst, Legal & General Unit Trst, etc., with columns for name, manager, and performance data.

Table listing various unit trusts such as National Provident Ins. Mgrs. Ltd., National Provident Ins. Mgrs. Ltd., National Provident Ins. Mgrs. Ltd., etc., with columns for name, manager, and performance data.

Table listing various unit trusts such as Scottish Equitable Fund Mgrs. Ltd., Scottish Equitable Fund Mgrs. Ltd., Scottish Equitable Fund Mgrs. Ltd., etc., with columns for name, manager, and performance data.

Table listing various insurance companies such as Albany Life Assurance Co Ltd, Albany Life Assurance Co Ltd, Albany Life Assurance Co Ltd, etc., with columns for name and details.

Table listing various insurance companies such as British American Insurance Co Ltd, British American Insurance Co Ltd, British American Insurance Co Ltd, etc., with columns for name and details.

Table listing various insurance companies such as Commercial Union Assurance Co Ltd, Commercial Union Assurance Co Ltd, Commercial Union Assurance Co Ltd, etc., with columns for name and details.

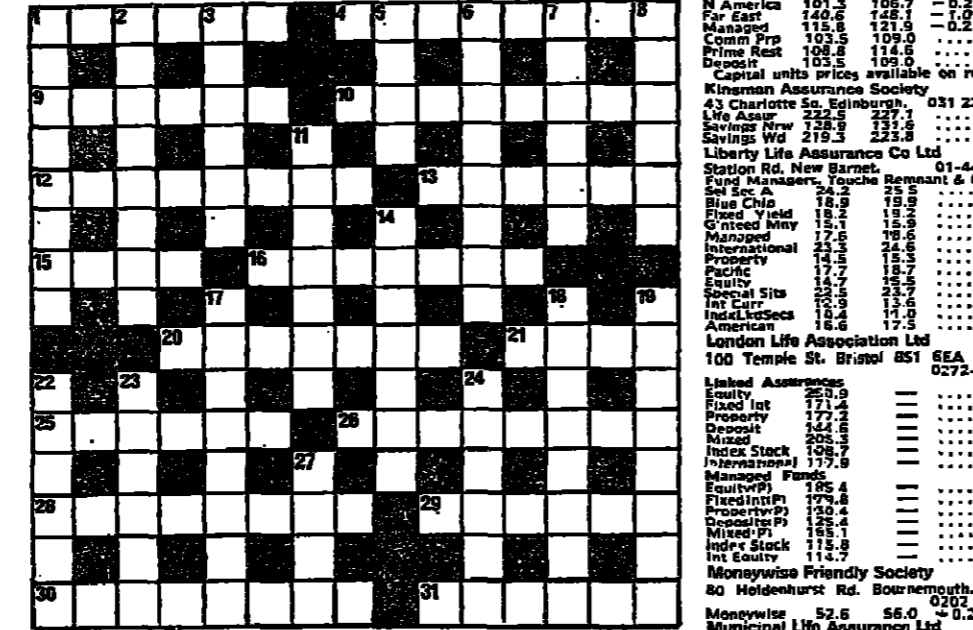
Table listing various insurance companies such as Fidelity Assurance Co Ltd, Fidelity Assurance Co Ltd, Fidelity Assurance Co Ltd, etc., with columns for name and details.

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F.T. CROSSWORD PUZZLE No. 5349

CROSSWORD puzzle clues: 1 Revenue for a company in mine workings (6), 4 When moving flies, Les is sluggish (8), etc.



rearranged for this date (6), 8 Half shrek, 'I'm p-pink' (6), 11 After Ostend, finish off sumptuous bird (7), etc.

Offshore & Overseas continued

Table listing various offshore and overseas financial services and companies, including names and contact information.

Money Market Trust Funds

Table listing various money market trust funds, including names and performance metrics.

Money Market Bank Accounts

Table listing various money market bank accounts, including names and interest rates.

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INSURANCE & OVERSEAS MANAGED FUNDS

Table of insurance and managed funds, including columns for company name, fund name, and numerical values.

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OFFSHORE AND OVERSEAS

Table of offshore and overseas managed funds, including columns for company name, fund name, and numerical values.

NOTES
Prices are in pence unless otherwise indicated and
Value of shares is in pence unless otherwise stated.

COMMODITIES AND AGRICULTURE

Freight futures plan discussed

BY JOHN EDWARDS

THE introduction of a freight rate futures contract in London is being discussed by a joint working party from the London Commodity Exchange, the Baltic and the Grain and Feed Trade Association...

Futures exchange finds a new home

By John Powers in Chicago

THE Mid America Commodity Exchange began trading at its new premises yesterday in the cavernous 12-year-old structure formally occupied by the Chicago Mercantile Exchange...

Mary Cherry reports on a country which is increasing its tree cover Putting the forests back into China

NO ONE could fail to be impressed by the numbers of young trees now to be seen in China and the vigour and determination with which millions more are being planted...

here are getting assistance from the UN World Food Programme. In the more mountainous parts, the communes' work teams are planting Chinese pine and Prince Rupert larch...

mountains and hills as part payment for their labour. They get part while the work is being done and the balance after the work has been inspected for satisfactory rate of survival of the trees...

Slide continues in cocoa futures

By Our Commodities Staff

THE SLIDE in London cocoa futures prices was resumed yesterday as reports circulating in the market suggested that Ghana's 1983-84 crop could be as high as 180,000 tonnes...

Philippine copper curb

BY EMILIA TAGAZA IN MANILA

THE Philippine Government yesterday restricted the export of copper by requiring all copper producers to obtain prior clearance from the Ministry of Trade and Industry before making any copper shipments...

plines started operations only in May last year but local producers have preferred to ship their copper concentrates to Japanese smelters...

Muldoon describes CAP as 'economic lunacy'

BY RICHARD MOONEY

THE EEC's common agricultural policy (CAP) is "economic lunacy" and "a marketing vehicle", Mr Muldoon said yesterday...

here time and time again to get killed for European reasons. "The common agricultural policy is economic lunacy. If you are talking about hard economic reasons, you would be buying New Zealand meat and butter."

that more cheap produce could be imported instead of producing it inefficiently and uneconomically within the EEC.

He hoped plans to reform the CAP would result in an improvement in the terms of trade but feared it might include a further "turn of the screw" on quotas and levies for New Zealand products.

PRICE CHANGES

Table with columns: In tonnes unless stated otherwise, Feb. 21 1984, + or -, Month ago. Rows include Metals, Freight, and various commodities.

BRITISH COMMODITY PRICES

Table with columns: Feb. 21 1984, + or -, Month ago. Rows include Base Metals, Copper, Tin, Lead, Zinc, and Wheat.

BASE METALS

Table with columns: Feb. 21 1984, + or -, Month ago. Rows include Aluminium, Copper, Tin, Lead, Zinc, and Nickel.

COFFEE

Table with columns: Year-to-date % change, Business Done. Rows include Arabica and Robusta coffee prices.

INDICES

Table with columns: Feb. 21 1984, + or -, Month ago. Rows include Financial Times, Dow Jones, and other market indices.

NEW YORK

Table with columns: Feb. 21 1984, + or -, Month ago. Rows include Aluminium, Copper, and other commodities.

CHICAGO

Table with columns: Feb. 21 1984, + or -, Month ago. Rows include Live Cattle, Live Hogs, and other commodities.

AMERICAN MARKETS

Table with columns: Feb. 21 1984, + or -, Month ago. Rows include Soybean Meal, Sugar, and other commodities.

LONDON OIL

Table with columns: Latest, Change. Rows include Arabian Light, Brent, and other oil grades.

CRUDE OIL FUTURES

Table with columns: Month, Year-to-date % change, Business Done. Rows include various oil futures contracts.

SPOT PRICES

Table with columns: Latest, Change. Rows include various commodity spot prices.

GAS OIL FUTURES

Table with columns: Month, Year-to-date % change, Business Done. Rows include various gas oil futures contracts.

WEEKLY METALS

Table with columns: All prices as supplied by Metal Bulletin. Rows include various metal prices.

WHEAT

Table with columns: Year-to-date % change, Business Done. Rows include various wheat prices.

POTATOES

Table with columns: Year-to-date % change, Business Done. Rows include various potato prices.

SUGAR

Table with columns: Year-to-date % change, Business Done. Rows include various sugar prices.

SOYBEAN MEAL

Table with columns: Year-to-date % change, Business Done. Rows include various soybean meal prices.

MEAT/FISH

Table with columns: Year-to-date % change, Business Done. Rows include various meat and fish prices.

GOLD MARKETS

Table with columns: Feb. 21, Feb. 20. Rows include Gold Bullion and Gold Bars.

LONDON FUTURES

Table with columns: Month, Year-to-date % change, Business Done. Rows include various London futures contracts.

ALUMINIUM

Table with columns: Feb. 21, Feb. 20. Rows include various aluminium prices.

ZINC

Table with columns: Feb. 21, Feb. 20. Rows include various zinc prices.

COCOA

Table with columns: Feb. 21, Feb. 20. Rows include various cocoa prices.

RUBBER

Table with columns: Feb. 21, Feb. 20. Rows include various rubber prices.

WOL FUTURES

Table with columns: Feb. 21, Feb. 20. Rows include various wool futures contracts.

MEAT/FISH

Table with columns: Feb. 21, Feb. 20. Rows include various meat and fish prices.

EUROPEAN MARKETS

Table with columns: Feb. 21, Feb. 20. Rows include various European market data.

ALUMINIUM

Table with columns: Feb. 21, Feb. 20. Rows include various aluminium prices.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and pound firm

The dollar was very firm on the foreign exchanges yesterday, and sterling was also generally strong, but eased back against the dollar towards the London close.

DM 2.6565 against the D-mark; FF 8.2425 from FF 8.2825 against the French franc; SwFr 2.2175 from SwFr 2.2060 in terms of the Swiss franc; and Y234 from Y234.00 against the Japanese yen.

STERLING — Trading range against the dollar in 1983-84 is 1.6245 to 1.6555, January average 1.6480. Trade-weighted index 82.7, compared with 82.5 at noon and in the morning, 82.3 at the previous close, and 82.7 six months ago.

Prices firm Interest rate contracts were firmer on the London Futures Exchange yesterday, with the tone for the market set by the foreign exchanges where both the dollar and sterling were firm because of events in the Gulf, where the growing hostilities between Iran and Iraq led to suggestions that Iran will try to cut off oil supplies to the West.

FINANCIAL FUTURES

Prices firm

Interest rate contracts were firmer on the London Futures Exchange yesterday, with the tone for the market set by the foreign exchanges where both the dollar and sterling were firm because of events in the Gulf, where the growing hostilities between Iran and Iraq led to suggestions that Iran will try to cut off oil supplies to the West.

March gilt opened at 108.27, the lowest level of the day, but responded to higher cash prices and to the strength of the pound, touching a high point of 109.05, before closing at 109.02, compared with 108.23 on Monday.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, % change from Feb 21, % change from 1983, Divergence limit %.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three p.m. months, % p.a.

THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three p.m. months, % p.a.

OTHER CURRENCIES

Table with columns: Country, Currency, Feb 21, Feb 22, % change.

CURRENCY MOVEMENTS

Table with columns: Bank of England, Morgan Guaranty, Special Drawing Rights, European Currency Unit.

CURRENCY RATES

Table with columns: Currency, Bank rate, Special Drawing Rights, European Currency Unit.

EXCHANGE CROSS RATES

Table with columns: Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate.

OTHER CURRENCIES

Table with columns: Country, Currency, Feb 21, Feb 22, % change.

EXCHANGE CROSS RATES

Table with columns: Pound Sterling, U.S. Dollar, Deutsche Mark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate.

MONEY MARKETS

London rates steady

Interest rates were little changed on the London money market yesterday. Three-month interbank was steady at 8 1/2 per cent, and discount houses continued to pay 8 1/2 per cent for three-month eligible bank bills.

MONEY RATES

Table with columns: Location, Rate.

LONDON MONEY RATES

Table with columns: Term, Rate.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Term, Rate.

FT LONDON INTERBANK FIXING

Table with columns: Term, Rate.

MONEY RATES

Table with columns: Term, Rate.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Term, Rate.

MONEY RATES

Table with columns: Term, Rate.

NEW YORK (Lunchtime)

Table with columns: Term, Rate.

TREASURY BONDS

Table with columns: Term, Rate.

TREASURY BONDS

Table with columns: Term, Rate.

TREASURY BONDS

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MIKUN'S CREDIT RATINGS on about 1,800 bond issues by more than 500 Japanese companies

KEEP CALM CALL CAL Take a look at Reuters with CAL Find out why commodity and currency investment trade with CAL

WestLB Eurobonds • DM Bonds • Schuldscheine for dealing prices call

BAKOLA 1983: Another plus year Quality growth continues 1983 at a glance in DM million Balance sheet total 23369 Due from banks 7459 Securities 2610 Due from customers (non-banks) 11990 Due to banks 8477 Due to non-banks 1537 Own bearer bonds 11954 Capital and reserves 513

OVER-THE-COUNTER - Nasdaq National Market

Table with multiple columns for stock symbols, sales, high, low, last, and change. Includes sections for 'Continued from Page 24', 'J-K', 'L-M', 'N-O', 'P-Q', 'R-S', 'T-U', 'V-W', 'X-Y-Z', and 'Other'.

We regret that complete closing prices in the New York Over-The-Counter market were unavailable because of computer difficulties.

Casio launches \$80m issue

CASIO Computer of Japan yesterday launched a \$80m five-year bond with warrants to buy the company's equity.

Final terms will not be set until next week, but lead manager Daiwa Europe yesterday indicated a coupon of 6 per cent and issue price par. The warrants will allow investors to buy the com-

Greece opens borrowing programme

GREECE has formally set its 1984 borrowing programme in motion by inviting banks to bid on a \$500m, seven-to-eight year loan package, possibly including a floating rate note.

The invitations to banks to bid on the credit follows three weeks of market soundings by Mr Stratis Papastratiou, a senior official of the Bank of Greece. He is now asking banks to submit proposals for a credit bearing a margin of about 1/2 per cent over London Eurocurrency

rates of 0.3 points over U.S. prime. Alternatively banks may offer a mix of floating rate notes and credit, but in each case the total underwriting commitment of each bank would have to be \$35m.

Bankers were still uncertain yesterday about how the request would be received. Many say they have only limited space on their balance sheets for new Greek business. In that case the proposed margin over Libor seems tight. On the other hand the Eurocredit market has been characterised this year by a shortage of business with general downward pressure on margins.

Following normal Greek practice, Mr Papastratiou is expected to invite interested banks to Athens once he has had time to analyse their bids. Only at that stage will the definitive terms and composition of the lead management group finally emerge.

FT INTERNATIONAL BOND SERVICE

Table showing international bond issues with columns for issuer, amount, maturity, and price. Includes a list of 200 international bond issues.

pany's shares at a premium of 2 1/2 per cent over their average closing price in Tokyo on the six days before February 27. Yesterday the shares closed at ¥1,450.

The bonds were well received in an otherwise generally dull market yesterday, trading at a discount of about 1/2 point, well within their selling concession of 1 1/2 points.

Elsewhere, prices of fixed rate dollar issues slipped a further 1/4 point amid continuing worries over the trend of U.S. interest rates.

Fujitsu, the Japanese telecommunications concern, is expected to launch a \$150m convertible bond later this week, while Spirex, the Danish savings bank is raising \$30m through a seven-year floating rate note with a margin of 1/2 per cent over six month Libor. The bond is led by American Banking and Nomura International.

Montreal Traction Commission launched a \$20m, seven-year issue with a coupon of 12 1/2 per cent at par through Banque Internationale a Luxembourg.



"Who's setting the pace in European electronics these days?"

"Gould, naturally?"

In the field of electronics, Gould is fast becoming one of Europe's leading names. Because the company is committed to the six high-technology markets that are crucial to Europe's industrial future.

The six product areas at the core of Gould's growth are: high-performance 32-bit mini-computers, factory automation, test and measurement, medical electronics, defence electronics, and electronic components and materials.

Gould aims to double its manufacturing and sales in Europe over the next few years; and is making a corresponding investment in European capacity and skills to achieve that goal. You'll be hearing more and more of Gould, as a result.

To find out more about our company, our growth strategy and our products, write to Gould, Department K7, Raynham Road, Bishop's Cleeve, Hertfordshire CM23 5PF, England.

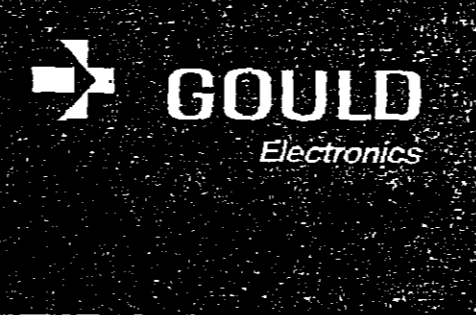


Table with columns for 'New Issue', 'Gold Production Units', and 'The BARRICK-CULLATON GOLD TRUST'. Includes details about the trust and its units.

All these securities having been sold, this announcement appears as a matter of record only. February 1984. Gold Production Units in The BARRICK-CULLATON GOLD TRUST including the right to receive one Gold Value Warrant issued by Rescuable Mines (1981) Limited for each 10 Gold Production Units purchased. Can. \$17,000,000. Price: Can. \$1 per Unit.

FINANCIAL TIMES SURVEY

Bombings test nation's nerves

By MICHAEL FIELD

KUWAITIS were more shaken than one might have expected them to be by the bombings that occurred on 12th December last year. Within an hour and a half there were seven explosions, which killed six and injured more than 80.

By far the biggest bomb, and the only one to have involved the suicide of the bomber, was contained in a truck which was driven into the compound of the American embassy. It accounted for four of the dead, none of whom were American, and had it been properly made and exploded with its full potential force it might have killed many more.

The gruesome facts are that the Kuwaiti police were able to discover the identity of the bomber because they found the remains of his thumb. He was a legal immigrant from Iraq—all legitimate immigrants, including Westerners, in Kuwait have their fingerprints taken on arrival. He was also a member of the Dawa Party. This is a revolutionary Shia Muslim organisation dedicated to overthrowing the Baathist regime in Baghdad.

Confessions

The Kuwaiti security forces quickly seized the men who were living with the dead Iraqi. From their confessions they then gradually arrested a total of 21 suspected accomplices, most of them Iraqis of the unorthodox and mystical Shia sect, who were put on trial on February 11. Another four suspects are still at large.

It is widely expected that those of the accused who are found guilty at the end of the trial, probably in mid-March, will be hanged. Meanwhile security has been tightened and a number of Shia immigrants expelled.

With hindsight it seems that some violent event such as the bombings was almost bound to happen in Kuwait. The state's neighbours, Iran and Iraq, are fighting a long and extremely bloody war. Kuwait has been giving Iraq financial help and

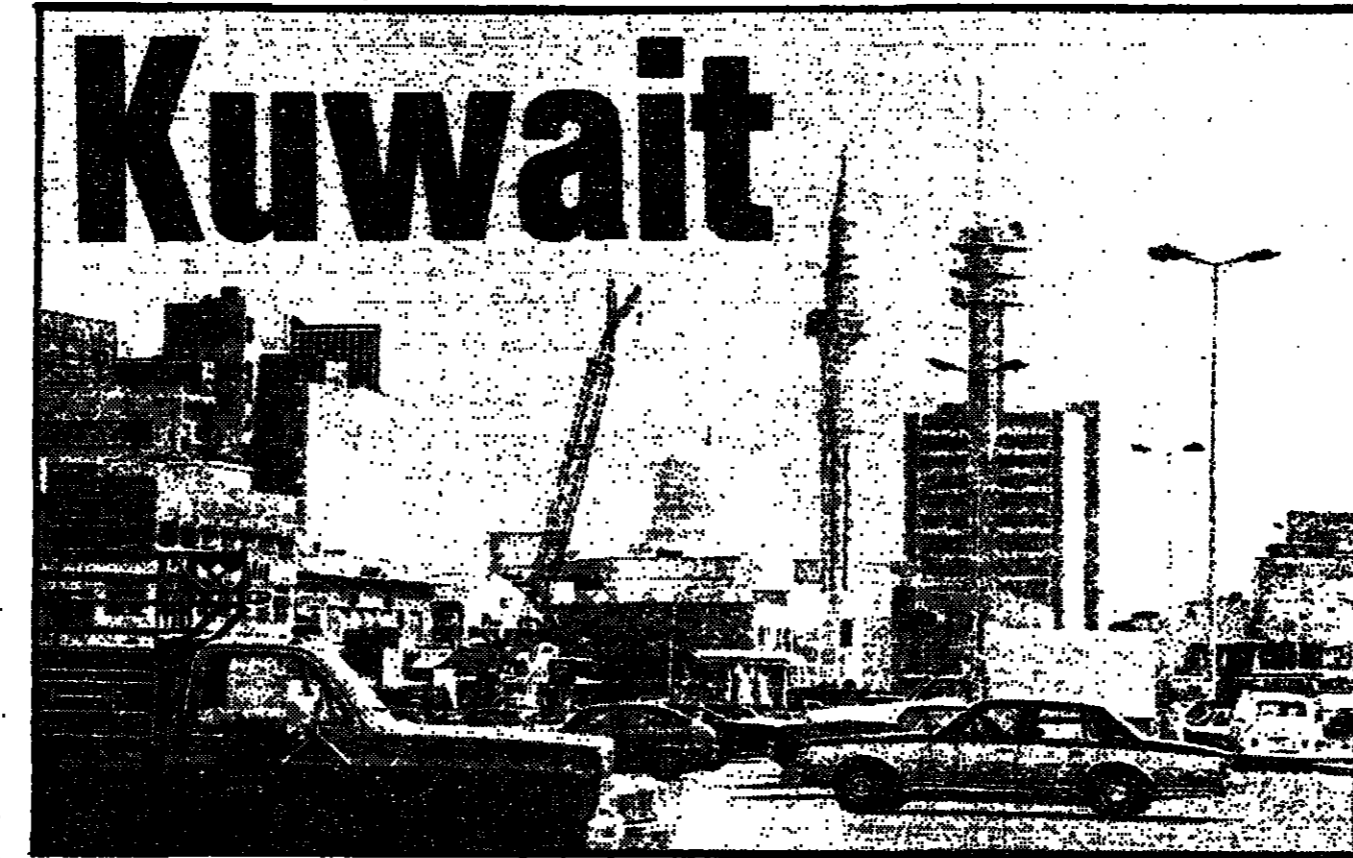
supplying it with materials through its port at Shuwaikh. The Iranians since the revolution of 1979 have been trying to cause unrest among the Shia populations, indigenous and immigrant, in all the Arabian oil producers. Since the early days of the war they have warned the Gulf states that they will be punished if they give support to Iraq.

Until December last year Kuwait had been little affected by the war, or by the conflict in Lebanon, which is of great concern to its large Palestinian population. The Shia holy month of Moharram had passed peacefully in 1983 and with only one or two minor incidents outside mosques in the year before. As in the United Arab Emirates, what other small bombings, assassinations and attempted assassinations there had been in the state had been directed by other Arabs against other Arabs.

Kuwait had taken advantage of Iraq's preoccupation with the war and the excellent relations it enjoyed with Baghdad, as the recipient of its aid, to consolidate its possession of Bubiyan island. This is a large, flat, uninhabited expanse, rising only a few feet above sea level, which together with Warbah island to the north was claimed by Iraq on several occasions in the 1960s and 1970s.

The Kuwaiti Government has recently opened a bridge to a police post on Bubiyan, but no road leads from it. There is talk of the Government establishing a naval base on the eastern side of the island and developing the south-eastern shore as a tourist area, but no action has been taken yet.

While Kuwait was more or less undisturbed by Arab violence or threats to its territory, the only Iranian action it



Terry Kirk

ON OTHER PAGES

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suffered was the aerial bombing of an oil gathering station in the north of the state and a police post on its frontier with Iraq in the late summer of 1981. Now nobody doubts that the Shia bombings of last December were instigated by Iran.

Kuwaitis were so shocked by the event partly because they are not inured to a regular level of terrorist violence in the way that citizens of most industrial countries are, and partly

because they had probably come to hope that they would escape unscathed by the Iran-Iraq war. They were also more nervous than normal because of their domestic problems. These include the activities of the religious fundamentalists, which have Kuwaiti opinion divided. Some of the bourgeoisie are genuinely alarmed and feel that the government should control the fundamentalists; others believe that they can only have

a minor effect on Kuwaiti life and anyway will be judged by the voters in next year's elections. More important has been the aftermath of the crash of the Souk al Manakh, the unofficial stock exchange on which the shares of Kuwaiti-owned but Bahraini or UAE registered companies were traded. The market collapsed in September 1982 leaving a pile of post-dated cheques, with which the

speculation had been financed, with a face value of \$800m. For more than a year after the crash nobody in the state could be sure of the creditworthiness of any Kuwaiti. Even those who had not speculated on Manakh were threatened by the had commercial debts of those who had invested and gone bankrupt. Since the Government produced a general formula for the resolution of debts last autumn,

setting 25 per cent as the maximum national profit which an investor could make on any single transaction, there has been a trickle of settlements. The Government and the investors themselves have reached solutions on a case-by-case basis, tailoring settlements to the particular problems and requirements of individuals. There has been no state-sponsored general clearing of debts, and there have been long delays in the Government announcing how it intends to dispose of the assets of bankrupts and distribute the proceeds among creditors. It is now said that an announcement will be made in late February or March.

Complex

The comment made by Kuwaitis and foreigners is that the Government has not proved itself able to handle a crisis of this magnitude. The Government and Kuwaiti society as a whole still thinks and works most naturally on tribal and family lines. There is no longer fear that the Souk al Manakh will lead to a major economic and social disaster, and the general level of concern about the crisis is ebbing at last—but in the process the business community has lost some of its confidence in the Government.

The merchants' dissatisfaction has been increased by the enormous drop in their re-export business with Iraq, which occurred a year ago when Baghdad ran out of money. They are saying that the Government should stimulate the economy by launching new projects rather than keeping its spending static, as it has done for the last year and intends to do in the 1984-85 budget.

The view of the Government and Kuwaiti politicians is that the issue facing the state is how it can find ways of spending less money, not more. For many years the Government's current spending as a proportion of its total disbursements has been rising, and with the prospect of oil revenues remaining static or falling in future, the increase has to be curbed.

This cannot be done entirely by reducing the numbers of immigrants in the state. To some extent welfare benefits and subsidies will have to be cut, which will involve the politically difficult process of lowering people's expectations. For example: at present consumers pay only one-fifteenth of the true cost of

electricity but they are so extravagant that the average household still has a bill of \$80 a month.

Few ordinary Kuwaitis understand that the Government may not be able to continue to subsidise them to this degree. If the Government reduces its subsidy they will argue first that it has the money, and then that it is not they, the relatively poor, who should be punished but the rich Kuwaitis.

One of the problems of the Government as it faces these issues is that in the last five or six years Kuwaiti society has come to realise that there are citizens in its midst who are not actually poor but who lack capital and who stand little chance of accumulating it. These people are not only recently naturalised Bedouin Kuwaitis, who work as guards, doormen and drivers. They are also the professional men, bankers and civil servants, who have no capital because their family never owned any land or sold it too soon after the development of the state began in the early 1950s.

The individuals' families own large houses, but they have moved out of these homes into small rented villas or apartments when they have married. During the last 10 years the trend towards extended families dividing into couples has enormously increased the demand for housing in the state.

High rents

A large part of the income of the couples is spent on paying high rents. Even on a banker's salary a Kuwaiti cannot expect to save or borrow the \$1m or more that is needed to buy a middle-class suburban house of his own.

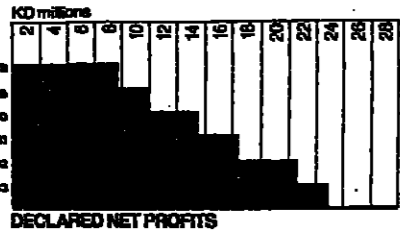
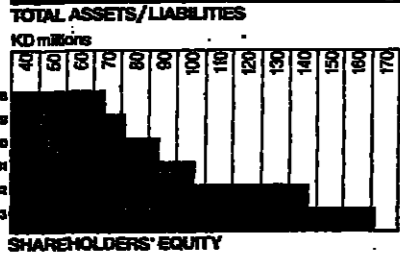
The Government used to help capital-poor house buyers by giving them a plot of land and KD51,000 (about \$15,000) as an interest-free loan. When this proved inadequate for buying or building the substantial abodes expected by Kuwaitis it was found that buyers borrowed more money at commercial rates and then ran into difficulties when it came to repayment.

Consequently the Government has started building houses — of different sizes for different income groups — and giving them away. The problem now is that the houses are not being built fast enough, not because of a shortage of money but because of a slow-moving bureaucracy.

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- The Bank's total assets at year end were KD 2,647 million, an increase of 14 per cent on the previous year's figure of KD 2,321 million.
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- Loans and discounts also increased 14 per cent, reflecting the Bank's conservative lending policy.
- Shareholders' equity grew from KD 137 million in 1982 to KD 163 million at year end 1983 as a result of improved profit performance, additions to reserves and bonus shares issued in 1983. Substantial transfers were also made to inner reserves which now stand at a level more than adequate to meet any contingency which may arise.
- For the period under review, the Board has recommended an increase of 20 per cent in paid-up capital equivalent to a total of 9,219,349 shares, distributed on the basis of one new share for each five held on record at 31st December 1983.
- Declared net profit for 1983 amounted to KD 23 million after making all necessary provisions. This is an increase of 15 per cent on the 1982 figure.

1982 Kuwaiti Dinars	ASSETS	1983		1982 Kuwaiti Dinars	LIABILITIES	1983	
		Kuwaiti Dinars	US \$ Equivalent			Kuwaiti Dinars	US \$ Equivalent
100,034,588	Cash and Balances with Banks	51,058,256	174,816,621	2,178,065,767	Demand and Time Deposits and Other Accounts including Contingencies	2,475,604,658	8,476,470,348
174,599,383	Money at Call and Short Notice with Banks	148,820,836	509,904,942	6,285,920	Proposed Dividend	6,287,415	28,410,349
—	Guarantee Fund Bonds	149,476,981	511,809,183	2,184,351,687	Total Liabilities	2,483,902,073	8,504,880,697
130,000,000	Treasury Bills	54,350,000	186,094,400	—	SHAREHOLDERS' EQUITY	—	—
63,887,490	Bankers' Negotiable Certificates of Deposit	46,168,788	158,061,930	34,921,779	Share Capital: Authorised and Issued — shares of KD 1 each fully paid	46,096,748	157,835,265
28,071,777	Quoted Investments	63,732,020	218,218,436	—	Reserves: Statutory (including Share Premium Account KD 37,861,537)	50,596,887	173,243,570
747,853,869	Deposits with Banks	904,382,744	3,098,606,515	—	General	66,000,000	225,984,000
1,002,616,861	Loans, Overdrafts and Discounts	1,145,830,317	3,923,323,008	48,296,837	Undistributed Profit	86,828	297,299
28,099,989	Unquoted Investments	27,974,363	95,784,219	53,364,700	Total Shareholders' Equity	162,780,413	557,360,134
1	Land, Premises and Equipment	1	3	319,420	TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	2,646,682,486	9,062,240,831
46,110,355	Other Assets	54,790,180	187,801,578	136,902,736	Letters of Credit, Acceptances and Guarantees on behalf of Customers	677,132,053	2,318,500,149
2,321,254,423	TOTAL ASSETS	2,646,682,486	9,062,240,831	2,321,254,423		3,323,814,539	11,380,740,990
639,984,286	Liability of Customers for Letters of Credit, Acceptances and Guarantees	677,132,053	2,318,500,149	639,984,288			
2,961,238,709		3,323,814,539	11,380,740,990	2,961,238,709			
			KD 1 = US \$3.424				

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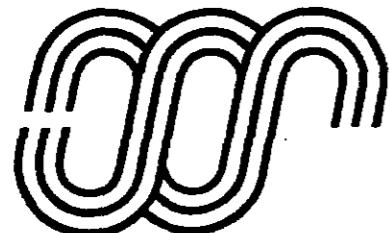
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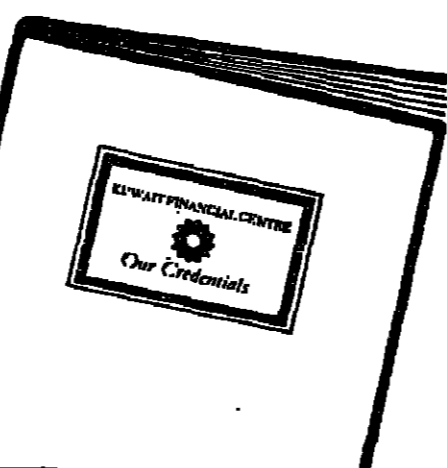
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KUWAIT 2

State adopts relaxed approach to controversy over religion

"THESE PEOPLE want to put Kuwaiti society back 100 years," said a Kuwaiti businessman earlier this month, referring with typical exaggeration to the Islamic fundamentalists in the state. "They are not concerned at all with the big issues that are facing Kuwait now; they have introduced into the National Assembly a lot of completely irrelevant demands which would simply make this state a less efficient and pleasant place in which to live. They are not interested in the opinions of anyone else."

The views of this businessman are repeated by many of the prosperous Kuwaiti middle class. It is said that if the fundamentalists have their way women will be forced to wear veils, will have their driving licences revoked and be prohibited from working. Music on television, mixed bathing and dancing in public will be banned.

Recently Khaled Sultan, the most fiery of the fundamentalist deputies in the National Assembly, proposed that if two Kuwaitis saw a third drinking in a foreign country their evidence should be sufficient for a conviction at home.

People's anxieties are increased by the aggressive behaviour of the young fundamentalists. A Kuwaiti banker a week or so ago greeted a bearded youth only to see him spit at the ground. The same man, entering the Islamic Finance House in Kuwait, saw one of the institution's employees coming through the door ask a woman customer to step aside 10 feet so that he might not defile himself by touching her.

Those who dislike and fear the fundamentalists feel that the Government should now do something to curb them. The argument runs that the fundamentalists are using "devious means and methods to gain power" as a Kuwaiti put it, and that the authorities so far have shown them special indulgence because their demands have been cloaked in the mantle of religion.

Conventional

The Kuwait Finance House, the state's Islamic banking institution, has been allowed to deal in real estate and to trade—in items as varied as cars and chickens—activities from which the conventional banks are excluded. It is now building the vast Al Muthanna residential and commercial complex on a prime site on Fahad Salem street, for which, it is said, no other institution would have been given planning permission.

The school of thought opposed to the alarmists, which is equally widespread among the Kuwaiti bourgeoisie, holds that fundamentalism is a passing phenomenon, just as were the various left-wing nationalist ideologies of the 1950s and 1960s.

This view was summed up by two Kuwaitis. One of them, Sulliman Mutawa, a senior manager in Kuwait Oil Company, said that generally his position was that Kuwaitis should "sit back and relax" and say to themselves "this is a democracy and may the best man win."

The other, Shaikh Salman Duailji, the Minister of Justice, made the same point in more traditionally Kuwaiti commercial terms. "Because we have tolerance in Kuwait," he said happily, "it is just like a market—you come and you present your goods."

The relaxed view is also the official one. The rule of the Sabah family has always been reactive rather than assertive. It bends with the wind. In the 1980s, when Nasserism was sweeping the Arab world, Kuwait had a Ministry of Guidance (now Information) and a five-year plan. Today the Ruler's speeches are thick with quotations from the Quran.

Earlier this month Kuwait was party to a decision by the Gulf Co-operation states to introduce Shariah law—the Islamic code based on the word of God in the Quran and the traditions (sayings and actions) of the Prophet Mohammed. However, the Government said that the law could not be applied immediately. It could only be introduced in stages and after careful study.

Unambiguous

The scope for the Government to delay in this matter, while making the right noises, is endless. The Shariah—literally "the road" by which Muslims should live their lives—is not a fixed body of law with a definite number of articles. There are some points on which the Quran is unambiguous, but there is a great range of other issues, including many of those which concern the role of women, which are open to interpretation, *ijtihad*. Even in Saudi Arabia there are learned men who disagree over whether or not women should work.

The evidence of the fundamentalists' achievements in Kuwait suggests that the Government is right to take its relaxed view. So far they have arranged the separation of girls and men in the university, had mixed bathing declared against the rules in certain clubs and banned a few television programmes. Most conspicuously, in the eyes of foreigners, in March 1983 they abolished the exception to the 1964 prohibition law

Islamic fundamentalists

MICHAEL FIELD

that allowed embassies to import alcohol.

None of these changes has had much impact on Kuwaiti society. As Suliman Mutawa put it, "in a sense we've conceded quite a lot of things we never really wanted or cared about." Certainly Kuwaitis are not very concerned about diplomats having to drink more Perrier. Likewise, although they watch the TV news, most of their entertainment at home for the last six or seven years has come from the films, not from programmes on television.

The fundamentalists in Kuwait are less numerous than the noise they make suggests. Most of them are young people whose ideas have come from other Arab students whom they met at universities in the United States. Like members of other youth movements, much of their attention is focused on destroying what their elders have created.

Nobody among the Kuwaiti elder generation seems to deny that the resurgence of the Islamiyin, as the fundamentalists call themselves, is mainly a response to the total failure of earlier secular Arab ideologies. "I have nothing to offer my son," is a common comment of Kuwaitis in their 40s and 50s. It is also suggested that the young would form it opposition parties were allowed in Kuwait. To some extent in all Arab countries, fundamentalism provides a disguise for political opposition in general, because it cannot easily be criticised by the authorities.

The Kuwaiti Islamiyin are not a united group. The orthodox Sunni Muslims, who are in the majority, are divided between the *khawan* *Muslimin*, the Muslim Brotherhood, which was founded in Egypt in the 1930s, and several more modern groups. The most prominent of these is the *Jumayyat Ahya al-Torath al-Islamiyyah*—the Society for the Revival of the Islamic Heritage, whose members wear long beards and short dishdashas and are known as *Salafiyin*, Forerunners. Other groups are the *Shebah Mohammad*, the Youth of Mohammad, and the *Takfir* or *Hijra*—those who are going from the *hafr*, the people who do not properly observe their religious duties.

Established

The Shia Muslims have their own groups which are divided in their views on the Iranian revolution and its religious leader, the Ayatollah Khomeini. Some of the Sunnis, including the *Salafiyin*, regard the Shias as anathema; others have been prepared to let a few of them join the well established *Jamayat Islah al-Ihtimiyah*, the Social Reform Society. In the National Assembly Sunnis and Shia Islamiyin co-operate on an ad hoc basis.

In the Assembly, which has 50 elected members, there are three Shia fundamentalist deputies, two of broadly Muslim Brethren sympathies, and two *Salafiyin*. The last group is composed of Jasim Mohammad and Ibrahim Kharaa, who is the eldest son of Kuwait's biggest contractor and the chairman of the Assembly's Finance Committee, and Khaled Sue Salafiyin, who is chairman of the Society for the Revival of the Islamic Heritage.

The bearded Khaled Sultan, whose dishdasha ends half way to his knees, is the man by whom Kuwaitis love to be frightened. He is given to unleashing mighty tirades in the Assembly, through which titers from the other deputies can sometimes be heard, and he occasionally makes spectacular blunders. Recently, when he was inveighing against the holding of an ungodly television festival in Kuwait, the foreign and information minister, the ruler's brother, Shaikh Sabah Ahmed, interrupted him to demand what the Quran said on the subject.

At the other end of the fundamentalist spectrum in the Assembly is Eassa Majid Shaheen, whose views are broadly in line with those of the Social Reform Society and the Muslim Brotherhood. He is regarded as being at least as interested in general social and political reforms, particularly concerning the rights of individuals, as in purely Islamic legislation.

The feeling in Kuwait is that in the next Assembly elections, to be held in a year from now, the Islamiyin will lose seats. They entered the Assembly for



Modern women walking through a crowded street. Fundamentalists want to impose tighter controls on female dress

the first time in the 1981 elections, which also saw the eclipse of the traditional nationalists.

In the previous Assembly, which was dissolved in the summer of 1976, there was a very influential group of strong nationalists, including such names as Dr. Ahmed Katib and Abdullah Nibari, who were radicals, and Jasim Qatani, a moderate. All of these men lost their seats in 1981, partly, they say, because the Government made great efforts to see that they did so.

They have had nationalist successors in the Assembly, but with one exception, the new men have been lukewarm and inconspicuous.

According to the original nationalists, the consensus in the *dawajir*, and the majlis or council chambers of Kuwait, is that the Assembly is a necessary for their absence. They intend to fight again in the 1985 election and they think that they have a good chance of regaining their seats. They believe that the Government will be less opposed to them this time, and they say that they have now had time to work out which of the 25 constituencies hold the best prospects for them.

It is also believed that some of the big merchant families will be putting up candidates in 1985. In the present Assembly there are very few members of the oldest families—Jasim Hamad al Sagar, the Chairman of the Foreign Affairs Committee, and Jasim Mohammad Kharaa are the most conspicuous examples. In the first Assembly, in the early 1960s, there were many merchants, but recently it seems that members of these families have stayed out of politics for two reasons—the demands of their businesses and their reluctance to expose themselves, and their wealth, to popular attention in the hustings.

The problem for the nationalists (and any merchant candidates) in running against the Islamiyin is that it is not easy to attack religious policies, especially in a society where many of the electorate are ill-educated and respect outward signs of piety.

The example given by Abdullah Nibari is that he cannot criticise the building of mosques "on every street corner and in every school," even though the school day coincides with only one of the five prayers, because the people will say "Why not? We have the money and mosques are godly." They do not immediately think that mosque building requires

Legislation

The Islamiyin, of course, disassociate themselves from the bombers, whom they point out were Shias, and they say that it is simply naive for anyone to claim that they are concerned only with Islamic issues. Among the recent Assembly legislation which they have sponsored alone or with others has been an increase in state pensions, the institution of a Higher Housing Board and the repeal of the law which stated that anyone dismissed from his post by the Council of Ministers could not appeal to the courts, apply for another government post or stand for election to the Assembly.

Islamiyin-backed bills now before the Assembly include a proposal to remove the Interior Ministry's right to close controversial legal cases and an Islamic proposal prohibiting the use of women in advertising. Eassa Majid Shaheen, who presented the latter bill, states that he has no intention of following it with proposals which would restrict the freedom of women in other ways. He is in the process, he says, of teaching his wife to drive.

Despite the arguments they put forward in their own favour there are signs that electoral opinion is swinging against the Islamiyin. Four months ago they lost ground in elections in the university faculties, after gaining places steadily for ten years. More recently they lost places in elections in the Graduate Society, a well-known body to which many of the Kuwaiti intelligentsia belong.

The great strength of Kuwait in its dealings with the Islamiyin, Kuwaitis say, lies in the major elections and in the state's partial democracy removes from the Government the need to decide on whether or not it should respond to complaints about fundamentalist activities. It can wait and see what the voters decide in 12 months time.



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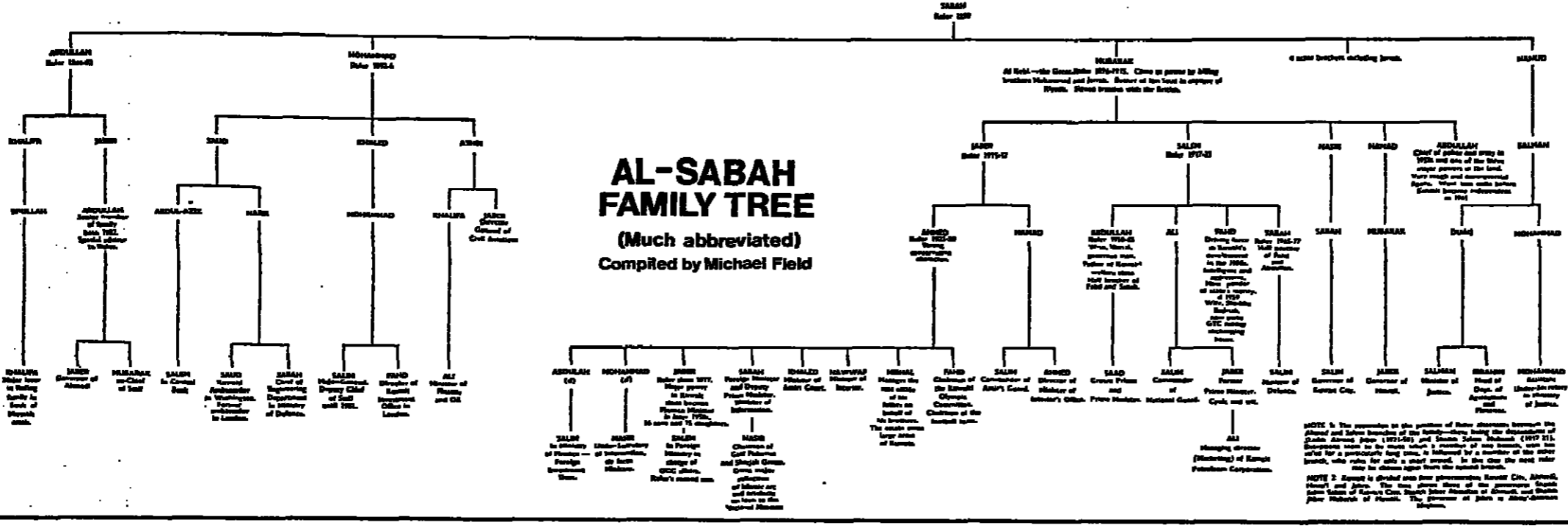
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Loss of confidence fuels fears over internal divisions

Communities

MICHAEL FIELD

IN THE past 18 months Kuwait has been a less confident place than at any other time in the last decade. Since September 1982 it has been preoccupied—at times obsessed—with the crash of the Souk al Manakh. In December last year it was jolted by a series of bombings by Shia fanatics.

Not surprisingly these shocks have made the Kuwaitis introspective. They are worrying more about their minority status in their own state: Kuwaiti citizens account for only 600,000 (40 per cent) of a population of about 1.5m. They have also become more aware of community divisions within their own ranks.

The divisions in Kuwaiti society are not rigid or easy to discern — the nation could be dissected in any one of several different ways — but Kuwaitis agree that it is reasonable to divide them into six groups, as follows:

- Original settlers: Kuwait was founded in the mid-18th century by a group of families from the Anazah tribe, which

has its home in the area of north-western Arabia south of the Nefud desert.

The group was driven from its tribal lands by drought, as emigrants from the Nejd (central Arabia) usually were, and after living for a time further south on the Gulf coast, it established a settlement on a piece of uninhabited shore on the bay of Kuwait (meaning "little fort").

The leading family of the emigrants was the Sabah, which has ruled the state since one of its members negotiated an informal independence from the Ottoman governor in Mesopotamia, to the north. Other families were the Ghanim, now Kuwaiti agents for General Motors, Sagar, whose present head, Abdul-Aziz, is chairman of the Chamber of Commerce, Qatami, Badr, Fozan and Shamalan—the last two of which used to be the same family.

Other families sometimes imply that they too arrived with the Sabah, but there seems to be a consensus among older Kuwaitis that the true founders of the state were the seven names listed above.

- Later Nejd settlers: During the 200 years after the foundation of Kuwait more families came to the state from Nejd, either directly or via Zubair, which is an almost purely Nejd town in southern Iraq. Families in this group include such

famous names as Bahar, Hamad and Babbain, the last two of which are former Zubairis who left Iran in the past half-century.

- Kenaat: There is some debate as to the origins of the Kenaat. The late Shaikh Yusuf bin Isa Kenal, the former leader of the community and chief qadi (judge) of Kuwait, said in a small book that originally his family group came from Nejd, though before moving to Kuwait it settled in Iraq. Other Kuwaitis say that the Kenaat come from an old southern Iraqi community known as Sabbe. Unlike much of the rest of the population of southern Iraq they have always been Sunni Muslims.

Established

Nobody questions that the Kenaat have been long established in Kuwait, though they remain distinct from the Nejd families. They inter-marry, work with each other and support each other to some degree. They are fair skinned and are regarded as being an intelligent, able people. In Iraq they were famous for their long beards and excellent silver work.

Kuwaiti families belonging to the Kenaat are Mutawa, Saleh (which is an offshoot of Mutawa), and Sultan bin Eassa and Yusuf bin Eassa, which

became two families only a generation ago.

- Persians: The big Persian families in Kuwait are few in number. Much the best known are the Behbehanis, who run two large trading companies and are major holders of land and shares in Kuwaiti companies, and the Qabzards, who are long-standing supporters and servants of the Al-Sabah. Less well-known families are Maaran, Bahman, Dashti, Awadi and Kandari. All of the Persians, except the last two families, are Shias. (The Gharaballys, despite having a Persian-sounding name, are Sunnis from southern Iraq).
- New Kuwaitis: A few of the new Kuwaitis are Palestinians who have been granted Kuwaiti nationality. The great majority are bedouin, many of them members or former members of the Kuwaiti security forces, who have been granted second class citizen status. This entitles them to Kuwaiti welfare benefits but not the vote.

There is a very noticeable difference between the bedouin and the established Kuwaitis of all other communities. Until recently the bedouin were pastoralists, whereas the urban Kuwaitis before the late 1940s were seafarers in regular contact with the outside world.

Now the bedouin Kuwaitis

are poorer and much less well-educated. In elections the campaigns in bedouin constituencies are more concerned with basic welfare issues than they are elsewhere in the state.

Awareness

- Shias: The Shia community overlaps partly with one of the other communities in the state—most of the Kuwaiti Persian families are Shias. Other Kuwaiti Shias — most of them belonging to poorer families than the Persians — have come from Iraq and the oases of Hasa and Qatif in eastern Arabia. In all it is thought that there may be 150,000 Kuwaiti Shias — representing about a quarter of Kuwaiti citizens.

As well as the Kuwaiti Shias, there is a substantial population of immigrant Shias in the state. Most of these are labourers, skilled and unskilled, from Iraq and Iran. It was among these people that the bombers of last December moved.

In part the new awareness of community divisions in Kuwait has been brought about by Iranian propaganda, which since 1979 has tried to foment unrest in the Arabian oil producers by making the Shias conscious of a separate identity. It has urged them to look to their Iranian co-religionist, the Ayatollah Khomeini,

as their spiritual and political leader.

In other ways community consciousness has emerged from within Kuwaiti society. In elections in the 1970s Shia religious groups in constituencies with large Shia populations began the practice of holding informal primaries so that they could have only one or two candidates to run against the Sunnis.

When the last election was held, in 1981, the Sunnis responded with their own primaries. The practice has continued since in municipal elections. The constituencies affected are five out of a total of 25 in the state. The other 20 have such large Sunni majorities that they are bound to return Sunni deputies.

Another divisive influence has been the Souk al Manakh crash. There is no question that the greatest number of investors on the Souk came from various categories of relatively poor Kuwaitis — new members of the Kenaat, Kuwaiti citizens, the children of established but not spectacularly rich families who had set up households on their own, and members of families which had not been wise or lucky enough to lay the basis of a fortune in land or trade in the early days of oil. Members of the big Nejd families mostly stayed away from the Souk

because they had enough money not to need to gamble.

It followed that most of the people who lost money in the crash were "have-not" Kuwaitis, who felt before the share price boom that they did not have a foothold on the ladder of wealth and are now embittered by their failure to secure one. The "poorest" among these people, those holding post-dated cheques with a face value of less than KD 2m, are being baled out by the government.

Spectacular

In some reports of the aftermath of the crash the social divisions caused by the disaster have been exaggerated. The most spectacular bankruptcies involved members of the Kenaat — two brothers in the Mutawa family, Jasmin and Nejib — but it is quite wrong to suppose that there were not very big fortunes among the Kenaat before anyone heard of the Souk al Manakh. The Gulf Bank was founded mainly by members of the Kenaat.

Conversely there were big losses among members of Nejd families. One of the losers was Shaikh Khalifa Abdullah, a second cousin once removed of Shaikh Abdullah Jaber, the distinguished senior member of the Sabah family and special adviser to the ruler.

In all aspects of Kuwaiti life

the divisions between communities have caused too much anxiety among Kuwaitis and foreigners in the last year.

Traditionally the division between Sunnis and Shias has been much less obvious in Kuwait than in Bahrain, where the Shias form a majority of the population, or in the Saudi Eastern Province.

There are mixed business partnerships, notably that of Abdul-Rahman Bisher (a Sunni) and Zaid Kazami (a Shia), who run the highly successful Mercedes franchise. The founders of the Alahli Bank were both Sunni and Shia merchants.

Those Shias who belong to the big Persian families are completely integrated into the Kuwaiti establishment. Kuwaitis are less conscious of their Iranian ancestry than Bahrainis are conscious of the ancestry of the leading Bahraini-Persian families, of either Sunni or Shia beliefs. The *dawran* (majlis) of the Behbehanis and the Qabzards are among those visited by the most important families on feast days.

Before their recent troubles the social division perceived by Kuwaitis was not within their own ranks but between themselves and the immigrants in their state. When the present unease fades the Kuwaitis will gradually return to this view of the world.

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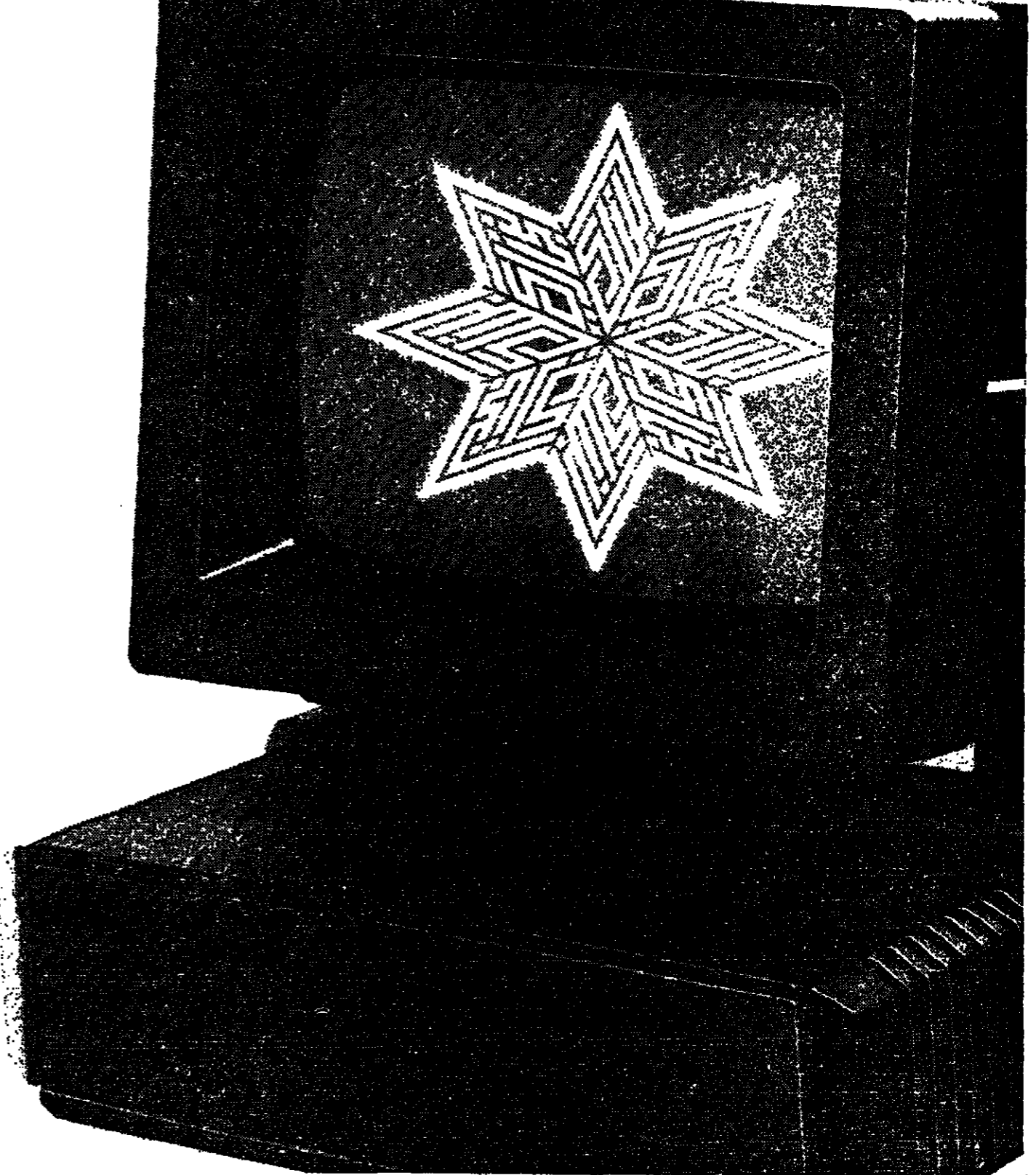
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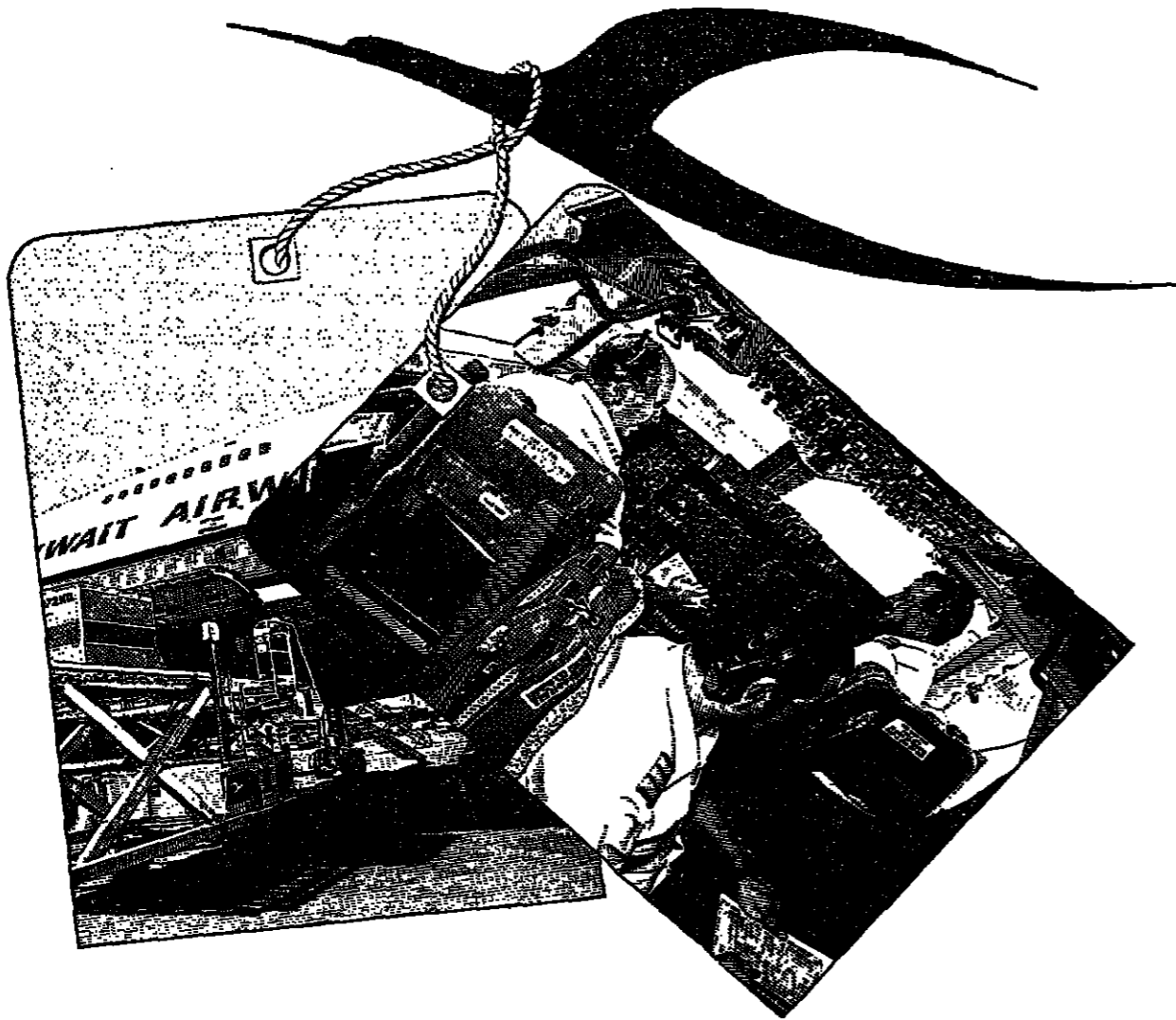
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Who's who in public life

<p>Commerce and Industry Minister: Jassim al Marzouk Under Secretary: Abdullah Hamad al Hamad</p> <p>Communications Minister: Issa Ibrahim al Mazidi Under Secretary: Abdul Rahman N. al Ghunaim</p> <p>Defence Minister: Sheikh Salem al Sabah al Salem Under Secretary: Abdul Razzak Youssef al Khamis</p> <p>Education Minister: Dr Yacoub Youssef al Ghuneim Under Secretary: Abdul Rahman al Khudari</p> <p>Electricity and Water Minister: Khalaf Ahmed al Khalaf Under Secretary: Zeyid Fahd al Zeyid</p> <p>Finance Minister: Sheikh Ali Khalifa al Sabah Under Secretary: Abdul Mohsin Youssef al Hunaiif</p> <p>Foreign Affairs Minister: Sheikh Sabah al Ahmad al Jaber Under Secretary: Rashid Abdul Aziz al Rashid</p> <p>Housing Minister: Hamad Issa al Rjab Under Secretary: Abdul Wahab al Awadi</p>	<p>Information Minister: Sheikh Sabah al Ahmed al Jaber Under Secretary: Sheikh Nasser Mohammed al Sabah</p> <p>Interior Minister: Sheikh Nawaf al Ahmed al Jaber Under Secretary: General Youssef Bader al Kharaif</p> <p>Justice Minister: Salman al Duaij al Salman al Sabah Under Secretary: Abdul Aziz al Mutawa</p> <p>Oil Minister: Sheikh Ali al Khalifa al Sabah</p>	<p>Public Health Minister: Dr Abdul Rahman al Awadi Under Secretary: Dr Na'el A. al Nakeeb</p> <p>Public Works Minister: Abdullah Dakheel al Rushaid Under Secretary: Mohammed Abdul Hamid al Sanna</p> <p>Social Affairs and Labour Minister: Hamad Issa al Rujab Under Secretary: Issa Youssef al Yassen</p> <p>Awqaf and Islamic Affairs Minister: Ahmed Saad al Jaasir</p>	<p>Under Secretary: Mohammed N. A. al Hamdan Minister: Dr Abdul Rahman al Awadi Under Secretary: Fuad Mulla Hussain Cabinet Affairs Minister: Abdul Aziz al Hussein Emiri Divan Affairs Minister: Sheikh Khalid al Ahmed al Jaber al Sabah Under Secretary: Mohammed Darwish al Aradi Parliament Speaker: Mohammed Youssef al Adassani Deputy Speaker: Ahmed Abdul Aziz Saadoun</p> <p>Kuwait Fund for Arab Economic Development Director: Faisal al Khalid Municipality Director: Abdul Aziz Youssef al Adassani Central Bank of Kuwait Governor: Abdul Wahab al Tamarr Kuwait University Director: Dr Abdul Razzak Mishairi Odwan Kuwait Ports Authority Director: Dr Ibrahim Makki Department of Civil Aviation Director: Sheikh Jaber al Athby al Sabah</p>
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Ministerial trio: the ministers of Emiri Divan Affairs, Foreign Affairs, and the Interior

Cutting back the handouts

KUWAIT is as much known for being the welfare state as it is for being an oil-rich state. There is no better illustration of this appellation than the fact that the state has been paying a monthly allowance of up to KD 1,000 (\$2,402.5) to those stock market speculators who are in receivership.

This welfare state provides free education, free health services and heavily subsidises such items as electricity, water, fuel including petrol, housing, food, telecommunications and transport.

Electricity and water are the largest items of Government expenditure—accounting for 19 per cent of the total. Education comes third (after defence) representing some 10 per cent and health services another 6 per cent.

To an outsider it seems incongruous that a country with the highest per capita income in the world should need such generous welfare services.

But the Government points out that they are one of the vehicles for distributing oil wealth to the population. Now that oil revenues are down and Government spending has become less expansive, it is taking a closer look at those welfare services, however. There is acknowledgement that services which cost the user nothing are rarely fully appreciated and often abused.

That the monthly allowances to those in receivership were stopped at the end of last month is evidence that the Government is in a less generous frame of mind. A broader indication of this may well be seen in the upcoming budget.

Priorities

The Planning Minister, Dr Abdul Rahman Al Awadhi, who is also Health Minister, says that the Government is "still establishing its priorities." He adds that expenditure on welfare services would, like everything else, have to be contained, but every effort would be made not to reduce expenditure which would affect the daily life of the people.

Dr Al-Awadhi does not anticipate the same growth in expenditure on welfare services as there has been in the last five or six years. But to a large extent the education and health services are now well established and, in his view, standards of both could be maintained even if there is no increase in budget allocation this year. He says that any reductions in spending may not be implemented until the following budget.

But the Minister said that efforts were already being made to improve the efficiency of the welfare services. For example, the ratio of pupils to teachers, or teaching hours per teacher, and patients per doctor, were being gradually increased. The Government is also making savings on the more peripheral aspects of welfare services. Last year it stopped providing free school meals and this year it stopped supplying school uniforms, except to the very needy.

It is also considering the introduction of nominal charges for some health services—a sort of "hindrance" charge is how the Minister described it to discourage use of the health service except when really necessary.

At present, all health services are free for both Kuwaitis and non-Kuwaitis. The only charge is for a private bed, other than those required by cardiac or other intensive care patients. Kuwaitis pay a nominal charge of KD 1 and non-Kuwaitis KD 5.

The charge for a private bed in a private hospital is around KD 30. These charges are shortly to be increased, though not sufficiently to cover the full costs, while the treatment will remain free.

Patients are also likely to have to start paying for any cosmetic, rather than essential, treatment or surgery and this will include dentistry.

The import of drugs which are also free is also being restricted by limiting varieties of the same preparation.

Kuwait operates its health service on a regional basis (of which there are five) with a network of general clinics, providing GP services, polyclinics,

graded. It was originally introduced to provide a basic education for the "drop outs" from the conventional educational system, and has now been extended to provide formal education and technical training for unskilled labourers.

A four-year course provides training in a choice of skills such as carpentry, electrical installation, welding and plumbing.

Kuwait currently spends some KD 233m a year on education. There are 79 kindergarten schools, 178 primary, 145 secondary schools and one university with seven faculties. The Government also pays for Kuwaitis to study abroad—some 2,682 last year, almost half of them in the U.S. This compares with 8,656 Kuwaitis studying at their own university.

There is a good deal of criticism of the educational system from expatriates who are denied access to free schooling. The only expatriates who are able to send their children to free Government schools are those in the professional classes and, even then, the demand far exceeds the places available.

Additional places are allocated to the children of long-term residents, but last year the allocation of places for these pupils was halved.

Expatriates are, therefore, forced to send their children to expensive private schools of which there are 204.

Last year alone, there was an increase of 12.5 per cent in the number of pupils at private schools to 77,967. By comparison the number of students at government schools is 334,942.

The Government would like to cut subsidies on water and electricity, but has to reach agreement first with other Gulf Co-operation Council (GCC) countries. Electricity costs the consumer the same 2 fils a unit as it did 22 years ago yet costs are now more than 15 times that. Although gasoline prices were recently doubled they are still 50 per cent below market prices.

The Government plans to increase them gradually over the next five to six years, but even then there is no intention that they should be brought up to market prices.

There are no plans for cutting food subsidies, although it is recognised by those most directly involved that the burden is too high. The price of subsidised foods which are available to everyone are held at 1972 prices.

The amount of subsidy depends on fluctuations in world commodity prices—some products like tea, for instance, no longer need to be subsidised because world prices now are no higher than in 1972. The bill totalled some KD40m in 1982 but was lower in 1983.

The most subsidised product at present is rice, to the tune of 50 per cent, whilst the price of animal feedstuffs are also subsidised by as much as 50 per cent.

Government housing is available to all Kuwaitis who are married, in employment and are not property owners. They pay a nominal monthly rental varying between KD 12 and KD 65 depending on income until a house becomes available an allowance of KD 100 a month is paid.

Target

The Government's housing programme is implemented by a semi-autonomous body—the National Housing Authority which was set up in 1974. More than other welfare services the Housing Authority has problems in keeping pace with the population growth and demand for housing. The authority's target under its current five year plan (1981-86)—to add 36,000 dwelling units—would only have coped with the backlog which the authority started with at the onset of the plan, while some 12,000 new applications are added each year. But the shortfall will be even greater following the intervention of the recently formed Higher Council for Housing.

The council has frozen all high-rise block developments, some of which had already gone out to tender because they are not popular—Kuwaitis prefer villas. It has also increased the plot area per dwelling from 800 sq metres to 400 sq metres—all mid-plan.

"This has created great problems for us," comments a housing authority official. "We are constantly having to adjust to new regulations."

"The council's rulings," he says "will mean that we will not achieve half our plan target. We are already one year behind schedule."

The authority's annual budget ranges between KD 110m and KD 130m a year. It is seeking an increase to KD 140m in the hope of making up some of the shortfall in its target.

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Economy

Prices tumble in a heavily depressed market

ONE of the many casualties of the Souk al Manakh crash has been the real estate market. Until Kuwaitis became gripped by stock market fever, real estate was the main investment vehicle and the source of much individual wealth.

Then, during the stock market boom, huge real and paper profits from share speculation were ploughed into real estate investment. As on the stock market, post-dated cheques were widely used for property transactions while the cost of borrowing from banks has long been lower than the returns on property. In the nine months leading up to the Souk al Manakh collapse, real estate prices rose by as much as 150 and 200 per cent.

But since the Souk al Manakh crash, real estate prices have, for the first time, fallen. They dropped back sharply in the second half of 1982 with residential property—where speculation was greatest because of easier returns—the hardest hit. Prices fell, on average, by 35 per cent.

Prices of commercial land and property declined by between 15 and 20 per cent, depending on the location. Real estate share prices, meanwhile, dropped by as much as 40 per cent.

Last year prices took a further tumble with commercial property the most affected and the owners for this year look no better. Residential real estate dropped a further 15 to 20 per cent, depending on distance from the city centre.

City-centre office premises, which a year ago were being quoted at Kuwaiti dinars 12,000 per square metre, are now down to Kuwaiti dinars 8,500 per square metre.

Some property marketing companies reckon that the decline in prices has gathered momentum since the bombing of the American embassy and the subsequent decline in confidence as well as the tightening of security and its implications for expatriate recruitment.

The speculative stock market gains are no longer there to be invested in property while many of those who played and lost on the Souk al Manakh are having to sell their real estate to realise assets to help pay off their debts.

With many in the same boat, a lot of property is coming back on to an already depressed market at the same time.

The Government is also reining in its land acquisition programme which it has previously used to distribute oil wealth by buying up land from land owners, often in excess of its own requirements.

In the past, this has helped to inflate land prices. But whereas in 1982/83 it doubled its

Real Estate Margaret Hughes

allocation for this programme to KD295m, this year's allocation of KD150m is understood to be largely unutilised as it diverts its energies to salvaging the stock market.

Although it is generally acknowledged that prices had to come back from the "unrealistic" prices of the stock market boom, there is more to it than that. On the commercial side, especially, the market was reaching saturation point.

With most primary and second projects now complete in Kuwait, the country is moving more into a service industry era which property letting companies, such as Gulf Accommodation, reckons will require smaller premises.

Residential property, which still accounts for the bulk of real estate in Kuwait, will also be in less demand. It is built almost entirely for renting to the expatriate community (who have to spend some 60 per cent of their income on accommodation). But with the major infrastructure projects over and the Government's publicly expressed aim to cut back on expatriate recruitment the market will no longer be an ever expanding one.

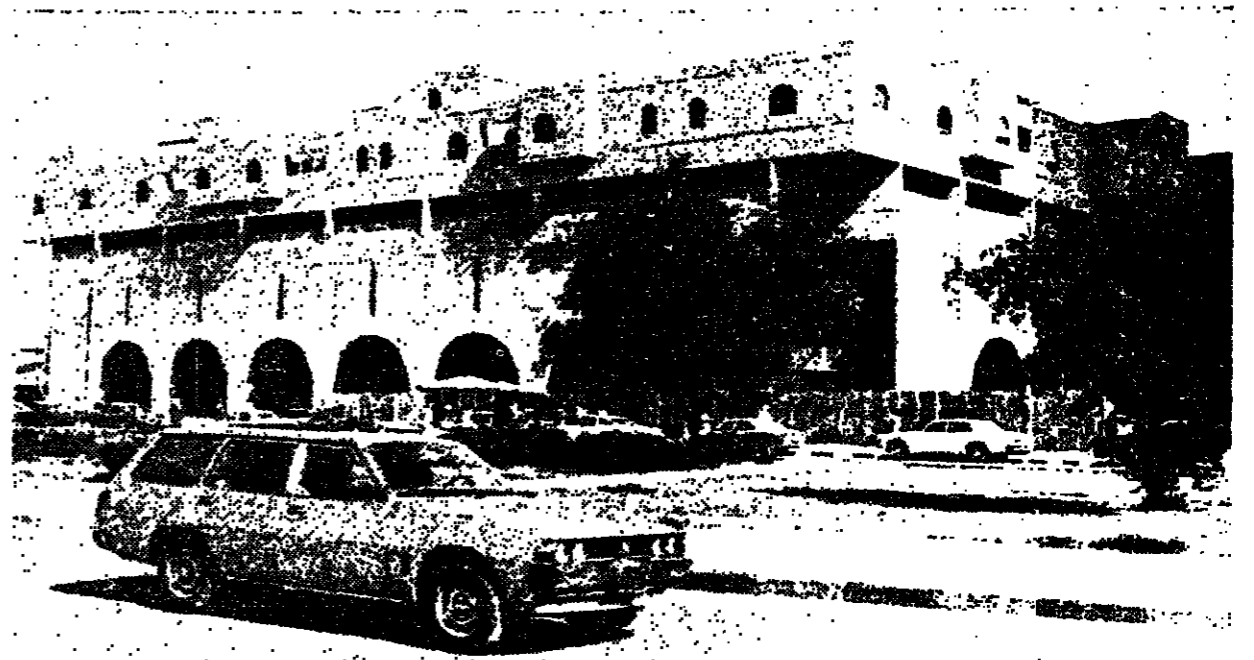
The returns on residential property are in any case less since the 1978 rent law limited rent increases to a maximum of 100 per cent every five years. This may seem steep to outsiders but is far less than the increases imposed by landlords before the new regulations were introduced. Real estate investors are having to wait a little longer to get back their initial investment.

But despite these depressing influences with little prospect of any upturn until 1985 the building boom goes on. As one real estate executive explains: "This is an unsophisticated market which does not know how to plan ahead."

Saying this, he points to six empty tower blocks nearby. Even so, building work continues on a seventh adjacent to them.

Another example is a 17-storey block on the edge of town which has been standing empty for some six months. Yet the owner persists in quoting a rental of KD18 or more per square metre when the going rate for a prime property in the city centre is only KD10 per square metre. The same developer is busily constructing another 20-storey block elsewhere.

Kuwaitis, it appears, would rather keep a property empty than lower the rental since it is this which dictates the ultimate selling price and the argument seems to prevail even when rental income might help repay stock market debts.



A commercial offices complex built recently by the National Real Estate Company in Kuwait City

Downturn takes its toll on Sharia system

Kuwait Finance House

MARGARET HUGHES

THERE AREN'T too many banks which turn depositors away. But that's precisely what Kuwait's one Islamic bank is doing. This can be interpreted as a measure of the appeal of Islamic banking or it could be argued, as more conventional bankers do, that it illustrates the failure of the Sharia principles when applied to banking.

Kuwait Finance House was established in 1977 with a government shareholding of 49 per cent (the rest is held by private investors) to undertake banking and investment according to Islamic or Sharia law. The main Sharia requisite is that activities should be non-usurious or interest-free. Depositors are thus not paid interest as such but share in the profit or loss of the bank's investments.

Since its inception Kuwait Finance House has put up a remarkable performance particularly on the deposit side. But the downturn in the Kuwaiti economy resulting from a combination of the Iran/Iraq war, the Souk-al-Manakh collapse and the fall in the oil prices is taking its toll and made all the more acute by the bank's heavy involvement in real estate—56 per cent of its current assets are in real estate.

Although deposits and assets continue to grow at an impressive pace income dropped last year for the first time. The return to depositors was down and KFH dipped into its general reserves to pay its, nonetheless, doubled dividends to shareholders. But there was no scrip issue this time.

In 1982 total assets excluding contras rose 82.0 per cent to KD568.71m which was much higher than the average growth of 47.5 per cent at other commercial banks. Total deposits were up 61 per cent, to KD473.11m. Gross income, though not showing the spectacular growth of the pre Souk-al-Manakh collapse days—income in 1981 rose by 133 per cent to KD62.11m. Real income, after distribution of profits to depositors, increased by as much as 103 per cent to KD45.89m after a rise of 158 per cent in the previous year.

Last year deposits again showed a substantial growth of 47.5 per cent to KD697.33m despite the fact that a ceiling of KD5,000 a month had been imposed. Total assets increased by a further 40.5 per cent but gross profits fell by 19.24 per cent to KD42.08m and net profit, after profit distribution to depositors, was down 19.93 per cent to KD36.72m. The decline in profits was entirely due to a 39 per cent drop in the bank's main activities—property, commercial and construction operations. Income from banking operations meanwhile increased by 142 per cent to KD5.9m but still only account for a relatively small proportion of income.

Assistant general manager Dr Khaled al-Boodai attributes the decline in income to the

generally depressed state of the Kuwaiti economy.

Construction business, he says, is down because people are not investing while the bank's commercial operations have been hit by the decline in consumer spending.

Kuwait Finance House (KFH) is a major importer of consumer goods such as cars, tyres and foodstuffs (excluding alcohol and cigarettes which it says is forbidden under Sharia). It sell these goods under its Mura-baha system where it buys the products and re-sells them for cash adding a percentage mark up. The goods can be paid for by instalment but KFH doesn't charge interest making up for this with the mark up on the selling price.

This type of business along with profit sharing joining ventures—Mudarabah, where the other partner provides management and know-how only, and musharaka, where both provide capital—and direct investment in domestic real estate are KFH's main line of business.

Surplus

KFH has been hardest hit, says Dr al-Boodai by the slump in the real estate market. Its assets in this sector have increased by 85 per cent but its income is sharply down because it is having difficulty in selling real estate because of the surplus on the market.

But Dr al-Boodai says that real estate, unlike securities, retains some value—KFH is proud of the fact that it did not get involved in the Souk al Manakh—and is hopeful that the situation will improve on the coming year.

KFH's dilemma is that while it has no problem in attracting deposits it has difficulty finding remunerative investments—never particularly easy in Kuwait even without the Sharia constraints.

Unlike other banks faced with the same problem, KFH cannot place its funds on the interbank market to provide an alternative source of income because this would mean earning interest.

It has thus been forced this year to stop taking any new deposits while it "reviews its investment programme" to prevent any further dilution of returns to depositors.

Last year, for the second year in succession the income distribution to depositors was reduced. In 1983 this could justifiably be attributed to the decline in income but some bankers feel that it may well be part of KFH's moves to discourage new deposits. This year the returns on the various deposit accounts are less than most of the commercial banks are paying in dividends.

Dr al-Boodai hopes that KFH will be able to start taking deposits again although again there is likely to be a ceiling.

He would also like to see implementation of the deferred plans for establishing a second Islamic bank in Kuwait to ease the burden on KFH.

More cynical bankers however, question whether the Sharia principles can be applied to banking. They believe an operation like KFH is more an open ended investment fund than a bank.

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Industry

The major industries

Compiled by Mary Frings

Kuwait National Petroleum Company

Corporate structure: KNPC was set up in 1980 as a 60/40 joint venture between the Kuwaiti Government and private sector. The private shareholders were bought out in 1975, and KNPC became a wholly-owned subsidiary of the newly-formed state petroleum corporation (KPC) in January 1981, with responsibility for refining, gas liquefaction and local marketing. It has a capital of KD 250m (compared with KD 7.5m on its incorporation in 1980).

A breakdown on the three refineries and the LPG plant is given below where appropriate, but the following data applies to KNPC's whole operation.

Payment for raw materials: Crude oil and natural (associated) gas is bought by KPC from the Government of Kuwait. Oil is paid for at the posted prices, but a concessionary rate is set for gas (see PIC for details). Only the cost of local sales is expensed to KNPC.

Marketing: About 10 per cent of refined petroleum products and 20 per cent of liquid gas products went to the local market in 1982. KPC handles international marketing of all refined products as well as crude.

Customer breakdown for 1981-82 (no comparable figures for 1982-83) was: Far East 31.6 per cent; East Asia 20.2 per cent; Europe 15.9 per cent; Middle East 8.5 per cent; Oceania 9.8 per cent; Africa 1.6 per cent; other 12 per cent.

Refined petroleum products: Crude oil throughput at Kuwait's three refineries totalled 175m barrels in 1982-83 (81-82: 115m). This averages at 479,000 barrels a day (314,000 b/d).

Product exports in 1982-83 totalled 19.98m metric tonnes (81-82: 14.2m metric tonnes).

Product breakdown for 81-82 (not available for 82-83) was: naphtha 14.9 per cent; gasoline 1.2; ATK 8.2; diesel 22.1; fuel oil 52.8; other 0.8.

Pricing of products: Exports at world market prices. Local sales are subsidised, although gasoline prices at the pump were raised by over 150 per cent in April 1983; 90 octane from 15 to 40 fils (14 U.S. cents) a litre, and 98 octane from 20 to 50 fils (17 U.S. cents a litre). The price of diesel increased 700 per cent.

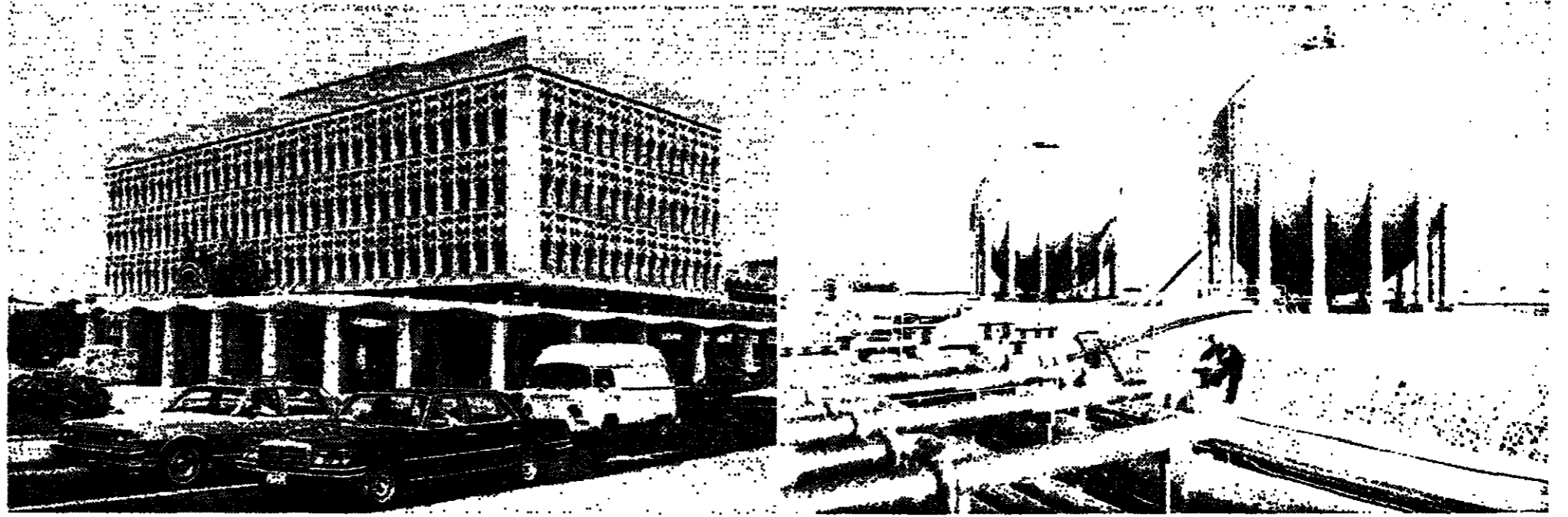
Government income: Mainly from sale of crude oil and gas to KPC. Any profits made by the subsidiary companies are made available to KPC after appropriations. Although KPC is Government-owned, it operates as an autonomous entity with an independent budget. Its consolidated profit (KD 300m in 1981-82) may be retained or remitted to the Government, depending on the decision of Supreme Oil Council.

Shuaiba Refinery

Ownership and construction: Wholly-owned by KNPC. Built by Fluor at cost of \$150m, went on stream in 1968. A lube oil blending plant, built by IHI of Japan at cost of KD 1.7m, was added in 1978.

Raw materials: Takes 31.5 API Kuwaiti crude. Some base stocks for lube plant supplied by Shell from either Singapore or Europe.

Capacity and products: 190,000 b/d. In 1981-82 average daily crude run was 143,000 barrels (about 45 per cent of average total throughput for the three refineries). There is some exchange of product between the refineries, for blending; Shuaiba's contribution to total refined products was 39.7 per cent. Shuaiba's hydro-cracking units convert heavy products into light and middle distillates, giving less than 20 per cent fuel oil yield.



KPC's headquarters in Kuwait City (left) and oil storage tanks at Al-Ahmadi

Mina Ahmedi Refinery

Ownership and construction: Wholly-owned by KNPC. Built in the late 1940s for KOC, then a partnership between BP and Gulf Oil. Kuwait assumed control of KOC in 1975.

Raw materials: Kuwaiti crude. Capacity and products: Present capacity about 220,000 b/d. In 1981-82 average daily crude run was 100,000 barrels, contribution to total refined products 26.1 per cent.

A major expansion and modernisation programme is under way, for which the contractor is Japan Gasoline Corporation (JGC). Phase I, for which the cost is put at KD 285m, is due for completion in the second half of this year. It will provide more Low Sulphur Fuel Oil for power generation. Phase II will improve the quality and range of products.

Altogether a total of KD 1.4bn (\$4.3bn) will be invested in upgrading Mina Ahmedi and Mina Abdullah refineries, according to KPC board member Mr Abdul Eazi Al Nouri. This will bring the aggregate capacity of Kuwait's three refineries to 684,000 b/d by the end of 1986.

The expanded capacity of Mina Ahmedi refinery will be about 250,000 b/d.

Mina Abdullah Refinery

Ownership and construction: Old refinery wholly-owned by KNPC, which took over management in 1978.

Raw materials: Burgan, Ratawi and Eocene crudes from the Partitioned Zone. Capacity and products: Present capacity about 80,000 b/d. In 1981-82 average daily crude run was 71,000 b/d and contribution to total refined products 21.6 per cent.

Modernisation and expansion (to about 224,000 barrels a day) being carried out by Santa Fe Braun for completion late 1984. Aims at a cleaner product range with the elimination of fuel oil.

LPG plant

Ownership and construction: Wholly-owned by KNPC. Original owner was KOC. Building started in 1977 and plant was officially inaugurated February 1979.

Raw materials: Kuwaiti associated gas and condensates.

Capacity and products: Throughput capacity 3 x 560m standard cubic feet a day (mmscf/day) gas/100,000 b/d of condensates.

1982-83 throughput said to be close to the previous year's figure of 146m scf (which works out at a daily average of 400 mmscf).

Exports of propane and butane in 1982-83 amounted to 1.05m metric tonnes, compared with 1.7m mt the previous year. No figures are available on the amount of residue gas, which was used mainly to fuel gas turbine power stations.

3 urea plants—792,000 tpy—(a) 436,300 mt (b) 44,173 mt 1 ammonium sulphate plant—185,000 tpy—(a) nil (b) nil

1 sulphuric acid plant—132,000 tpy—(a) 9,000 mt (b) 3,600 mt. Operations were affected not only by shortage of gas but by the depressed world market. The ammonium sulphate plant remained shut down for a third year and the urea and sulphuric acid plants operated only for short periods.

As the new 1,000 tonnes a day ammonia plant comes on stream later this year, one 400 tonnes a day plant will go out. Total production capacity of liquid ammonia will then be 900,000 tpy.

Marketing: Sales handled by PIC's own marketing department. Less than 1 per cent of fertiliser production normally goes to local market. Biggest customers are India and China, but PIC is still selling to both Iraq and Iran.

Pricing of products: Dictated by the world market. Ammonia prices were low for most of last year (last contract in 1983 was at \$166 a tonne) but by end-January PIC was negotiating at \$219.

Government income: Any profits on PIC's operation are made available to KPC. However in the last financial year (1.7.82 to 30.6.83) there was a loss.

PIC's Shuaiba Fertiliser Complex

Ownership and construction: Wholly-owned by PIC.

PIC was set up in 1983 on the same lines as KNPC, as a joint venture between Government and private sector. In 1984 PIC set up Kuwait Chemical Fertilisers Company (KCFC) in partnership with BP and Gulf Oil.

KCFC established the first chemical fertilisers complex in Shuaiba Industrial Area, 50 km south of Kuwait City. It comprised plants for liquid ammonia, ammonium sulphate and sulphuric acid (on stream 1966) and urea (1967).

PIC alone established four more plants, two for liquid ammonia and two for urea, on stream 1971-72.

In 1973 PIC bought the foreign equity in KCFC. The two companies were merged in 1974. The private shareholding in PIC was bought by the state in 1976. With the formation of the state petroleum corporation in January 1981, PIC became a wholly-owned subsidiary of KPC. Its issued capital of KD 100m is now fully paid up.

A fourth ammonia line is under construction by Technipetrol at a contract cost of KD 47m (\$175m). Due to go on stream in the third quarter of this year.

Raw materials: Associated gas (unprocessed) obtained via KNPC's gas liquefaction plant. As a result of reduced oil production only half the required 70-75 cf/day of associated gas is available. There are plans to make up the shortfall with imported LNG.

Payment for raw materials: Gas is purchased from the government by KPC and expensed to PIC's account. Concessionary prices are authorised by Amiri decree and periodically reviewed. Current rate is 233 fils (80 U.S. cents) per million BTUs. Any imports would be paid for at market prices.

Capacity and products: 1981-2 (a) and 1982-3 (b) production brackets: 3 ammonia plants—660,000 tpy—(a) 414,300 mt (b) 355,400 mt

Other PIC projects

In 1974 the Shuaiba salt and chlorine plants were transferred from the Ministry of Electricity and Water (MEW) to PIC. 1982-83 production: salt 19,000 tonnes; chlorine 7,000 tonnes; caustic soda 8,000 tonnes; hydrochloric acid 368,000 gallons; sodium hypochlorite (60 per cent) 9,000 cu.m.; compressed hydrogen 42,000 cu.m.; distilled water 82m gallons.

A much bigger salt/chlorine plant (salt 150 tonnes a day, chlorine 75 tonnes a day) is under construction in Shuaiba by Hitachi Zosen (cost: KD 18m) for completion 1986. This will replace the Shuaiba plant.

Principal raw material is brine. Local market takes 85-90 per cent of product; major customer is MEW on a cost-plus basis. Remainder exported to Iraq, Saudi Arabia and Gulf.

PIC also plans to produce DAP and NPK fertilisers, and propylene. It is a 45 per cent shareholder in Kuwait Petrochemical Products Company (KPPC) which is developing a polystyrene and phthalic anhydride project with imported feedstock (see projects list).

Overseas: PIC has major equity stakes in three fertiliser companies and a phosphate mines research company in Tunisia; a fertiliser company in Turkey and the forthcoming ammonia and methanol project in Bahrain.

This announcement appears as a matter of record only.



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Issue price: 99 1/2%

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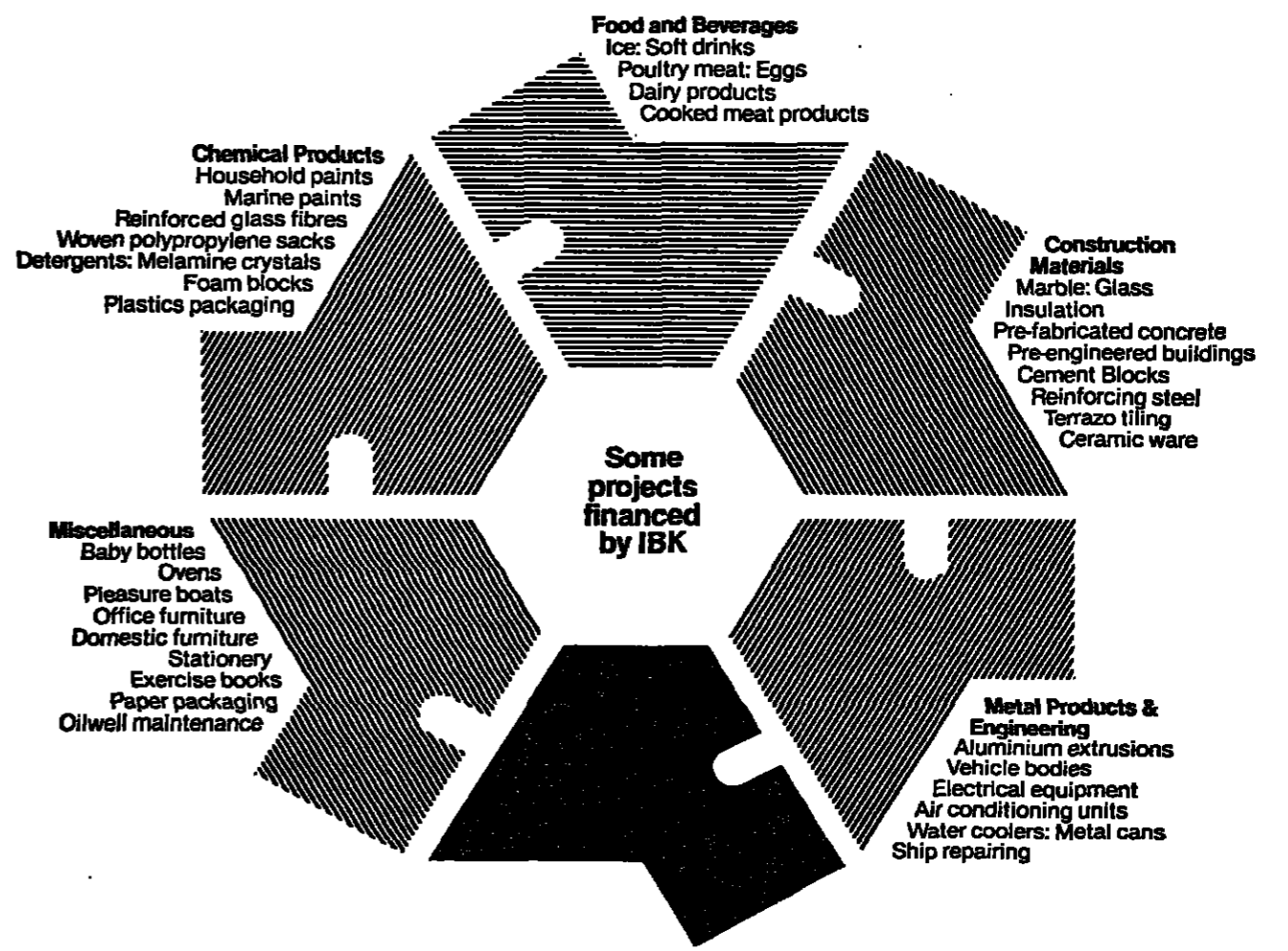
Kuwait International Investment Co. s.a.k.

The National Bank of Kuwait S.A.K.

The Commercial Bank of Kuwait S.A.K.

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25 January, 1984



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KUWAIT 10

Good managers in short supply

Light industry

MARY FRINGS

KUWAIT TYRES COMPANY has never produced a single tyre and United Fisheries is said to be the only fishing company to have made a profit out of land.

for chassis which were formerly imported in transit, and with the payment of duty on raw materials and components which they cannot recover when the finished trucks are exported.

Like Kirby, Alam is broadening its product range, but is less optimistic about the prospects for 1984. "I'll be happy if it's no worse than last year," says Mr Alameddine.

The Sanitary Ware Company has also faced difficulties, partly because the National Housing Authority has been slow to use its products, and partly because of its necessarily limited range of styles and colours.

In the construction sector, which attracted 45 per cent of IBK's KD 30m investment budget last year, the market for building materials is virtually saturated and growth will be mainly in insulation.

One of the new projects financed by IBK last year was a silicone products plant, now under construction at Mina Abdullah, while the latest is a semi-government Pharmaceuticals Company in which Acadima (the Arab Company for Drugs and Medical Appliances) has a 25 per cent shareholding.

If the example of Gulf Cables is anything to go by, this is a recipe for success. The cable company tailors its output to the needs and standards of Kuwait's Ministry of Electricity and Water and is making a very healthy profit.

In another sector of the electrical market, the five-year-old Kuwait Electrical Wiring and Accessories Company (KEC) has obtained a satisfactory share of the regional market in plugs, sockets and switches.

Other flourishing enterprises are to be found in the printing, paper and food and beverages sectors, as well as in egg and poultry production.

Local chickens are substantially more expensive than frozen imports, they taste better and customers can be assured that they are slaughtered according to Islamic precepts.

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Mr Ali Alameddine, the general manager, says it is hard to give accurate statistics because sales are made by the distributors and the fabricator is not always sure of the destination of its products. "In the past, probably 70-80 per cent of our trucks were exported. Now I doubt if it is more than 30-35 per cent. We had a slight increase in orders during December and January, but the yard is working at less than 40 per

IBK's LOAN & EQUITY COMMITMENTS 1974-82

Table with 4 columns: Category, Total cost of projects (in KD m), IBK financing (in KD m), and Per cent. Categories include Construction materials, Metal products and engineering, Food and beverages, Furniture, Marine and oilfield services, Chemical products, Paper and paper products, Printing, Textiles and weaving, and Miscellaneous.

Note: In 1983 IBK financed another 97 projects with a total value of KD 67m, of which it provided roughly KD 30m. The major projects consisted of: construction materials 45 per cent; metal products and engineering 12 per cent; chemical products 12 per cent; marine and oilfield services 10 per cent.

New vehicle for investing abroad

INDUSTRIAL Bank of Kuwait (IBK) has embarked on a new phase of industrial financing with the creation last year of a KD 20m company to invest mainly outside Kuwait. At the same time it set up a \$20m venture capital fund in the U.S. to go into electronics, pharmaceuticals, communications and other high technology fields.

Shareholders in the company are the Kuwaiti Government (31 per cent), IBK (21 per cent) and the Public Institute for Social Security (10 per cent), with the balance distributed among 14 Kuwaiti banks, insurance companies, industrial and service companies.

The investment company is itself a shareholder in the American venture capital fund, which is based in Boston. Other owners include the Government, IBK and the Kuwait Real Estate Investment Consortium. An American partner, T.A. Associates, will supply the expertise to identify projects which will not only offer profitable returns, but will give young Kuwaitis the opportunity to train in industrial management.

Soft drinks. Americans, a Kharafi group company making cakes and fast foods, is one of the bright spots in food processing. There is plenty of business to be had in soft drinks, reconstituted milk and orange juice, biscuits and snacks.

In every sector, it is the small and medium-sized import-substitution industries which have the best chance of success and most problems which arise can be traced to weaknesses in management and marketing. Taking a broad view, Mr Toutounji concludes that "given the absence of industry tradition and human infrastructure, the overall performance of projects in Kuwait is much better than I thought it would be, under prevailing circumstances."

Kuwait-the important financial centre in the Middle East is also the headquarters of Kuwait International Finance Co.

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KIMMCO INSULATION advertisement. Large stylized text 'KIMMCO INSULATION'. Arabic text: شركة انكويت لصناعة المواد العازلة. English text: Kimmco: Glass fibre insulation material manufacturers to the Middle East. Image of insulation rolls. Text: If you are an architect, consultant, construction engineer or contractor you will know the value and purpose of glass-fibre insulation. What you may not know is that Kimmco now produce an extensive range of high quality glass-fibre products in Kuwait for the Middle East market. Each Kimmco product is manufactured to international standards in a factory equipped with the most advanced machinery available. Kimmco offers range, availability, quality and reliability at economic prices. And it's all right on your doorstep. We'd like you to know more about our products and our capabilities. Please fill in the coupon and mail it to Kimmco at P.O. Box 24609, Safat, Kuwait or contact any of our offices. Get to know us. Sales Offices: Riyadh, Tel: 4770436/4770438. Tel: 2922654. Al-Hudud, Tel: 536567/536569. Jeddah, Tel: 6712274. Doha, Qatar, Tel: 329738. Telex: 4789 DH.

Challenges The challenge is to produce and sell competitively, despite the lack of any raw materials other than oil and gas, high labour costs, a restricted home market and the failure of the Kuwaiti Government to develop a coherent industrial strategy.

Local manufacturers of truck bodies, for example, have had to contend with arbitrary new "temporary entry" regulations

Industry

KUWAIT 11

Tough attitude on prices maintained

Oil marketing

KATHY EVANS

IN THE last year or so, Kuwait's position in the world oil markets has undergone a change.

This is because of two factors. As refining facilities have become more sophisticated, lower quality crudes can more easily be upgraded.

In the past few months, such factors have enabled the Kuwait Petroleum Corporation (KPC) to maintain its historic reputation for toughness on price negotiations amongst the buyers, particularly those which lift Kuwait crude on an ad hoc basis.

Such a privileged position is in stark contrast to other Gulf producers. In the past few months, reports have persisted about alleged under-the-table discounts from Oman, Abu Dhabi and Qatar—accusations which their national oil companies vehemently deny.

Nevertheless, while Kuwait has managed to maintain a relatively secure notch in the market, the stagnation in demand has caused drastic cuts in production. Just five years ago, Kuwait was producing a daily average of nearly 2.5m b/d.

b/d. Today it is lucky to reach 1m b/d. Current production is just below that, and short of its designated Opec quota of 1.05m b/d.

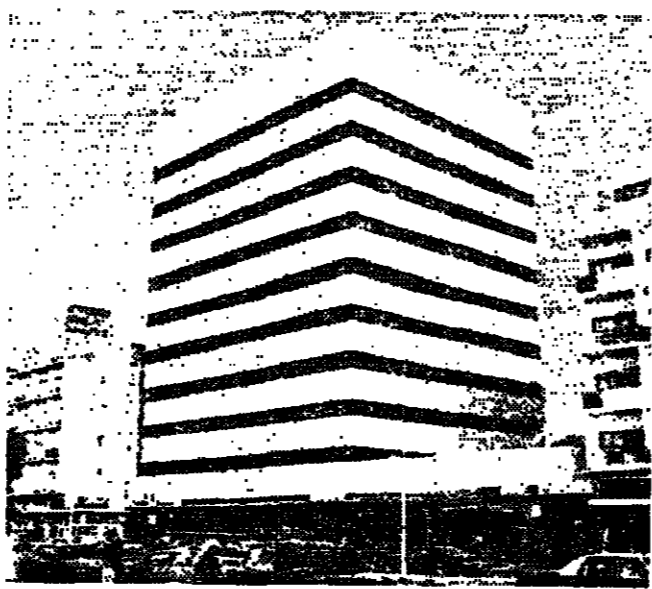
Last year was marginally better than 1982, when the daily average output was a rock bottom 833,000 b/d. In the first quarter of 1983, crude oil production went up by 9 per cent to reach an average level of 879,000 b/d.

Spot purchases

In the early months of last year crude oil exports were boosted slightly by the swap arrangements concluded with Gulf Oil for its European oil stocks.

Towards the end of the year, a major portion of crude output was going to spot cargo purchasers. By the winter these were accounting for 40 per cent of total crude exports.

The reappearance of premiums on spot cargoes, although not against the OPEC rules, does not endear Kuwait to its foreign oil customers. Many believe that it is the Japanese who hold the key to the oil market at present, and the main connection of the Japanese in the Gulf area is still with Iran.



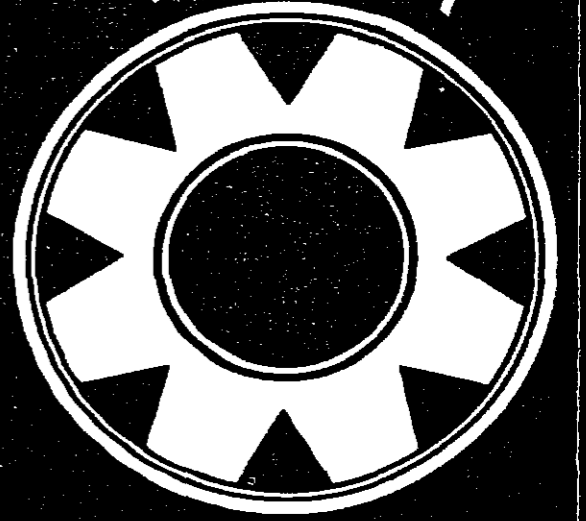
The Ministry of Oil in Fahd al Salem Street

Uncertainty over the safety of the Iranian Kharg island oil terminal has caused them to look to the other side of the Gulf, and a number of producers there have attempted to lure the Japanese in with disguised discounts. In Kuwait, they have met with premiums. "Japanese buyers feel that such policies are short sighted."

KPC officials respond to such comments by saying they see no reason why middlemen should get the premium, rather than the Government and people of Kuwait. "Long term customers know us well and we treat them well," commented one official, Sheikh Ali Khalifa is more forthright—"I don't believe in this customer loyalty," he says.

The summer could prove a vulnerable period for the country's crude exports. It is during that period that the major customers are due to renew their oil contracts. They are China Petroleum Corporation of Taiwan, which accounts for 75,000 b/d, and the Korean Oil Corporation which takes 60,000 b/d. Kuwait's only remaining western customer is Shell, which is still taking 30,000 b/d. Petrobras of Brazil accounts for another 30,000 b/d, and the Philippines National company another 15-20,000 b/d.

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Search for new sources

Gas

KATHY EVANS

SINCE THE oil market weakened in the winter of 1981, Kuwait's domestic energy picture has had a soft underbelly. The drop in oil output has led to a gas shortage in the country and starved its major industries of feedstock supplies.

Production of associated gas has mirrored the decreases in oil output. Since 1978, when

Kuwait was producing nearly 2.2m b/d, gas supplies have dwindled from 1,261m cu ft a day to around 450m cu ft daily, as oil output lingers just under the 1m b/d mark.

There are three major users of Kuwait's meagre resources of associated gas. They are the power stations, the Liquefied Petroleum Gas (LPG) plant, and the ammonia and urea petrochemicals industry.

The drop in oil production has obliged the Ministry of Electricity and Water to look to heavy fuel oil and even crude oil as an alternative to dwindling supplies of cheap, lean gas. Gas forms only 25 per cent of the Electricity Ministry's total energy supply at present, compared with 99 per cent in 1976 and 46 per cent in 1981.

The power stations now

absorb heavy fuel oil and about 22,000 to 30,000 b/d of crude oil. (Unlike Saudi Arabia, Kuwait's power stations have a high flexibility to switch over to fuel oils and crude from gas). With electricity demand growing between 5 and 10 per cent a year, the problem, and the subsidies, get larger every year.

The shortage of gas has also led to substantial cutbacks in the production of LPG and petrochemicals. The LPG plant, a facility of three trains, is running on less than one train. According to KPC's latest available figures, stock levels fell from 215bn cu ft in 1980-81 to 146bn cu ft in 1981-82. In the last fiscal year LPG exports fell from 1.7m metric tons to 1.05m metric tonnes.

For KPC's subsidiary, Petrochemicals Industries Company (PIC), the problem promises to become more alarming as its ammonia and urea plant completes its expansion programme towards the end of this year. The plant is already running at half capacity, but in nine months time its capacity is going up by nearly one-third. By then the plant will, in theory, be able to produce about 800,000 tonnes of ammonia annually compared with 680,000 tonnes at present.

Mr Abdul Baqi Abdullah al Nouri, PIC's managing director, says that the plant's future feedstock requirements are under careful study. PIC officials are seeking ways to curtail the additional gas needed to run the fourth ammonia line.

Hence, the three users of associated gas have equally good arguments for getting their share of what is available.

Issue

Not surprisingly, the power stations, the refineries and the petrochemicals company will be anxious to secure their portion of the liquid gas that KPC now intends to import. (The LPG plant has no option but to continue running at well below capacity.)

Imports of LNG will begin in about May this year, says Mr Hani Hussein, KPC's planning chief. Imports will begin at a "modest" level, about 40 to 50m cu ft a day, until the system of receiving the gas is thoroughly tested. KPC has picked up an LNG vessel costing only \$10m from the U.S. company, El Paso. Talks are under way with a number of suppliers including Algeria and Indonesia, though attention appears to be settling on the latter.

It appears the Electricity Ministry will be the principal beneficiary of the new supplies. KPC officials say these preliminary shipments will replace about 10,000 b/d of crude oil currently supplied to the ministry.

The refineries will also undoubtedly receive their share of the new gas, but what is unclear is just how much PIC will receive. As corporation

officials argue, the markets for ammonia and urea are weak, and there is a case for keeping the petrochemicals plant producing at a low level. If it seems, will be at the end of the queue.

Another issue which the LNG imports will raise concerns how these new supplies—bought at world market prices—should be priced for domestic users. Both the Electricity Ministry and PIC presently receive their gas at subsidised rates, which in the case of PIC is around 75 cents per million BTUs.

Kuwait could go the way of Saudi Arabia and prop up its petrochemical industries by cheap, heavily subsidised gas, but it seems as if KPC thinking is leaning in the opposite direction. Its officials argue that the burden of higher energy costs will have to be reflected in gas prices.

No option

On the electricity side, the higher cost of supplies would, in theory, be passed on to the consumer, but then energy costs have always been a sensitive political issue in the Gulf states. It seems likely that any move on this front will be made jointly by the six states so that the decision appears as a Gulf Co-operation Council (GCC) ruling.

LNG imports will be a feature of unassociated gas until other gas sources become available. Sheikh Ali Khalifa, Oil and Finance Minister and Chairman of KPC, says that this will be in two years' time. He is hoped by then Kuwait will have found its own natural gas resources, or the Gulf Co-operation Council plan for establishing a natural gas grid network will be well on its way.

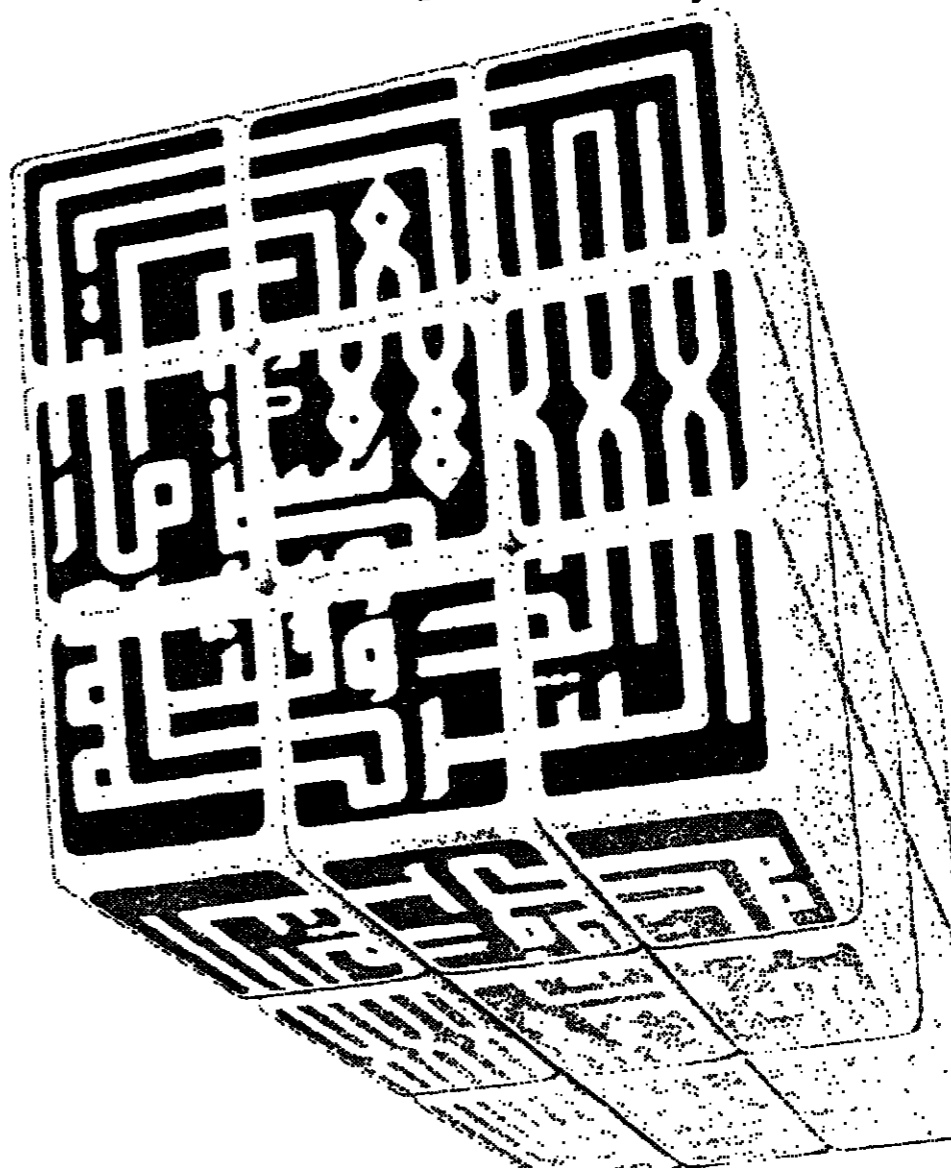
The project to link the six states by a regional gas grid has been under study by the GCC secretariat for more than a year. Qatar seems to be the most likely candidate for principal supplier, given the enormous reserves of its North Dome field. Other possible sources are Saudi Arabia and the northern emirates of the UAE.

Meantime, Kuwait continues its search for its own resources of gas. In the short term, gas supplies will be marginally supplemented by the two gas gathering projects in the Neutral Zone. The offshore area will provide about 70 to 100m cu ft a day and the Wafra area, onshore, a further 13m cu ft daily.

The great hope is that Kuwait finds its own resources of unassociated gas. The search has been going for some years now. In the last year eight exploration wells were drilled in the state, most of them looking for gas. The company's new platform, the Al Baz, has arrived to continue the search offshore.

But so far, unfortunately, says Sheikh Ali Khalifa, the exploration efforts have yielded only more crude oil.

Banks should solve problems, not make them.



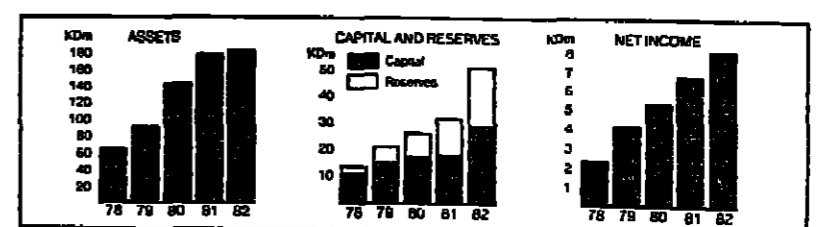
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Advertisement for CAT PLUS and GAZZELLE DEALERS. Includes a map of the Gulf region and contact information for various branches in Kuwait, Bahrain, and Qatar.

KUWAIT 12

Moving on to Europe's forecourts

KPC

KATHY EVANS

IN THE last 12 months, the Kuwait Petroleum Corporation (KPC) has appeared on the international oil scene as a pushy, ambitious national oil company intent on using the country's oil wealth to buy up petrol stations all over Europe.

In fact the company consists of a handful of able Kuwaitis at the top, headed by a highly active, but inevitably part-time chairman, the state's Oil Minister (and also Finance Minister), Sheikh Ali Khalifa al Sabah. All say they have no ambition to make KPC a high profile, fully integrated oil company. Low profile, market invisibility is what they seek, they say.

The acquisition hunger which has been demonstrated again this winter by the purchase of Gulf Italiana and its assets, is likely to continue.

The reason d'être of this policy is the current weakness in world oil demand. Kuwait does not want to be in the uncomfortable position of being bullied and pressured by oil customers. Far better, KPC's directors reason, to be able to sell crude to the company's own refineries or refined products to its own petrol stations.

With Kuwait's refinery capacity going up to 664,000 b/d by the end of 1986, KPC will continue to look for outlets, particularly in Saudi Arabia's capacity edges up to its projected 1.5m b/d.

In its search for further downstream investments, KPC is likely to focus its attention on Europe rather than elsewhere. Other markets have only limited potential or are politically sensitive, say officials.

The Far East region is limited because local production of both crude oil and refined products is increasing.

The only other natural market would be the U.S., but this has proved highly sensitive to Arab downstream investment. KPC officials believe that it was the activities of Jewish pressure groups which led to the ban on Kuwaiti investment on federal lands by Mr James Watt, the former U.S. Energy Secretary. Buying up petrol stations would be no easier. "The closer you get to the consumer, the worse is the political smell," says one KPC executive. Moreover, slack

market conditions have made the U.S. singularly unattractive now.

The takeover of Gulf Oil's assets in Britain is mooted to be the next stepping stone in the creation of a downstream network for KPC. To KPC, Britain is a large, free market, compared with France and Germany where the U.S. company's holdings are insignificant and more regulated. The one identifiable hitch to the deal is the Milford Haven refinery, which Gulf holds jointly with Texaco. With an expansion in refining capacity underway at home, KPC naturally has little interest in taking over further capacity.

Questions

KPC officials say they understand the concern of both the British Government and Gulf Oil itself over the future of the plant and its employees. KPC may it seems, have to swallow the Milford Haven plant in order to secure the 400 petrol stations which go along with it. Or, as Sheikh Ali Khalifa hints, KPC could look at other options up for sale from other companies.

The latest Italian deal and the imminent British acquisition has sparked questions in Kuwait as to why the national oil company should be venturing into countries with such bad strike records.

KPC officials argue that the strike record in the oil industry is far better than other industrial sectors. Officials point to the necessity of securing a continuous market for its products, and say they are only buying assets which fit into the KPC structure.

However, KPC's venture into the retail end of the oil industry does have other ramifications. These acquisitions could affect the country's oil policies in future, particularly its willingness to participate in any boycott decided on for political reasons.

Kuwait has been trying to allay fears that it will hit Europe's oil pumps hard when OPEC policies require it. The country is anxious to notch up a record as a reliable and steady

supplier. Its acquisitions have also required KPC to enter the world oil markets to buy oil or swap their crude with traders. Their Denmark refinery purchased last year requires about 30,000 b/d of sweet crude. This year, KPC is also entering the world LNG market to boost local gas supplies to power stations and petrochemical plants. Year by year, it is seeing the market from another point of view.

The only constraints to further purchases are likely to be political. "KPC will only stop when it becomes politically sensitive," comments a senior executive of the company. "There is a definite sensitivity about being too large or too visible in any one market."

Despite the international attention given to the foreign purchases, KPC's major capital expenditures will in fact be at home, where domestic refinery capacity is undergoing a costly KD 1.4bn expansion programme. In order that such costs be met, it is likely that the remaining unpaid capital of the company will be secured from the government in the next fiscal year. At present, the authorised capital of the company is \$3.5bn, of which only \$3.8bn is paid.

In KPC's last published accounts, the company's profit figures showed an actual decline because of poor demand in the oil market. During an 18 month period ending June 1981 net profit was \$2.2bn, but 12 months later this had slipped to \$1bn.

Figures for the 1982-83 period have yet to be published, but preliminary indications show net profits edged up slightly to \$1.05bn. Revenues remained more or less steady, rising from \$11.08bn to \$12.62bn. These figures exclude last year's acquisitions of the Gulf Oil European assets.

Capital and reserves of the company are \$13.8bn and total assets \$13.7bn. All profits recorded by the company have been ploughed back into KPC, and have not been called for by its owners, the Kuwait Government.

KPC's acquisition of Santa Fe



Maintenance work in a Kuwaiti oil processing plant

has had mixed results. During the first year after the purchase, the U.S. company's revenues rose 18 per cent, and net income excluding merger costs went up by 51 per cent. However, the downturn in the U.S. oil market in the last year impacted adversely on 1983's activities. Earnings are said to be well off the peak, because of the downturn in U.S. drilling activity.

Mineral rights

However, considerable amounts have been spent by Santa Fe on new leases and participations in the Gulf of Mexico and the Outer Continental Shelf concessions. Altogether, some \$500m is spent annually on new mineral rights and their development.

One of the challenges for KPC is not only to limit the damage which an oil market slump can do, but also to create a wider managerial team. Since its inception KPC's chairman has been Sheikh Ali Khalifa al Sabah. His attention to com-

pany matters must have been curtailed by his acceptance of the post of Finance Minister.

His chairmanship has been of a very personal style—many of the recent acquisitions overseas have resulted from his relationships with the senior executives of the companies involved.

Beyond the handful of key Kuwaiti executives at senior management level, KPC has yet to gain a middle strata of managerial expertise. Hence the flow of ideas for improvement and innovation usually come from the top downwards, and rarely from the bottom upwards.

At home, about 65 per cent of the corporation's employees are non-Kuwaiti, and as a result are said to face little prospect of promotion compared with their Kuwaiti colleagues. As the company becomes larger and its activities more widespread, its management will have to become as sharp and effective as the management of its competitors in the market.

Exploration net spread further

KUFPEC

MARY FRINGS

KUWAIT is the only Gulf member of the Organisation of Petroleum Exporting Countries (OPEC) to have moved outside its own geographical borders to explore for new oil and gas resources.

Its activities were at first limited to participating as an investor in exploration and development projects in a number of countries around the world, but in October last year the Kuwait Foreign Petroleum Exploration Company (KUFPEC) signed its first operating agreement for a concession in Tunisia.

The second followed a few weeks later on December 28, when Bahrain reassigned to KUFPEC an offshore concession area which was relinquished last March by a consortium of five U.S. companies, led by Union Texas Petroleum.

Mr Yousuf Shirawi, the Bahraini Minister of Development, made a jocular reference to "the new imperialism of Kuwait in the Gulf" but the switch from the old imperialists to the new ones made little difference to the terms of Bahrain's 30-year production sharing agreement. This calls for new seismic surveys and the drilling of two exploratory wells in three years. If oil or gas is found in commercial quantities, KUFPEC gets a meagre 20 per cent share of production after recovering its investment costs.

Concession conditions worldwide are not what they were in the Arab world 30 or 40 years ago, says Mr Abdul Razak Mulla Hussain, the chairman of KUFPEC. "We have to go out and do business according to the prevailing conditions, which are more satisfactory to the host countries than to the foreign investor." Many of KUFPEC's investments are in Third World developing countries, and the wheel has indeed turned full circle when an Arab country has to assess the risk of having its foreign interests nationalised.

Third World

The small (2,672 square kilometre) Bahrain concession area lies very close to the productive Abu Safa field which Bahrain shares with Saudi Arabia. But it brought no joy to Superior Oil, the original operator who surveyed it in 1970 and over the next 10 years brought in four new partners (Union Texas Petroleum, Cities Service, Anadarko Production, Zapata Exploration) and participated in drilling three dry holes.

Kuwait first put some venture capital into foreign exploration in January 1981, when Kuwait Petroleum Corporation (KPC) bought into a Moroccan concession operated by Elf Aquitaine Maroc. In the same year KPC participated with U.S.

and Swedish partners in setting up the Geneva-based International Energy Development Corporation (IEDC); formed a joint venture with Elf Aquitaine, Sumitomo Petroleum Development Corporation and a subsidiary of IEDC to explore onshore in Oman; and acquired a 50 per cent interest in a joint-venture with Solar Petroleum (a subsidiary of AZL) to develop oil leases in the Williston Basin in Montana and North Dakota, U.S.

All these interests were assigned to KUFPEC after it was formed in April 1981 as a wholly-owned subsidiary of KPC, with issued capital of KD 100m.

Since then KUFPEC has swapped Williston Basin for a 30 per cent stake in a joint-venture in China owned by Santa Fe Minerals, another KPC subsidiary; the partner is Atlantic Richfield (ARCO). It has increased its stake in the IEDC group, which has concessions in Australia, Sudan, Tanzania, Congo, Oman, Turkey and the Gulf of Suez. And it has added

interests of its own; in Sudan (with Total, IEDC and Sudanese National Oil Company); in Indonesia (with Gulf Sumatra); and in Ireland (with a complex group of foreign partners).

The Indonesian concession has yielded a discovery which is likely to prove commercial, and a "very small" oil find in the Gulf of Suez is now being appraised.

Leading role

Following the Tunisian and Bahrain deals, in which KUFPEC is for the first time playing a leading role, negotiations for an operating agreement with Fakhri have reached an advanced stage. There is no shortage of proposals—over 500 came in during 1983—but the company is still small and is being careful not to over-extend itself or incur an undue concentration of risk. Much of the technical work is done from an office in London; the 90-strong staff there and in Kuwait is expected to

grow to 140 by the end of this year.

In its first accounting period, covering the 21 months from April 1981 to end December 1982, KUFPEC benefited from interest income of KD 28m (\$81.6m), due to the fact that the major portion of its KD 100m capital was converted into dollars and placed on deposit, pending its utilisation in exploration activities. But the company did not show an operating profit and cannot be expected to do so for a number of years; an increasing proportion of its capital will meanwhile go into projects rather than banks.

"The company has adopted the 'successful effort' method of accounting, which clearly reflects the high risks inherent in oil exploration. Hence in 1981-82, only KD 11m of the amount invested in exploration shows up on the assets side, out of a total of KD 22.5m. The chairman puts gross investment for 1983 at KD 24m, while KD 30m is budgeted for the current year.



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The changing business environment is as challenging in Kuwait and the Gulf as it is in other international market places. Forecasting and contingency planning are therefore critical if growth is to be sustained.

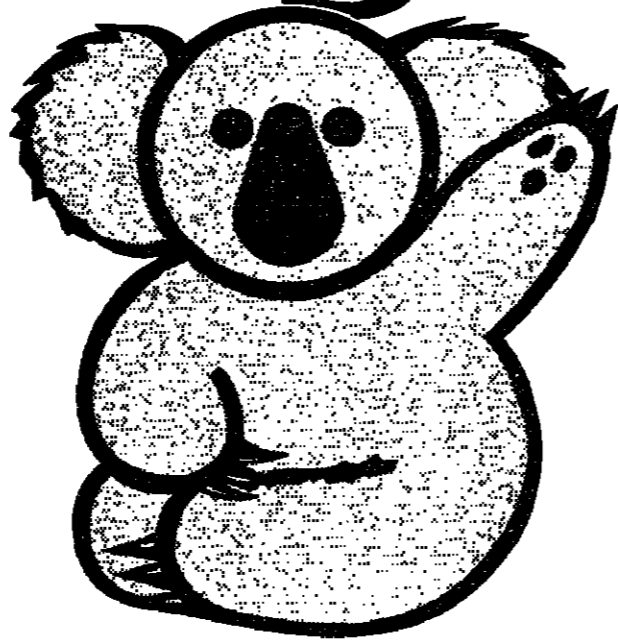
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